## COMMISSION ON SALARIES

# REPORT AND RECOMMENDATIONS TO THE 2019 LEGISLATURE 

March 13, 2019

## Members:

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## TABLE OF CONTENTS

Executive Summary ..... 1
Overview ..... 3
Process ..... 5
Rationales and Recommendations: ..... 7
General Rationale ..... 7
Executive Branch ..... 9
Judicial Branch ..... 11
Legislative Branch ..... 12
Conclusion ..... 13
Tables ..... 15
Table 1 - Executive Salaries and Costs ..... 16
Table 2 - Judicial Salaries and Costs ..... 17
Table 3 - Legislative Salaries and Costs ..... 17
Table 4 - Summary of Salaries and Costs ..... 18
Appendices ..... 19
Appendix A - Appendices for Material Reviewed by the 2019 Commission on Salaries ..... 19
A-1 Commission on Salaries Report and Recommendations to the 2013 Legislature, March 18, 2013 ..... 20
A-2 Article XVI of the Constitution of the State of Hawai'i ..... 46
A-3 Hawai'i Revised Statutes, §26-56 Commission on Salaries ..... 47
A-4 Council on Revenues Reports: January 10, 2019 and March 12, 2019 ..... 50
A-5 Comparative Analysis of Leaders of the Legislative, Judicial, and Executive Branches from 1999-2018 ..... 60
A-6 Cumulative Dollar Increases Over 18 Year Period ..... 61
A-7 2007 \& 2013 COS Recommended \& Approved Increases ..... 62
A-8 Federal Salary Increase History 2008 to 2019 ..... 63
Appendix B - Executive Branch Appendices ..... 64
B-1 Executive Branch Salaries from 1990 ..... 64
B-2 FB 17-19 Operating Budget by Department ..... 65
B-3 Executive Salary Jurisdiction Comparisons ..... 67
B-4 The Governors, The Book of the States 2018 ..... 69
B-5 Selected State Administrative Officials: Annual Salaries, The Book of the States 2018 ..... 71
B-6 Salary Comparison Among States by Position, The Book of the States 2018 ..... 79
B-7 2019 Federal Executive Salary Schedule ..... 89
Appendix C - Judicial Branch Appendices ..... 90
C-1 Judicial Branch Salaries from 1990 ..... 90
C-2 Salary Comparison Among States by Position, National Center for the State Courts ..... 91
C-3 Federal Judicial Salary History 1968 to 2018 ..... 95
Appendix D - Legislative Branch Appendices ..... 98
D-1 Legislative Branch Salaries from 1990 ..... 98
D-2 Comparison of Legislative Pay Rates for State and Counties ..... 99
D-3 Salary Percentage Differences Between State and Counties ..... 100
D-4 2018 State Legislator Compensation and Per Diem Table, National Conference of State Legislatures ..... 101
D-5 2018 Federal Legislative Salary Schedule ..... 104

## Executive Summary

The Commission on Salaries ("Commission") was established as a result of a constitutional amendment of Article XVI of the Constitution of the State of Hawai'i (Constitution) which was approved in November 2006. The Commission, which is appointed every six years, is charged with reviewing and making recommendations for the salaries of justices and judges of all State courts, members of the legislature, the governor and lieutenant governor, and specified appointed officials within the State executive branch (collectively, "Officials"). Section 26-56, Commission on salaries, Hawai'i Revised Statutes (HRS), provides supplemental information and guidance relating to the Commission.

Pursuant to Article XVI of the Constitution, the recommendations of the Commission shall become effective unless the legislature disapproves the entire recommendation by adoption of a concurrent resolution prior to the adjournment of the legislative session.

The 2019 Commission was convened on January 3, 2019, and is submitting its report and recommendations to the Governor for submission to the 2019 State Legislature.

The intent of the 2019 Commission is to recommend salaries that are fair, with an emphasis on parity, taking into account the following:

- Appropriate pay relationships with other governmental employees.
- Attracting and retaining qualified employees to be the leaders of the State of Hawai'i.
- The economic condition of the State and the fiscal impact of the increases.

Unless disapproved by the legislature, the recommendations of the 2019 Commission will go into effect on July 1, 2019, for the executive and judicial branch officials. The recommendations for the legislative branch officials will go into effect on January 1, 2021, because Article XVI of the Constitution states that any salary change shall not apply to the legislature to which the recommendations were submitted. The following recommendations were adopted by the 2019 Commission:

## A. EXECUTIVE BRANCH RECOMMENDATIONS

- Effective July 1, 2019 and July 1, 2020, increase the salary of the governor by 4\% each year.
- Effective July 1, 2019 and July 1, 2020, increase the salaries and salary ranges of all positions (except governor) by 5\% each year.
- Effective July 1, 2021; July 1, 2022; July 1, 2023; and July 1, 2024, increase the salaries and salary ranges of all positions by $2.5 \%$ each year.
- The salaries and future salary increases for the Adjutant General and Deputy Adjutant General will be set by the pay and allowance tables of the regular army or air force of the United States for officers of comparable rank and time in service over the period covered by this Commission's recommendation.


## B. JUDICIAL BRANCH RECOMMENDATIONS

- Effective July 1, 2019; July 1, 2020; July 1, 2021; July 1, 2022; July 1, 2023; and July 1, 2024, increase the salaries of justices and judges by $\$ 2000$ each year.


## C. LEGISLATIVE BRANCH RECOMMENDATIONS

By HRS 26-56(d), the 2019 Commission can only make recommendations for the House and Senate from 2021 until the next Commission is appointed in 2024.

- Effective January 1, 2021, increase the salaries of all senators and representatives, including the President of the Senate and Speaker of the House of Representatives by $10 \%$.
- January 1, 2022; January 1, 2023; and January 1, 2024, increase the salaries of all senators and representatives, including the President of the Senate and Speaker of the House of Representatives by 2.5\% each year.


## D. SALARY COMMISSION RECOMMENDATIONS

- Ensure Commissioners are appointed in a timely manner to convene in November 2024.
- Provide more subject matter expertise to the Commission (e.g., legislative priorities and responsibilities, pension and benefits, private sector market).
- Solicit feedback on salary recommendation criteria and salaries ahead of the 2025 Commission's convening.


## Overview

## Legal Framework

## A. Constitution and State Statutes

This report fulfills Article XVI, section 3.5 of the Constitution which reads as follows:
"SALARY COMMISSION
Section [3.5]. There shall be a commission on salaries as provided by law, which shall review and recommend salaries for the justices and judges of all state courts, members of the legislature, department heads or executive officers of the executive departments and the deputies or assistants to department heads of the executive departments as provided by law, excluding the University of Hawai'i and the department of education. The Commission shall also review and make recommendations for the salary of the administrative director of the state or equivalent position and the salary of the governor and the lieutenant governor.

Any salary established pursuant to this section shall not be decreased during a term of office, unless by general law applying to all salaried officers of the state.

Not later than the fortieth legislative day of the 2007 regular legislative session and every six years thereafter, the Commission shall submit to the legislature its recommendations and then dissolve.

The recommended salaries submitted shall become effective as provided in the recommendation, unless the legislature disapproves the entire recommendation as a whole by adoption of a concurrent resolution prior to adjournment sine die of the legislative session in which the recommendation is submitted; provided that any change in salary which becomes effective shall not apply to the legislature to which the recommendation for the change in salary was submitted."

In addition, section 26-56, HRS, indicates that:

1. The Commission shall consist of seven members of whom: two members shall be appointed by the governor, two by the president of the senate, two by the speaker of the house of representatives ("House Speaker"), and one by the chief justice of the supreme court.
2. The Commission may recommend different salaries for department heads and executive officers and different salary ranges for deputies or assistants to department heads; provided that the Commission shall recommend the same salary range for deputies or assistants to
department heads within the same department; provided further that the appointing official shall specify the salary for a particular position within the applicable range.
3. The Commission shall not recommend salaries lower than salary amounts recommended by prior Commissions replaced by this section, however, may recommend salaries lower than the recommendations of the 2007 Commission.
4. Not later than the fortieth legislative day of the regular session of 2007, and every six years thereafter, the Commission shall submit a report of its findings and its salary recommendations to the legislature, through the governor. The Commission may include incremental increases that take effect prior to the convening of the next salary Commission, which will be in November 2024.
5. The recommended salaries submitted by the Commission shall become effective July 1 of the next fiscal year unless the legislature disapproves the recommended salaries submitted by the Commission through the adoption of a concurrent resolution, which shall be approved by a simple majority of each house of the legislature, prior to adjournment sine die of the legislative session in which the recommended salaries are submitted; provided that any change in salary which becomes effective shall not apply to the legislature to which the recommendation for the change in salary was submitted.
6. Effective July 1, 2007, and every six years thereafter, the salary of the Adjutant General shall be as last recommended by the Commission, pursuant to Section 26-56, HRS, unless rejected by the legislature, except that if the State salary conflicts with the pay and allowance fixed by the tables of the regular army or air force of the United States, the latter shall prevail.
7. The governor shall include the salary amounts recommended by the Commission and approved by the legislature for employees of the executive branch in the executive budget.

## 2019 Commission on Salaries

This is the report and recommendations of the 2019 Commission, which covers the executive, judicial and legislative branches.

## Process

The Commission convened on January 3, 2019. At that time, Commissioner Michael Irish was elected as Chairperson and Commissioner Rachael Wong was elected as Vice-Chairperson. A brief orientation was provided by staff of the Department of Human Resources Development (DHRD) and there was agreement on a tentative meeting schedule. Commissioners were provided with a folder of documents to review which included the Sunshine law, the Commission on Salaries statutes, and salary comparisons and data for the executive, judicial, and legislative branches.

The Commission expressed their interest in scheduling a representative from the Council on Revenues to make presentations on the fiscal outlook for the State.

The second meeting of the Commission was held on January 10, 2019. Kurt Kawafuchi, Chairperson of the Council on Revenues made a presentation regarding the fiscal outlook of the State. The Commission made a request for the next meeting to invite the House of Representatives Finance Chair and Senate Ways and Means Chair to speak to the Commission about their budget priorities so Commissioners could gain a better understanding of the "big picture" forecast and expectations/plans which will assist them in making their salary recommendations for the next six years. Two worksheets were passed out by a Commissioner. One sheet showed a comparison of the Hawai'i legislators and other states and the other compared state legislators to county councilmembers. The county councilmembers earn an average of almost 11\% more than members of the state legislature.

The third meeting of the Commission was held on January 22, 2019. The House Finance Chair's and the Senate Ways and Means Chair's offices communicated that they could not make the meeting due to the Governor's State of the State address. Senate Ways and Means Chair's office communicated that someone may be able to make the next meeting on January 29, 2019. Wes Machida (former Budget \& Finance Director, current Employee Retirement Systems (ERS) "trustee," and Senior Advisor to the Speaker of the House) passed out two tables. The first table compared legislators' salaries to judges' salaries over a 20-year period from 1999 to 2018. The second table compared the percentage difference between judges' salaries and legislators' salaries. The Commission discussed eliminating the $2^{\text {nd }}$ tier for the executive branch by moving those positions up to the $1^{\text {st }}$ tier with the attorney general and budget and finance director.

The fourth meeting of the Commission was held on January 29, 2019. Wes Machida passed out additional comparisons which included the executive branch over the last 20-year period from 1999 to 2018. Compensation staff also passed out and reviewed comparative data - Hawai'i versus the other states for executive and legislative branches similar to the judicial branch data already in the binders. Guiding principles for the Commission were discussed. Preliminary salary recommendations were tentatively agreed to by the Commissioners. The Commissioners then discussed
rationales for various scenarios and agreed to come to the next meeting prepared with their recommendations and supporting rationale for their decisions.

The fifth meeting of the Commission was held on February 13, 2019. Discussion included the value of reviewing the Salary Commission process and recommendations were made to improve the process (e.g., more time, use of employee surveys, more subject matter presentations) for the next Commission in 2025. There was consensus that the current process is not ideal and does not allow for a comprehensive review of salaries and other relevant factors. Salary recommendations were determined for all three branches.

The sixth meeting of the Commission was held on March 5, 2019, to finalize salary recommendations and for the purpose of conducting a page-by-page review of the draft report.

The Commission received testimony from the Chief Justice regarding salary increase history, recruitment, and retention challenges. The Commission discussed information presented and increased the judicial branch salary recommendation. The Commissioners approved and signed the final report to be submitted to the legislature through the Office of the Governor at the last meeting on March 13, 2019.

## Rationales and Recommendations

## General Rationale

The Commission's general rationale is that, in the context of public and private sector salaries at both the local and national level, the compensation of the elected and appointed officials should be fair and equitable and sufficient to attract and retain highly qualified individuals, while at the same time being prudent in the expenditure of public funds.

## Guiding Principles

- Commissioners are guided and motivated by doing what's right for the State of Hawaiti.
- All Commissioners look at all three branches of government and positions.
- Decisions are made by consensus.
- Decisions are based on data and developed criteria, including national and local government and private sector market research.
- Fairness and parity are key.
- Recommendations are made within constraints of time and incomplete information.


## Decision-Making Criteria

- Accept the 2013 framework with the following distinctions and emphases:
- Disparities between state and counties salaries
- Responsibility of positions includes size of budget and staff; does not include workload
- Difficulty in recruiting for positions
- Pension differences are understood but not primary in decision-making
- Build future salaries from the 2013 Commission recommendations using local and national comparisons, collective bargaining precedent, general private sector salary increases in Hawai'i, national salary increases, and cost of living/labor as one basis for salary increases.
- Recognize the parallels between each branch of government and private companies (e.g., CEO = governor/chief justice/senate president/house speaker).


## Council on Revenues

The general fund tax revenue projections from the January 9, 2019 meeting of the Council on Revenues show projected increases of 4.2\% for FY 2019 and $4.0 \%$ per year for FY 2020 through 2025. The general fund tax projections from the March 12, 2019, meeting of the Council on Revenues show projected increases of 3\% for FY 2019 and 4.0\% per year for FY 2020 through 2025.

## Executive Branch

In reaching its recommendations for the "executive salaries," the Commission reviewed the compensation of county executives (i.e., mayors, deputy managing directors, department directors, deputy department directors, prosecuting attorneys) for the City and County of Honolulu, Hawai'i County, Maui County and Kaua'i County. The Book of the States 2018 edition was reviewed to determine how other jurisdictions compensated their respective governors, lieutenant governors, and comparable department directors.

After reviewing the materials cited above and additional information, the Commission determined that pay equity and compensation levels need to be addressed for executive salaries if the State is to recruit and retain qualified executives to the executive branch of government. It is important to remember that the governor, lieutenant governor, administrative director, department directors, deputy directors, et al., administer programs that affect the health and welfare of our residents, and which have annual budgets that collectively exceed $\$ 14$ billion per year. The State needs to recruit and retain the "best and brightest" for these positions because of the daily impact these positions have on our State.

Executives in the public service are expected to work extended hours; participate in community service events, forums and meetings; be accessible on a 24-hour, 7 -day-a-week basis for emergency situations; and exercise effective leadership in addressing emergency and crisis situations. Many could easily secure higher paying jobs in the private sector but instead chose to take on these high impact, high profile, demanding and time-limited jobs because of their commitment to public service. It was also noted by the Commission that directors and deputy directors are generally at the top of their professions, often with graduate degrees (including JDs, MDs, Masters', PhDs in various fields) and several years of specialized experience qualifying them for the positions. Because of these reasons, it can be very difficult to attract and recruit for director and deputy director positions.

Externally, there are no comparable positions in the other jurisdictions in Hawai'i to match the governor, lieutenant governor, and attorney general positions since they are unique with their statewide scope and responsibility. However, comparison with the City and County of Honolulu Mayor, managing director, and prosecuting attorney show all three State positions are paid below these three City jobs.

To address the issue of pay equity and compensation level, the following recommendations are made by the Commission (see Figure 1).

- Effective July 1, 2019 and July 1, 2020, increase the governor's salary by 4\% each year;
- Effective July 1, 2019 and July 1, 2020, increase other executive branch salaries and salary ranges by 5\% each year;
- Effective July 1, 2021; July 1, 2022; July 1, 2023; July 1, 2024, increase the salaries and salary ranges of all positions by $2.5 \%$ each year.
- Section 26-52, HRS, provides that if the adjutant general, Department of Defense salary conflicts with the pay and allowance fixed by the tables of the regular army or air force of the United States, the latter shall prevail in setting the salary. Therefore, the Commission recommends that the salaries and future salary increases for the adjutant general and deputy adjutant general be set by the pay and allowance tables of the regular army or air force of the United States for officers of comparable rank and time in service over the period covered by this Commission's recommendation.

Figure 1 - Executive Salary Recommendations

| Position | No. of <br> Pos | $7 / 1 / 2019$ | $7 / 1 / 2020$ | $7 / 1 / 2021$ | $7 / 1 / 2022$ | $7 / 1 / 2023$ | $7 / 1 / 2024$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governor | 1 | 165,048 | 171,648 | 175,944 | 180,348 | 184,860 | 189,480 |
| Lieutenant Governor | 1 | 162,552 | 170,676 | 174,948 | 179,316 | 183,804 | 188,400 |
| Tier 1 <br> Admin. Director of the State, <br> Attorney General, Director of <br> Budget and Finance | 3 | 162,552 | 170,676 | 174,948 | 179,316 | 183,804 | 188,400 |
| Tier 2 Dept. Directors <br> DAGS, DBEDT, DCCA, <br> DHHL, DHRD, DHS, DLIR, <br> DLNR, DOA, DOH, DOT, <br> PSD, TAX | 13 | 154,812 | 162,552 | 166,620 | 170,784 | 175,056 | 179,436 |
| Tier 1 Deputy Dept. <br> Directors <br> Attorney General, Budget and | 2 | $141,420-$ | $148,488-$ | $152,196-$ | $156,000-$ | $159,900-$ | $163,896-$ |
| Finance |  |  |  |  |  |  |  |$\quad 149,544$| 167,020 | 160,944 |
| :--- | :--- |
| Tier 2 Deputy Dept. <br> Directors <br> DAGS, DBEDT, DCCA, <br> DHHL, DHRD, DHS, DLIR, <br> DLNR, DOA, DOH, DOT, <br> PSD, TAX | 24 |

## Judicial Branch

The objectives in setting salaries for the judicial branch are to create the most qualified judicial applicant pool, and to retain an experienced judiciary by providing fair and just compensation for Hawai'i's justices and judges.

The salaries set forth by preceding Commissions for the judicial branch have been sufficient in setting salaries appropriately. Therefore, the Commission's recommendations for the judicial branch are as follows (see Figure 2):

- Effective July 1, 2019; July 1, 2020; July 1, 2021; July 1, 2022; July 1, 2023; July 1, 2024, increase the salaries of all justices and judges by $\$ 2000$ each year.

Note: State salaries are calculated based on a monthly salary and paid bimonthly. Therefore, actual increase is $\$ 2004$ each year, so that the annual salary will be equally divisible by twelve.

Figure 2 - Judicial Salary Recommendations

| Position | No. <br> of <br> Pos | $7 / 1 / 2019$ | $7 / 1 / 2020$ | $7 / 1 / 2021$ | $7 / 1 / 2022$ | $7 / 1 / 2023$ | $7 / 1 / 2024$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Chief Justice, Supreme | 1 | 238,104 | 240,108 | 242,112 | 244,116 | 246,120 | 248,124 |
| Associate Justice, Supreme | 4 | 229,668 | 231,672 | 233,676 | 235,680 | 237,684 | 239,688 |
| Chief Judge, Intermediate | 1 | 221,256 | 223,260 | 225,264 | 227,268 | 229,272 | 231,276 |
| Associate Judge, Intermediate | 5 | 212,784 | 214,788 | 216,792 | 218,796 | 220,800 | 222,804 |
| Circuit Court Judge | 33 | 207,084 | 209,088 | 211,092 | 213,096 | 215,100 | 217,104 |
| District/Family/Per Diem Court Judge | 48 | 195,276 | 197,280 | 199,284 | 201,288 | 203,292 | 205,296 |

Details regarding historical judicial salary increases may be found in Appendices A-5, A-6, and A-7.

## Legislative Branch

In formulating recommendations on salary adjustments for members of the State legislature, the Commission sought to provide recommendations that are fair and equitable given the duties, time commitment, responsibilities, and historical and comparative pay of legislators.

The annual salary for State legislators is currently between 4\% to 17\% (average of $9 \%$ ) below the salaries of Council members from each of the four Counties. Annual salary for the Senate President and House Speaker is currently between $3 \%$ to $22 \%$ (average of 11\%) below the Council Chairs. The Commission sought to address some of this disparity, recognizing the scope of legislators' responsibilities through its recommendations.

Any salary recommendation offered by the 2019 Commission will be effective January 1, 2021. In addition, HRS 26-56 allows the Commission to include incremental increases that take effect prior to the convening of the next salary Commission. The next Commission is expected to convene in November 2024.

The Commission's recommendations for the legislative branch are as follows (see Figure 3):

- Effective January 1, 2021, increase the salaries of all senators and representatives, including the President of the Senate and Speaker of the House of Representatives, by $10 \%$.
- Effective January 1, 2022; January 1, 2023; and January 1, 2024, increase the salaries of all senators and representatives, including the President of the Senate and Speaker of the House of Representatives, by $2.5 \%$ each year.

Figure 3 - Legislative Salary Recommendations

| Position | No. of <br> Empl. | $1 / 1 / 2021$ | $1 / 1 / 2022$ | $1 / 1 / 2023$ | $1 / 1 / 2024$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| House Speaker/Senate <br> President | 2 | 77,112 | 79,044 | 81,024 | 83,052 |
| Representative/Senator | 74 | 68,868 | 70,584 | 72,348 | 74,160 |

## Conclusion

In addition to the above salary recommendations, the Commission offers the following recommendations and comments for consideration:

The Commission is charged with making salary recommendations covering a sixyear period. While it relies on the 2019 general fund tax revenue projections, the Commission recognizes that the future status of the State's economy is difficult to predict, as evidenced by the 2009 downturn in the economy. The Commission based the salary recommendations on average general salary increases and comparisons using both local and national data.

The Commission would like to bring attention to the fact that the time frame was too short to meaningfully consider all facets of making salary recommendations for all three branches of government to the legislature. The Commission convened in January and made salary recommendations for all three branches of government in 61 days. The current Commission strongly recommends that future Commissioners be appointed in a timely manner so that the next Commission can begin on time in November 2024.

The Commission also recognizes that its decision-making process was limited not only due to time, but also data and knowledge constraints. Therefore, future Commissions should receive the benefit of more subject matter expertise (e.g., pension and benefits explanations, private sector and other governmental salary criteria, legislative roles, responsibilities, and priorities) in the forms of presentations and dialogue with representatives from the three branches of government and those with relevant subject matter knowledge and experience. This information should be used for decision-making by the next Commission.

Similarly, the Commission noted that more comprehensive information and an increased understanding of relevant issues and needs are necessary for members because Commissioners may not come with subject matter knowledge and experience working in state government. In order to make informed decisions in the best interest of the state, more time and more information are vital.

Furthermore, the Commission would like to recommend that a separate task force or workgroup be convened or a study completed prior to the 2025 Commission. The purposes are: survey or interview the members of the three branches; solicit feedback on salary recommendation criteria; and discuss and review the results of the 2019 Commission recommendations. The results would be transmitted in a report for use by the 2025 Commission prior to convening in November 2024.

We, the undersigned members of the Commission, hereby respectfully submit this report and recommendations to the Thirtieth Legislature of the State of Hawaiti.


Michael P. Irish, Chairperson


Beth Tokioka


## TABLES

Table 1 －Executive Salaries and Costs

| Position | No．of Empl． | Current Salary <br> Effective 7／1／2018 |  | Recommendation by the 2019 Commission on Salaries |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 7／1／2019 |  | $\begin{aligned} & \ddot{\otimes} \\ & \text { ®. } \\ & \stackrel{0}{0} \\ & \underline{\underline{0}} \end{aligned}$ | 7／1／2020 |  | $\begin{aligned} & \text { 凶. } \\ & \stackrel{W}{0} \\ & \stackrel{0}{0} \\ & \underline{\underline{6}} \end{aligned}$ | 7／1／2021 |  |  | 7／1／2022 |  |  | 7／1／2023 |  |  | 7／1／2024 |  | $\begin{aligned} & \text { 凶禸 } \\ & \stackrel{0}{0} \\ & \stackrel{0}{0} \\ & \hline \end{aligned}$ | $\begin{array}{\|c} \text { Total Salaries } \\ 7 / 1 / 2019 \text { to } \\ 6 / 30 / 2025 \end{array}$ | $\begin{aligned} & \stackrel{0}{\otimes} \\ & \text { © } \\ & \stackrel{0}{0} \\ & \underline{c} \end{aligned}$ |
|  |  | Salary | Cost | Salary | Cost |  | Salary | Cost |  | Salary | Cost |  | Salary | Cost |  | Salary | Cost |  | Salary | Cost |  |  |  |
| Governor | 1 | 158，700 | 158，700 | 165，048 | 165，048 | 4．0\％ | 171，648 | 171，648 | 4．0\％ | 175，944 | 175，944 | 2．5\％ | 180，348 | 180，348 | 2．5\％ | 184，860 | 184，860 | 2．5\％ | 189，480 | 189，480 | 2．5\％ | 1，067，328 | 12．1\％ |
| Lieutenant Governor | 1 | 154，812 | 154，812 | 162，552 | 162，552 | 5．0\％ | 170，676 | 170，676 | 5．0\％ | 174，948 | 174，948 | 2．5\％ | 179，316 | 179，316 | 2．5\％ | 183，804 | 183，804 | 2．5\％ | 188，400 | 188，400 | 2．5\％ | 1，059，696 | 14．1\％ |
| Tier 1 <br> Admin Director of the State； Attorney General；Dept Head， B\＆F | 3 | 154，812 | 464，436 | 162，552 | 487，656 | 5．0\％ | 170，676 | 512，028 | 5．0\％ | 174，948 | 524，844 | 2．5\％ | 179，316 | 537，948 | 2．5\％ | 183，804 | 551，412 | 2．5\％ | 188，400 | 565，200 | 2．5\％ | 3，179，088 | 14．1\％ |
| Tier 2 Dept Heads DAGS，DBEDT，DCCA， DHHL，DHRD，DHS，DLIR， DLNR，DOA，DOH，DOT， PSD，TAX | 13 | 147，444 | 1，916，772 | 154，812 | 2，012，556 | 5．0\％ | 162，552 | 2，113，176 | 5．0\％ | 166，620 | 2，166，060 | 2．5\％ | 170，784 | 2，220，192 | 2．5\％ | 175，056 | 2，275，728 | 2．5\％ | 179，436 | 2，332，668 | 2．5\％ | 13，120，380 | 14．1\％ |
| Tier 1 Deputy Dept Heads Attorney General，B\＆F | 2 | 142，428 | 284，856 | 149，544 | 299，088 | 5．0\％ | 157，020 | 314，040 | 5．0\％ | 160，944 | 321，888 | 2．5\％ | 164，964 | 329，928 | 2．5\％ | 169，092 | 338，184 | 2．5\％ | 173，316 | 346，632 | 2．5\％ | 1，949，760 | 14．1\％ |
| Tier 2 Deputy Dept Heads DAGS，DBEDT，DCCA， DHHL，DHRD，DHS，DLIR， DLNR，DOA，DOH，DOT， PSD，TAX | 24 | 135，636 | 3，255，264 | 142，416 | 3，417，984 | 5．0\％ | 149，532 | 3，588，768 | 5．0\％ | 153，276 | 3，678，624 | 2．5\％ | 157，104 | 3，770，496 | 2．5\％ | 161，028 | 3，864，672 | 2．5\％ | 165，048 | 3，961，152 | 2．5\％ | 22，281，696 | 14．1\％ |
| Total | 44 |  | 6，234，840 |  | 6，544，884 |  |  | 6，870，336 |  |  | 7，042，308 |  |  | 7，218，228 |  |  | 7，398，660 |  |  | 7，583，532 |  |  |  |
| Cost for 6 years |  |  | 37，409，040 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 42，657，948 | 14．0\％ |
| Difference with Current Cost（7／1／2019 to 6／30／2025） |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 5，248，908 |  |
| Difference with Previous Year |  |  |  |  | 310，044 |  |  | 325，452 |  |  | 171，972 |  |  | 175，920 |  |  | 180，432 |  |  | 184，872 |  | 1，348，692 |  |
|  |  |  |  |  |  |  |  | 5．0\％ |  |  | 2．5\％ |  |  | 2．5\％ |  |  | 2．5\％ |  |  | 2．5\％ |  | 21．6\％ |  |

Table 2 - Judicial Salaries and Costs

| Position | No. of Empl. | Current <br> Effective 7/1/2018 |  | Recommendation by the 2019 Commission on Salaries |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 7/1/2019 |  |  | 7/1/2020 |  |  | 7/1/2021 |  |  | 7/1/2022 |  |  | 7/1/2023 |  | $\begin{aligned} & \stackrel{\otimes}{\otimes} \\ & \text { © } \\ & \stackrel{0}{0} \\ & \underline{\underline{0}} \end{aligned}$ | 7/1/2024 |  | $\begin{aligned} & \mathscr{\otimes} \\ & \text { 区. } \\ & \underline{0} \\ & \underline{0} \end{aligned}$ | Total Salaries <br> 7/1/2019 <br> to 6/30/2024 |  |
|  |  | Salary | Cost | Salary | Cost |  | Salary | Cost |  | Salary | Cost |  | Salary | Cost |  | Salary | Cost |  | Salary | Cost |  |  |  |
| Chief Justice, Supreme | 1 | 236,100 | 236,100 | 238,104 | 238,104 | 0.8\% | 240,108 | 240,108 | 0.8\% | 242,112 | 242,112 | 0.8\% | 244,116 | 244,116 | 0.8\% | 246,120 | 246,120 | 0.8\% | 248,124 | 248,124 | 0.8\% | 1,458,684 | 3.0\% |
| Associate Justice, Supreme | 4 | 227,664 | 910,656 | 229,668 | 918,672 | 0.9\% | 231,672 | 926,688 | 0.9\% | 233,676 | 934,704 | 0.9\% | 235,680 | 942,720 | 0.9\% | 237,684 | 950,736 | 0.9\% | 239,688 | 958,752 | 0.8\% | 5,632,272 | 3.1\% |
| Chief Judge, Intermediate | 1 | 219,252 | 219,252 | 221,256 | 221,256 | 0.9\% | 223,260 | 223,260 | 0.9\% | 225,264 | 225,264 | 0.9\% | 227,268 | 227,268 | 0.9\% | 229,272 | 229,272 | 0.9\% | 231,276 | 231,276 | 0.9\% | 1,357,596 | 3.2\% |
| Associate Judge, Intermediate | 5 | 210,780 | 1,053,900 | 212,784 | 1,063,920 | 1.0\% | 214,788 | 1,073,940 | 0.9\% | 216,792 | 1,083,960 | 0.9\% | 218,796 | 1,093,980 | 0.9\% | 220,800 | 1,104,000 | 0.9\% | 222,804 | 1,114,020 | 0.9\% | 6,533,820 | 3.3\% |
| Circuit Court Judge | 33 | 205,080 | 6,767,640 | 207,084 | 6,833,772 | 1.0\% | 209,088 | 6,899,904 | 1.0\% | 211,092 | 6,966,036 | 1.0\% | 213,096 | 7,032,168 | 0.9\% | 215,100 | 7,098,300 | 0.9\% | 217,104 | 7,164,432 | 0.9\% | 41,994,612 | 3.4\% |
| District/Family/Per Diem Court Judge | 48 | 193,272 | 9,277,056 | 195,276 | 9,373,248 | 1.0\% | 197,280 | 9,469,440 | 1.0\% | 199,284 | 9,565,632 | 1.0\% | 201,288 | 9,661,824 | 1.0\% | 203,292 | 9,758,016 | 1.0\% | 205,296 | 9,854,208 | 1.0\% | 57,682,368 | 3.6\% |
| Total | 92 |  | 18,464,604 |  | 18,648,972 |  |  | 18,833,340 |  |  | 19,017,708 |  |  | 19,202,076 |  |  | 19,386,444 |  |  | 19,570,812 |  |  |  |
| Cost for 6 years |  |  | 110,787,624 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 114,659,352 | 3.5\% |
| Difference with Current Cost (7/1/2 | 19 to 6/3 | /2025) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 3,871,728 |  |
| Difference with Previous Year |  |  |  |  | 184,368 |  |  | 184,368 |  |  | 184,368 |  |  | 184,368 |  |  | 184,368 |  |  | 184,368 |  | 1,106,208 |  |
|  |  |  |  |  | 1.0\% |  |  | 1.0\% |  |  | 1.0\% |  |  | 1.0\% |  |  | 1.0\% |  |  | 1.0\% |  | 6.0\% |  |

Table 3 - Legislative Salaries and Costs

| Position | No. of Empl. | Current <br> Effective 1/1/2018 |  | Recommendation by the 2019 Commission on Salaries |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 1/1/2021 |  |  | 1/1/2022 |  |  | 1/1/2023 |  | $\begin{aligned} & \mathscr{0} \\ & \ddot{W} \\ & \mathscr{U} \\ & \text { 드 } \end{aligned}$ | 1/1/2024 |  |  | Total Salaries 1/1/2021 to | O \% ¢ ¢ |
|  |  | Salary | Cost | Salary | Cost |  | Salary | Cost |  | Salary | Cost |  | Salary | Cost |  |  |  |
| House Speaker/ Senate President | 2 | 70,104 | 140,208 | 77,112 | 154,224 | 10.0\% | 79,044 | 158,088 | 2.5\% | 81,024 | 162,048 | 2.5\% | 83,052 | 166,104 | 2.5\% | 972,672 | 15.6\% |
| Representative/Senator | 74 | 62,604 | 4,632,696 | 68,868 | 5,096,232 | 10.0\% | 70,584 | 5,223,216 | 2.5\% | 72,348 | 5,353,752 | 2.5\% | 74,160 | 5,487,840 | 2.5\% | 32,136,720 | 15.6\% |
| Total | 76 |  | 4,772,904 |  | 5,250,456 |  |  | 5,381,304 |  |  | 5,515,800 |  |  | 5,653,944 |  |  |  |
| Cost for 6 years |  |  | 28,637,424 |  |  |  |  |  |  |  |  |  |  |  |  | 33,109,392 | 15.6\% |
| Difference with Current C |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 4,471,968 |  |
| Difference with Previous |  |  |  |  | 477,552 |  |  | 130,848 |  |  | 134,496 |  |  | 138,144 |  | 881,040 |  |
|  |  |  |  |  | 10\% |  |  | 2.5\% |  |  | 2.5\% |  |  | 2.5\% |  | 18.5\% |  |

Table 4 - Summary of Salaries and Costs

| Branch | No. of Employees | Current Salaries for 6 Years (no increases) | Cost of 2019 Recommendations$\begin{gathered} \text { 7/1/2019-6/30/2025 } \\ (1 / 1 / 2021-12 / 30 / 2026-\mathrm{Leg}) \end{gathered}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Salaries | Difference with Current Salaries |  |  |
| Executive | 44 | 37,409,040 | 42,657,948 | 5,248,908 | 14.0\% | 21.6\% |
| Judicial | 92 | 110,787,624 | 114,659,352 | 3,871,728 | 3.5\% | 6.0\% |
| Legislative | 76 | 28,637,424 | 33,109,392 | 4,471,968 | 15.6\% | 18.5\% |
|  | 212 | 176,834,088 | 190,426,692 | 13,592,604 | 8\% |  |

## APPENDICES

## Appendices for Material Reviewed by the 2019 Commission

## COMMISSION ON SALARIES

# REPORT AND RECOMMENDATIONS TO THE 2013 LEGISLATURE 

## March 18, 2013

## Members:

Michael P. Irish, Chairperson<br>Mark R. Fox, Vice Chairperson<br>Chad R. Buck<br>Lyn Flanigan<br>Lynn Heirakuji<br>Stephanie N. Iona<br>Robert T. Wu

## TABLE OF CONTENTS

Executive Summary ..... 1
Overview ..... 4
Process ..... 7
Rationales and Recommendations: ..... 9
General Rationale ..... 9
Executive Branch ..... 10
Judicial Branch ..... 13
Legislative Branch ..... 15
Conclusion ..... 18
Tables ..... 20
Table 1 - Executive Salaries and Costs ..... 21
Table 2 - Judicial Salaries and Costs ..... 22
Table 3 - Legislative Salaries and Costs ..... 22
Appendices ..... 23
Appendix A - Appendices for Material Reviewed by the 2013 Commission on Salaries ..... 23
A-1 Commission on Salaries Report and Recommendations to the 2007 Legislature, March 14, 2007 ..... 24
A-2 Article XVI of the Constitution of the State of Hawai'i ..... 56
A-3 House Bill 1744, Act 48, Session Laws of Hawai'i 2012 ..... 57
A-4 Hawai'i Revised Statutes, §26-56 Commission on Salaries ..... 66
A-5 Attorney General Opinion Regarding Act 299, Session Laws of Hawai'i 2006, February 26, 2007 ..... 79
A-6 Council on Revenues Report, September 10, 2012 ..... 83
A-7 Consumer Price Index for Honolulu ..... 93
A-8 Overview of the State's General Fund Fiscal Condition, December 11, 2012 ..... 94
A-9 Attorney General Opinion Regarding Section §26-56, Hawai'i Revised Statutes; December 24, 2012 ..... 111
A-10 Occupational Pay Comparison Among Metropolitan Areas, 2010, Bureau of Labor Statistics ..... 118
A-11 Written Testimony Submitted to the Commission on Salaries ..... 124
A-12 Council on Revenues Report, January 7, 2013 ..... 126
A-13 2007 Commission on Salaries Recommendations vs. Actual Salary Increases Received ..... 137
A-14 Difference between 2007 Commission on Salaries Recommendations and Actual Salaries Received ..... 138
A-15 Costing Scenarios ..... 142
A-16 Council on Revenues Report, March 15, 2013 ..... 145
Appendix B - Executive Branch Appendices ..... 155
B-1 Executive Branch Salaries from 1990 ..... 156
B-2 Executive Salaries Adjusted by Act 57, Session Laws of Hawai'i 2011 ..... 157
B-3 Pay Relationships Between Executive Branch Positions ..... 158
B-4 FB 11-13 Operating Budget by Department ..... 159
B-5 Collective Bargaining Adjustments from 1990 to 2013 ..... 160
B-6 Comparison of Executive Pay Rates for the State, Counties, and Judiciary ..... 170
B-7 The Governors, The Book of the States 2010 ..... 172
B-8 Selected State Administrative Officials: Annual Salaries, The Book of the States 2011 ..... 174
B-9 Excluded Managerial Compensation Plan Employees vs. Director Salaries ..... 180
B-10 Department of Human Resources Salary Schedule - Excluded Managerial ..... 181
B-11 No. of Deputy Director Positions per Department and Cabinet Turnover ..... 182
B-12 Department of Defense Pay Schedules ..... 183
Appendix C - Judicial Branch Appendices ..... 190
C-1 Judicial Branch Salaries from 1990 ..... 191
C-2 Survey of Judicial Salaries, National Center for State Courts, January 1, 2012 ..... 192
C-3 Salary Comparison Among States, National Center for State Courts, January 1, 2012 ..... 196
C-4 The Judiciary, State of Hawai'i, Presentation to the Commission on Salaries ..... 201
C-5 2007 Commission on Salaries Recommendation vs. National Data for Judicial Salaries. ..... 240
Appendix D - Legislative Branch Appendices ..... 248
D-1 Legislative Branch Salaries from 1990 ..... 249
D-2 Comparison of Legislative Pay Rates for State and Counties in Hawaíi ..... 250
D-3 2012 State Legislator Compensation and Per Diem Table, National Conference of State Legislatures ..... 251

## Executive Summary

The Commission on Salaries (Commission) was established as a result of a constitutional amendment of Article XVI of the Constitution of the State of Hawai'i (Constitution) which was approved in November 2006. The Commission, which is appointed every six years, is charged with reviewing and making recommendations for the salaries of justices and judges of all State courts, members of the Legislature, the Governor and Lieutenant Governor, and specified appointed officials within the State Executive branch (collectively, "Officials"). Section 26-56, Commission on salaries, Hawai'i Revised Statutes (HRS), provides supplemental information and guidance relating to the Commission.

Pursuant to Article XVI of the Constitution, the recommendations of the Commission shall become effective unless the Legislature disapproves the entire recommendation by adoption of a concurrent resolution prior to the adjournment of the legislative session.

The Commission which was formed in 2006 (the "2007 Commission") submitted recommendations in March of 2007 for staggered annual salary increases for the Officials from 2007 until 2013 for the Executive and Judicial branches and from 2009 to 2014 for the Legislative branch. These recommendations were forwarded by the Governor to the Legislature and were not disapproved by the Legislature and were implemented.

In 2009, due to the downturn in the economy, the Legislature passed Act 85 which changed the salaries recommended by the 2007 Commission by reducing the June 30, 2009 salaries by 5\% effective July 1, 2009 and freezing said salaries until June 30, 2011.

In 2011, Act 57 extended the 5\% reduction and froze the reduced salaries through December 31, 2013.

In 2012, Act 48 repealed Act 85, Session Laws of Hawai'i (SLH) 2009, which changed the end date of the $5 \%$ reduction and salary freeze from December 31, 2013 to June 30, 2013. This avoids the conflict in dates between the start of the 2013 Commission ${ }^{1}$ recommendations effective July 1, 2013 for the Executive and Judicial branches and the 5\% reduction and salary freeze that would continue to December 31, 2013 under Act 57, SLH 2011. In addition, Act 48 provided that the salaries recommended by the 2007 Commission be effective July 1, 2013, if the recommendations of the 2013 Commission are disapproved during the 2013 legislative session by the adoption of a concurrent resolution.

[^0]The 2013 Commission was convened on November 27, 2012 and is submitting its report and recommendations to the Governor for submission to the 2013 State Legislature.

In response to a request by the 2013 Commission, the State Attorney General issued an opinion regarding language in section 26-56(b), HRS that the Commission shall not establish "salaries lower than salary amounts recommended by prior commissions replaced by this section." The Attorney General opined that "prior commissions replaced by this section" refers to the abolished Executive, Judicial and Legislative salary commissions (the "2006 Commissions") replaced by the Commission on Salaries established by Act 299, SLH 2006. Therefore, the recommendations of the 2006 Salary Commissions effectively set a floor for the recommendations of this Commission. However, the 2013 Commission could recommend salaries lower than that recommended by the 2007 Commission.

The intent of the 2013 Commission is to recommend salaries that are fair, and take into account the following:

- The economic condition of the State and the fiscal impact of the increases.
- Appropriate pay relationships with other governmental employees.
- Attracting and retaining qualified employees to be the leaders of the State of Hawai'i.

Unless disapproved by the Legislature, the recommendations of the 2013 Commission will go into effect on July 1, 2013 for the Executive and Judicial branch officials. The recommendations for the Legislative branch officials will go into effect on January 1, 2015, because Article XVI of the Constitution states that any salary change shall not apply to the Legislature to which the recommendations were submitted. The following recommendations were unanimously adopted by the 2013 Commission:

## A. EXECUTIVE BRANCH RECOMMENDATIONS

- Effective July 1, 2013, continue the restoration of what would have been the June 30, 2013 salaries recommended by the 2007 Commission.
- No further increase from July 1, 2013 to June 30, 2014.
- Effective July 1, 2014; July 1, 2015; July 1, 2016; July 1, 2017; July 1, 2018 increase the salaries and salary ranges of all positions by $2 \%$ each year.
- Effective July 1, 2013, place the Budget and Finance Director and Deputy in Tier 1 and continue the recommendation of the 2007 Commission to collapse the three tiers into two: Tier 1 would then include the Attorney General, the Administrative Director of the State, and the Director of Budget and Finance.

The Lieutenant Governor, while not in Tier 1, would receive a salary equal to the Tier 1 officials; Tier 2 includes all other department directors and their deputies.

- The salaries and future salary increases for the Adjutant General and Deputy Adjutant General be set by the pay and allowance tables of the regular army or air force of the United States for officers of comparable rank and time in service over the period covered by this Commission's recommendation.


## B. JUDICIAL BRANCH RECOMMENDATIONS

- Effective July 1, 2013, continue the restoration of what would have been the June 30, 2013 salaries recommended by the 2007 Commission.
- No further increase from July 1, 2013 to June 30, 2014.
- Effective July 1, 2014; July 1, 2015; July 1, 2016; July 1, 2017; July 1, 2018 increase the salaries of justices and judges by $2 \%$ each year.


## C. LEGISLATIVE BRANCH RECOMMENDATIONS

Per Act 48, SLH 2012, the Legislative branch salaries, "notwithstanding section 26-56(d), Hawai'i Revised Statues, shall be at the rates provided for by the recommendations, dated March 14, 2007, of the commission on salaries convened in 2006." Therefore, the Legislative branch will receive the January 1, 2013 salaries recommended by the Commission convened in 2006, effective July 1, 2013; and the January 1, 2014 recommended salaries effective January 1, 2014.

By HRS 26-56(d), the 2013 Commission can only make recommendations for the House and Senate from 2015 until the next commission is appointed in 2018.

- Effective January 1, 2015, January 1, 2016; January 1, 2017; and January 1, 2018 increase the salaries of senators and representatives by $2 \%$ each year.
- The President of the Senate and Speaker of the House of Representatives will continue to receive $\$ 7,500$ more per year than senators and representatives.


## Overview

## Legal Framework

## A. Constitution and State Statutes

This report fulfills Article XVI, section 3.5 of the Constitution which reads as follows:

## "SALARY COMMISSION

Section [3.5]. There shall be a commission on salaries as provided by law, which shall review and recommend salaries for the justices and judges of all state courts, members of the legislature, department heads or executive officers of the executive departments and the deputies or assistants to department heads of the executive departments as provided by law, excluding the University of Hawai'i and the department of education. The commission shall also review and make recommendations for the salary of the administrative director of the state or equivalent position and the salary of the governor and the lieutenant governor.

Any salary established pursuant to this section shall not be decreased during a term of office, unless by general law applying to all salaried officers of the state.

Not later than the fortieth legislative day of the 2007 regular legislative session and every six years thereafter, the commission shall submit to the legislature its recommendations and then dissolve.

The recommended salaries submitted shall become effective as provided in the recommendation, unless the legislature disapproves the entire recommendation as a whole by adoption of a concurrent resolution prior to adjournment sine die of the legislative session in which the recommendation is submitted; provided that any change in salary which becomes effective shall not apply to the legislature to which the recommendation for the change in salary was submitted."

In addition, section 26-56, HRS, indicates that:

1. The Commission shall consist of seven members of whom: two members shall be appointed by the Governor, two by the President of the Senate, two by the Speaker of the House of Representatives, and one by the Chief Justice of the Supreme Court.
2. The Commission may recommend different salaries for department heads and executive officers and different salary ranges for deputies or assistants to department heads; provided that the Commission shall recommend the same salary range for deputies or assistants to
department heads within the same department; provided further that the appointing official shall specify the salary for a particular position within the applicable range.
3. The Commission shall not recommend salaries lower than salary amounts recommended by prior Commissions replaced by this section, however, may recommend salaries lower than the recommendations of the 2007 Commission.
4. Not later than the fortieth legislative day of the regular session of 2007, and every six years thereafter, the Commission shall submit a report of its findings and its salary recommendations to the Legislature, through the Governor. The Commission may include incremental increases that take effect prior to the convening of the next salary Commission, which will be in November 2018.
5. The recommended salaries submitted by the Commission shall become effective July 1 of the next fiscal year unless the Legislature disapproves the recommended salaries submitted by the Commission through the adoption of a concurrent resolution, which shall be approved by a simple majority of each house of the Legislature, prior to adjournment sine die of the legislative session in which the recommended salaries are submitted; provided that any change in salary which becomes effective shall not apply to the Legislature to which the recommendation for the change in salary was submitted.
6. Effective July 1, 2007, and every six years thereafter, the salary of the Adjutant General shall be as last recommended by the Commission, pursuant to Section 26-56, HRS, unless rejected by the Legislature, except that if the State salary is in conflict with the pay and allowance fixed by the tables of the regular army or air force of the United States, the latter shall prevail.
7. The Governor shall include the salary amounts recommended by the Commission and approved by the Legislature for employees of the Executive branch in the Executive budget.

In 2009, due to the downturn in the economy, the Legislature passed Act 85 which changed the salaries recommended by the 2007 Commission by reducing the June 30, 2009 salaries by 5\% and freezing said salaries effective July 1, 2009 to June 30, 2011.

In 2011, Act 57 extended the 5\% reduction and freeze of salaries to December 31, 2013.

In 2012, Act 48 repealed Act 85, SLH 2009 as amended by Act 57, SLH 2011; resulting in a change to the end date of the 5\% reduction and freeze from December 31, 2013 to June 30, 2013. This avoids the conflict in dates between the start of the 2013 Commission recommendations effective July 1, 2013 for the Executive and Judicial branches and the $5 \%$ reduction and freeze that would continue to December 31, 2013 under Act 57, SLH 2011. In addition, Act 48 provided that the salaries recommended by the 2007 Commission be effective July 1, 2013, if the recommendations of the 2013 Commission are disapproved during the 2013 legislative session by the adoption of a concurrent resolution.

## B. Attorney General Opinion

An Attorney General Opinion dated December 24, 2012, opines that section 2656 , HRS which states "[t]he commission shall not recommend salaries lower than salary amounts recommended by prior commissions replaced by this section." refers to the 2006 Commissions that were abolished and replaced by the single Commission on Salaries established by Act 299, SLH 2006.

Therefore, the Commission may recommend salaries that are lower than the 2007 Commission's recommendations but, not lower than the separate salary commissions that were abolished in 2006.

Furthermore, section 26-56(d), HRS sets limits for "incremental increases that take effect prior to the convening of the next salary commission." The 2007 Commission recommended increases effective January 1, 2013 and January 1, 2014, which is contrary to the statute since the 2013 Commission convened in November 2012. However, Act 48, SLH 2012 trumped section 26-56(d) by the statement, "notwithstanding section 26-56(d), Hawai'i Revised Statutes, [salary increases] shall be at the rates provided for by the recommendations dated March 14, 2007, of the commission on salaries convened in 2006." Therefore, based on Act 48, SLH 2012, the January 1, 2013 and January 1, 2014, recommendations of the 2007 Commission are valid salaries for the Legislative branch.

The Commission notes the March 13, 2013 filing of House Resolution No. 191 and House Concurrent Resolution No. 236 at the Legislature urging that the Commission "suspend the automatic salary increase and extend the salary reduction for members of the Legislature until Hawaii's economic forecast reflects greater growth and vitality." The Commission notes, however, that the provisions of Act 48 precludes such actions and only allow the Commission to make salary recommendations for the Legislature beginning January 1, 2015 as stated above.

## 2013 Commission on Salaries

This is the report and recommendations of the 2013 Commission, which covers the Executive, Judicial and Legislative branches.

## Process

The Commission was convened on November 27, 2012. At that time, Commissioner Michael Irish was elected as Chairperson and Commissioner Mark Fox was elected as Vice-Chairperson. A brief orientation was provided by staff of the Department of Human Resources Development (DHRD) and there was agreement on a tentative meeting schedule. Commissioners were provided with a folder of documents to review. They decided to set up investigatory meetings, following the guidelines of the Sunshine Law, to gather information from each of the branches. Selected as point person to coordinate for the respective branches were Lynn Heirakuji for the Executive branch, Mark Fox for the House, Robert Wu for the Senate, and Michael Irish for the Judiciary. The Commission also expressed their interest in scheduling the State Budget and Finance Director and a representative from the Council on Revenues to make presentations on the fiscal outlook for the State.

Oral testimony from the public was solicited at all meetings, but none was received.

The second meeting of the Commission was held on December 11, 2012. Kalbert Young, Director of the Department of Budget and Finance made a presentation regarding the fiscal condition of the State. Dr. Jack Suyderhoud, Vice-Chair of the Council on Revenues spoke about the process of how the Council on Revenues makes their projections. Follow up reports were also made by Commission members on their investigatory outreach with the Executive and Legislative branches.

The third meeting of the Commission was held on December 18, 2012. Tom Mick and Dan Seto from the Judiciary made a presentation regarding the salaries of judges. Commissioners also shared information gathered from their investigatory outreach with members of the Executive and Legislative branches. Requested information regarding salaries and costing was reviewed by the Commission.

The fourth meeting of the Commission was held on January 8, 2013. There was discussion regarding the outcome of the Attorney General opinion which generally concluded that the salaries for each branch cannot be lower than the recommendations made by the three separate commissions (Executive Salary Commission, Judicial Salary Commission, and Legislative Salary Commission) that were abolished in 2006. In addition, the Legislative branch will receive the salary increases recommended by the 2007 Commission for January 1, 2013, to be effective July 1, 2013; and for January 1, 2014, to be effective on that date. After review of data and materials before the Commission, a motion was made and passed to follow the recommendations of the 2007 Commission and to collapse the tiers for the directors and deputies from three down to two.

The fifth meeting of the Commission was held on January 22, 2013. Written testimony from the Director of the DHRD and the Chief Negotiator for the Office of

Collective Bargaining was distributed. In their written testimony, they requested that the Commission consider the State's budget challenges and the fiscal constraints on public employee bargaining when making their decisions. The Commission requested that an invitation be extended to the Director and Chief Negotiator to attend the next Commission meeting. The Council on Revenues January 7, 2013 report, as well as reports on the difference between the 2007 Commission salary recommendation versus the actual salaries received, and various costing scenarios, were reviewed. The 2013 Commission reaffirmed its decision to continue the salary recommendations of the 2007 Commission, with increases in subsequent years.

The sixth meeting of the Commission was held on February 12, 2013. Barbara Krieg, DHRD Director and Neil Dietz, Chief Negotiator for the Office of Collective Bargaining spoke to the Commission regarding their written testimony that was distributed at the last Commission meeting. The Commissioners then discussed rationales for various scenarios and agreed to come to the next meeting prepared with their recommendation and supporting rationale for their decision.

Meetings were held on February 26, March 5, March 12, and March 18 for the purpose of conducting a page by page review of the draft report.

## Rationales and Recommendations

General Rationale

The Commission's general rationale is that, in the context of public and private sector salaries at both the local and national level, the compensation of the elected and appointed officials should be fair and equitable and sufficient to attract and retain highly qualified individuals, while at the same time being prudent in the expenditure of public funds.

## Executive Branch

In reaching its recommendations for the "executive salaries," the Commission reviewed the compensation of State of Hawai'i managers covered by the Excluded Managerial Compensation Plan (EMCP).

Additionally, salaries of county executives were reviewed, i.e., mayors, deputy managing directors, department directors, deputy department directors, prosecuting attorneys, etc., for the City and County of Honolulu, Hawai'i County, Maui County and Kauai County.

The Book of the States 2011 edition was reviewed to determine how other jurisdictions compensated their respective governors, lieutenant governors, and comparable department directors.

After reviewing the materials cited above and additional information, the Commission determined that pay equity and compensation levels need to be addressed for executive salaries if the State is to recruit and retain qualified executives to the Executive branch of government. It is important to remember that the Governor, Lieutenant Governor, Administrative Director, department directors, deputy directors, etc., administer programs that affect the health and welfare of our residents, and which have annual budgets that collectively exceed $\$ 7.9$ billion per year. The State needs to recruit and retain the "best and brightest" for these positions because of the daily impact these positions have on our State.

Executives in the public service are expected to work extended hours; participate in community service events, forums and meetings; be accessible on a 24 -hour, 7 -day-a-week basis for emergency situations; and exercise effective leadership in addressing emergency and crisis situations. Many could easily secure higher paying jobs in the private sector but instead chose to take on these high impact, high profile, demanding and time limited jobs because of their commitment to public service. It was also noted by the Commission that directors and deputy directors are generally at the top of their professions, often with graduate degrees (including JDs, MDs, Masters', Ph,D.s, in various fields) and several years of specialized experience qualifying them for the positions.

Internally within the State, the pay equity issue needs to be addressed because several department directors and deputies earn less than the civil service managers that they supervise. There are currently 20 excluded (from collective bargaining coverage) managerial employees in the Excluded Managerial Compensation Plan (EMCP) who are being paid more than the Attorney General at the Tier 1 level. At the Tier 2 level, there are 40 excluded managerial employees in the EMCP who are paid more than department directors at Tier 2; and 56 excluded managerial employees (19\%) being paid more than the department directors in the Tier 3 level. The salaries of excluded
managerial employees not only exceed the salaries of the department directors, but also the salaries of the deputy directors who in many cases directly supervise them.

Furthermore, in the past, EMCP managers served as an excellent pool from which to recruit directors or deputy directors. As long term employees, many have extensive backgrounds and the technical expertise to lead the department, and could have an immediate positive impact since they're already knowledgeable about departmental operations. However, in recent years, the salaries of the directors and deputies are close to, and sometimes below the salaries of EMCP managers, therefore there is little financial incentive for these employees to be interested in these positions.

Externally, there are no comparable positions in the other jurisdictions in Hawai'i to match the Governor, Lieutenant Governor, and Attorney General positions since they are unique with their statewide scope and responsibility. However, comparison with the City and County of Honolulu Mayor, Managing Director, and Prosecuting Attorney show all three State positions are paid below these three City jobs.

The general fund tax revenue projections from the January 3, 2013 meeting of the Council on Revenues show projected increases of 6.8\%, 6.2\%, 1.4\%, 4.2\%, 5.0\%, and $4.7 \%$ for the FY 2014, FY 2015, FY 2016, FY 2017, FY 2018 and FY 2019; respectively. The general fund tax projections from the March 13, 2013 meeting of the Council on Revenues show projected increases of $7.3 \%, 6.8 \%, 1.4 \%, 4.2 \%, 5.0 \%$, and 4.7\% for the FY 2014, FY 2015, FY 2016, FY 2017, FY 2018 and FY 2019; respectively.

To address the issue of pay equity and compensation level, the following recommendations are made by the Commission (see Figure 1).

- Effective July 1, 2013, continue the restoration of what would have been the June 30, 2013 salaries recommended by the 2007 Commission.
- No further increase from July 1, 2013 to June 30, 2014.
- Effective July 1, 2014; July 1, 2015; July 1, 2016; July 1, 2017; July 1, 2018 increase the salaries and salary ranges of all positions, and for deputies the ranges, by $2 \%$ each year.
- Effective July 1, 2013, place the Budget and Finance Director and Deputy in Tier 1 and continue the recommendation of the 2007 Commission to collapse the three "tiers" into two: Tier 1 includes the Attorney General and the Administrative Director of the State. The Lieutenant Governor, while not in Tier 1, would receive a salary equal to the Tier 1 officials; Tier 2 includes all other department directors and their deputies.

The 2007 Commission recommended that the four tiered salary structure for department directors and deputies be collapsed to two tiers. In recognition of the comparable complexity and demands inherent to each of these executive
positions this Commission endorses the 2007 Commission recommendation. However, this Commission also recommends that the Director and Deputy of Budget and Finance be placed in Tier 1 in recognition of their training, credentials, and knowledge and, in the case of the Director, his/her responsibility as the chief financial officer of the State.

- Section 26-52, HRS, provides that if the Adjutant General, Department of Defense salary is in conflict with the pay and allowance fixed by the tables of the regular army or air force of the United States, the latter shall prevail in setting the salary. Therefore, the Commission recommends that the salaries and future salary increases for the Adjutant General and Deputy Adjutant General be set by the pay and allowance tables of the regular army or air force of the United States for officers of comparable rank and time in service over the period covered by this Commission's recommendation.

Figure 1 - Executive Salary Recommendations

| Position | No. of Empl. | 7/1/2013 | 7/1/2014 | 7/1/2015 | 7/1/2016 | 7/1/2017 | 7/1/2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governor | 1 | \$ 143,748 | \$ 146,628 | \$ 149,556 | \$ 152,544 | \$ 155,592 | \$ 158,700 |
| Lieutenant Governor | 1 | 140,220 | 143,028 | 145,884 | 148,800 | 151,776 | 154,812 |
| Tier 1 <br> Admin. Director of the State, Attorney General, Director of Budget and Finance | 3 | 140,220 | 143,028 | 145,884 | 148,800 | 151,776 | 154,812 |
| Tier 2 Dept. Directors DAGS, DBEDT, DCCA, DHHL, DHRD, DHS, DLIR, DLNR, DOA, DOH, DOT, PSD, TAX | 13 | 133,536 | 136,212 | 138,936 | 141,720 | 144,552 | 147,444 |
| Tier 1 Deputy Dept. <br> Directors <br> Attorney General, Budget and Finance | 2 | $\begin{array}{r} 121,992 \\ 129,000 \end{array}$ | $\begin{array}{r} 124,428- \\ 131,580 \end{array}$ | $\begin{array}{r} 126,912- \\ 134,208 \end{array}$ | $\begin{array}{r} 129,456- \\ 136,896 \\ \hline \end{array}$ | $\begin{array}{r} 132,048 \\ 139,632 \end{array}$ | $\begin{array}{r} 134,688- \\ 142,428 \end{array}$ |
| Tier 2 Deputy Dept. <br> Directors <br> DAGS, DBEDT, DCCA, DHHL, DHRD, DHS, DLIR, DLNR, DOA, DOH, DOT, PSD, TAX | 22 | $\begin{array}{r} 116,172- \\ 122,844 \\ \hline \end{array}$ | $\begin{array}{r} 118,500- \\ 125,304 \end{array}$ | $\begin{array}{r} 120,876- \\ 127,812 \\ \hline \end{array}$ | $123,288-$ 130,368 | 125,748 132,972 | $\begin{array}{r}128,268- \\ 135,636 \\ \hline\end{array}$ |

## Judicial Branch

The objectives in setting salaries for the Judicial branch are to create the most qualified judicial applicant pool, and to retain an experienced judiciary by providing fair and just compensation for Hawai'i's justices and judges.

In order to achieve this, the Commission considered the following:

1) The academic training, skill and experience required for judicial positions. Judges must be licensed attorneys (among other qualifications, have earned a Juris Doctor from an accredited institution of higher learning); and must have a minimum 5 years as a licensed attorney to qualify for the District Court judge position and minimum 10 years to qualify for the Circuit Court judge position.
2) The lack of opportunity for judges to earn other income. Judges are constitutionally prohibited from practicing law, running for, or holding any other office or position of profit, including paid service on for-profit boards.
3) Turnover was $10 \%$ in 2009 when 9 judges voluntarily retired during the year in which the salary cuts and freeze were implemented. This number of voluntary retirements is high compared to the 1 in 2007, 2 in 2008, 2 in 2010 and 4 in 2011 (these figures do not include constitutionally mandated retirements due to reaching age 70 ).
4) The general fund tax revenue projections from the January 3, 2013 meeting of the Council on Revenues show projected increases of $6.8 \%$, $6.2 \%, 1.4 \%, 4.2 \%, 5.0 \%$, and $4.7 \%$ for the FY 2014, FY 2015, FY 2016, FY 2017, FY 2018 and FY 2019; respectively. The general fund tax projections from the March 13, 2013 meeting of the Council on Revenues show projected increases of $7.3 \%, 6.8 \%, 1.4 \%, 4.2 \%, 5.0 \%$, and $4.7 \%$ for the FY 2014, FY 2015, FY 2016, FY 2017, FY 2018 and FY 2019; respectively.

The Commission's recommendations for the Judicial branch are as follows (see Figure 2):

- Effective July 1, 2013, continue the restoration of what would have been the June 30, 2013 salaries recommended by the 2007 Commission.
- No further increase from July 1, 2013 to June 30, 2014.
- Effective July 1, 2014; July 1, 2015; July 1, 2016; July 1, 2017; July 1, 2018 increase the salaries of justices and judges by $2 \%$ each year.

Figure 2 - Judicial Salary Recommendations

| Position | No. of <br> Empl. | $7 / 1 / 2013$ | $7 / 1 / 2014$ | $7 / 1 / 2015$ | $7 / 1 / 2016$ | $7 / 1 / 2017$ | $7 / 1 / 2018$ |
| :--- | :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Chief Justice, Supreme | 1 | $\$ 213,840$ | $\$ 218,112$ | $\$ 222,480$ | $\$ 226,932$ | $\$ 231,468$ | $\$ 236,100$ |
| Associate Justice, Supreme | 4 | 206,184 | 210,312 | 214,524 | 218,820 | 223,200 | 227,664 |
| Chief Judge, Intermediate | 1 | 198,588 | 202,560 | 206,616 | 210,744 | 214,956 | 219,252 |
| Associate Judge, <br> Intermediate | 5 | 190,908 | 194,724 | 198,624 | 202,596 | 206,652 | 210,780 |
| Circuit Court Judge | 33 | 185,736 | 189,456 | 193,248 | 197,112 | 201,060 | 205,080 |
| District/Family/Per Diem <br> Court Judge | 48 | 175,032 | 178,536 | 182,112 | 185,760 | 189,480 | 193,272 |

## Legislative Branch

In formulating recommendations on salary adjustments for members of the State Legislature, the Commission sought to provide recommendations that were fair and equitable given the duties, time commitment, responsibilities, and historical and comparative pay of legislators. In order to achieve this, the Commission considered the following:

1) State legislators' policy making, budgetary, fact finding, community and constituent service responsibilities require much more than full-time attention during the four-month legislative session and considerable time and attention when the Legislature is out of session.
2) The demands on State legislators, the time required to fulfill their duties, and real and perceived conflicts of interest limit legislators' ability to supplement their income through outside employment.
3) Legislator salaries remained unchanged from 1993 to 2005 at $\$ 32,000$ ( $\$ 37,000$ for Senate President and House Speaker). Small incremental increases were achieved in 2005 and 2007 to move legislator pay to $\$ 35,900$ ( $\$ 43,400$ for Senate President and House Speaker).
4) Following recommendations of the 2007 Salary Commission to achieve salary levels more commensurate with duties and responsibilities, legislators received a significant increase in pay on January 1, 2009 to \$48,708 (\$56,208 for President and Speaker),
5) Legislator salaries were then reduced by 5\% on July 1, 2009 (Act 85, Session Laws of Hawaif 2009) to \$46,272 (\$53,400 for President and Speaker), where they stand as of the date of this report.
6) The annual salary for State legislators is currently between $\$ 1,500$ and $\$ 20,000$ below the salaries of Council members from each of the four Counties. Annual salary for the Senate President and House Speaker is currently approximately the same as the Council Chair from Hawaii County, but is between $\$ 5,200$ and $\$ 18,000$ less than the Council Chairs from the other three Counties.
7) All legislators receive $\$ 5000$ for miscellaneous legislative expenses and neighbor island legislators receive $\$ 150$ per diem while the Legislature is in session.
8) The general fund tax revenue projections from the January 3, 2013 meeting of the Council on Revenues show projected increases of $6.8 \%$, 6.2\%, 1.4\%, 4.2\%, 5.0\%, and 4.7\% for the FY 2014, FY 2015, FY 2016,

FY 2017, FY 2018 and FY 2019; respectively. The general fund tax projections from the March 13, 2013 meeting of the Council on Revenues show projected increases of $7.3 \%, 6.8 \%, 1.4 \%, 4.2 \%, 5.0 \%$, and $4.7 \%$ for the FY 2014, FY 2015, FY 2016, FY 2017, FY 2018 and FY 2019; respectively.
9) Act 48, SLH 2012 provides that the salaries recommended by the 2007 Commission be restored effective July 1, 2013, for the Legislative branch. The effect of this restored salary schedule for legislators is as follows:
a. Effective July 1, 2013, the salary for legislators will be \$55,896 (\$63,396 for Senate President and House Speaker); and
b. Effective January 1, 2014, the salary for legislators will be $\$ 57,852$ ( $\$ 65,352$ for Senate President and House Speaker).
10) Any salary recommendation offered by the 2013 Commission will not go into effect until January 1, 2015. In addition, HRS 26-56 allows the Commission to include incremental increases that take effect prior to the convening of the next salary commission. The next commission is expected to convene in November 2018.
11) Consideration was given to provide regular salary increases between January 1, 2015 and November 2018. Consideration was also given to past, current and projected cost of living increases; and the fact that pursuant to Act 48 (SLH 2012) the Legislative branch will receive the 2007 Salary Commission's recommended increases on July 1, 2013 and January 1, 2014 as noted above.

The Commission's recommendations for the Legislative branch are as follows (see Figure 3):

- Effective January 1, 2015, January 1, 2016; January 1, 2017; and January 1, 2018 increase the salaries of senators and representatives by $2 \%$ each year.
- The President of the Senate and Speaker of the House of Representatives will continue to receive $\$ 7,500$ more per year than senators and representatives.

Per Act 48, SLH 2012, the Legislative branch salaries, "notwithstanding section 26-56(d), Hawai'i Revised Statues, shall be at the rates provided for by the recommendations, dated March 14, 2007, of the commission on salaries convened in 2006." Therefore, the Legislative branch will receive the January 1, 2013 salaries recommended by the `Commission convened in 2006, effective July 1, 2013; and the January 1, 2014 recommended salaries effective January 1, 2014. By HRS 26-56(d), the 2013 Commission can only make recommendations for the House and Senate from 2015 until the next commission is appointed in 2018.

The Commission notes the March 13, 2013 filing of House Resolution No. 191 and House Concurrent Resolution No. 236 at the Legislature urging that the Commission "suspend the automatic salary increase and extend the salary reduction for members of the Legislature until Hawaii's economic forecast reflects greater growth and vitality." The Commission notes, however, that the provisions of Act 48 precludes such actions and only allow the Commission to make salary recommendations for the Legislature beginning January 1, 2015 as stated above.

Figure 3 - Legislative Salary Recommendations

|  | 2007 Commission <br> Recommendation |  |  | 2013 Commission Recommendation |  |  |  |
| :--- | :---: | :---: | ---: | ---: | ---: | ---: | ---: |
| Position | No. of <br> Empl. | $7 / 1 / 2013$ | $1 / 1 / 2014$ | $1 / 1 / 2015$ | $1 / 1 / 2016$ | $1 / 1 / 2017$ | $1 / 1 / 2018$ |
| Representative/Senator | 74 | $\$ 55,896$ | $\$ 57,852$ | $\$ 59,004$ | $\$ 60,180$ | $\$ 61,380$ | $\$ 62,604$ |
| House Speaker/Senate <br> President | 2 | 63,396 | 65,352 | 66,504 | 67,680 | 68,880 | 70,104 |

## Conclusion

In addition to the above salary recommendations, the Commission offers the following recommendations and comments for consideration:

The Commission is charged with making salary recommendations covering a sixyear period. While we are relying on the 2013 general fund tax revenue projections, the Commission recognizes that the future status of the State's economy is difficult to predict, as evidenced by the 2009 downturn in the economy and the on-going effects of the Federal sequester. Therefore, the Commission recommends that provisions for adjustments during the six-year salary period should be considered to accommodate the uncertainties of the future.

Furthermore, the Commission would like to bring attention to the fact that the time period that incremental increases can be made for the Legislative branch is shorter than the time period that is allowed for the Executive and Judicial branches. This is because, pursuant to HRS 26-56(d), the Commission convenes in November of every sixth year and the recommended salaries submitted by the Commission become effective the next fiscal year for the Executive and Judicial branches, and over two years later for the Legislative branch since changes in salaries cannot apply to the Legislature in which the salary recommendation was made. The 2013 Commission recommends that there should be equity in the time period allowed for incremental salary adjustments for all three branches of Officials.

We, the undersigned members of the Commission hereby respectfully submit this report and recommendations to the Twenty-Seventh Legislature of the State of Hawaii' i.


Michael P. Irish, Chairperson


Mark R. Fox, Vice Chairperson


## TABLES

Table 1 - Executive Salaries and Costs

| Position | No. of Empl. | Current Salary Effective 7/1/2009 |  | Recommendation by the 2013 Commission on Salaries |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 711/2013 |  |  |  |  |  |  |  | 711/2014 |  |  | 7/1/2015 |  |  | 7/1/2016 |  |  | 711/2017 |  |  | 711/2018 |  |  | Total <br> Salaries <br> $7 / 1 / 2013$ to <br> $6 / 30 / 2019$ |  |
|  |  |  |  | Recommendation by the 2007 <br> Commission <br> (salary as of 7/1/2012) |  |  |  | Increase to 2007 <br> Commission Increase |  |  |  | Salary | Cost |  | Salary | Cost |  | Salary | Cost |  | Salary | Cost |  | Salary | Cost | $\begin{aligned} & \stackrel{\circ}{0} \\ & \stackrel{0}{0} \\ & \underline{\underline{0}} \end{aligned}$ |  |  |
|  |  | Salary | Cost | Salar |  | Cost |  | Salary | Cost |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governor | 1 | 117,312 | 117,312 |  | 143,748 | 143,748 | 23\% | 143,748 | 143,748 | 0\% | 23\% | 146,628 | 146,628 | 2\% | 149,556 | 149,556 | 2\% | 152,544 | 152,544 | 2\% | 155,592 | 155,592 | 2\% | 158,700 | 158,700 | 2\% | 906,768 | \% |
| Lieutenant Governor | 1 | 114,420 | 114,420 |  | 140,220 | 140,220 | 23\% | 140,220 | 140,220 | 0\% | 23\% | 143,028 | 143,028 | 2\% | 145,884 | 145,884 | 2\% | 148,800 | 148,800 | 2\% | 151,776 | 151,776 | 2\% | 154,812 | 154,812 | 2\% | 884,520 | 29\% |
| Admin Dir of the State | 1 | 114,420 | 114,420 |  | 140,220 | 140,220 | 23\% | 140,220 | 140,220 | 0\% | 23\% | 143,028 | 143,028 | 2\% | 145,884 | 145,884 | 2\% | 148,800 | 148,800 | 2\% | 151,776 | 151,776 | 2\% | 154,812 | 154,812 | 2\% | 884,520 | 29\% |
| Attorney General | 1 | 114,420 | 114,420 |  | 140,220 | 140,220 | 23\% | 140,220 | 140,220 | 0\% | 23\% | 143,028 | 143,028 | 2\% | 145,884 | 145,884 | 2\% | 148,800 | 148,800 | 2\% | 151,776 | 151,776 | 2\% | 154,812 | 154,812 | 2\% | 884,520 | 29\% |
| Dept. Director, B\&F | 1 | 108,972 | 108,972 |  | 133,536 | 33,536 | 23\% | 140,220 | 140,220 | 5\% | 29\% | 143,028 | 143,028 | 2\% | 145,884 | 145,884 | 2\% | 148,800 | 148,800 | 2\% | 151,776 | 151,776 | 2\% | 154,812 | 154,812 | 2\% | 884,520 | 35\% |
| Dept. Director, DAGS | 1 | 108,97 | 108,972 |  | 133,536 | 3,53 | 23\% | 133,536 | 133,536 | 0\% | 23\% | 136,212 | 136,212 | 2\% | 138,936 | 138,936 | 2\% | 141,720 | 141,720 | 2\% | 144,552 | 144,552 | 2\% | 147,444 | 147,444 | 2\% | 842,400 | 29\% |
| Dept. Director, DCCA | 1 | 108,972 | 108,97 |  | 133,53 | 33,53 | 23\% | 133,536 | 133,536 | 0\% | 23\% | 136,212 | 136,212 | 2\% | 138,936 | 138,936 | 2\% | 141,720 | 141,720 | 2\% | 144,552 | 144,552 | 2\% | 147,444 | 147,444 | 2\% | 842,400 | 29\% |
| Dept. Director, DOH | 1 | 108,972 | 108,972 |  | 133,536 | 133,53 | 23\% | 133,536 | 133,536 | 0\% | 23\% | 136,212 | 136,212 | 2\% | 138,936 | 138,936 | 2\% | 141,720 | 141,720 | 2\% | 144,552 | 144,552 | 2\% | 147,444 | 147,444 | 2\% | 842,400 | 29 |
| Dept. Director, DOT | 1 | 108,972 | 108,972 |  | 133,536 | 133,536 | 23\% | 133,536 | 133,536 | 0\% | 23\% | 136,212 | 136,212 | 2\% | 138,936 | 138,936 | 2\% | 141,720 | 141,720 | 2\% | 144,552 | 144,552 | 2\% | 147,444 | 147,444 | 2\% | 842,400 | 29\% |
| Dept. Director, TAX | 1 | 108,972 | 108,972 |  | 133,536 | 133,536 | 23\% | 133,536 | 133,536 | 0\% | 23\% | 136,212 | 136,212 | 2\% | 138,936 | 138,936 | 2\% | 141,720 | 141,720 | 2\% | 144,552 | 144,552 | 2\% | 147,444 | 147,444 | 2\% | 842,400 | 29 |
| Dept. Director, DBEDT | 1 | 103,512 | 103,512 |  | 133,536 | 133,536 | 29\% | 133,536 | 133,536 | 0\% | 29\% | 136,212 | 136,212 | 2\% | 138,936 | 138,936 | 2\% | 141,720 | 141,720 | 2\% | 144,552 | 144,552 | 2\% | 147,444 | 147,444 | 2\% | 842,400 | 36\% |
| Dept. Director, DHS | 1 | 103,512 | 103,512 |  | 133,536 | 133,536 | 29\% | 133,536 | 133,536 | 0\% | 29\% | 136,212 | 136,212 | 2\% | 138,936 | 138,936 | 2\% | 141,720 | 141,720 | 2\% | 144,552 | 144,552 | 2\% | 147,444 | 147,444 | 2\% | 842,400 | 36\% |
| Dept. Director, DLIR | 1 | 103,512 | 103,512 |  | 133,536 | 133,536 | 29\% | 133,536 | 133,536 | 0\% | 29\% | 136,212 | 136,212 | 2\% | 138,936 | 138,936 | 2\% | 141,720 | 141,720 | 2\% | 144,552 | 144,552 | 2\% | 147,444 | 147,444 | 2\% | 842,400 | 36\% |
| Dept. Director, DLNR | 1 | 103,512 | 103,512 |  | 133,536 | 133,53 | 29\% | 133,53 | 133,536 | 0\% | 29\% | 136,212 | 136,212 | 2\% | 138,936 | 138,936 | 2\% | 141,720 | 141,720 | 2\% | 144,55 | 144,552 | 2\% | 147,444 | 147,444 | 2\% | 842,400 | 36\% |
| Dept. Director, DOA | 1 | 103,512 | 103,512 |  | 133,536 | 133,5 | 29\% | 133,5 | 133,536 | 0\% | 29\% | 136,212 | 136,212 | 2\% | 138,93 | 138,93 | 2\% | 141,720 | 141,720 | 2\% | 144,55 | 144,552 | 2\% | 147,444 | 147,444 | 2\% | 842,400 | 36\% |
| Dept. Director, DHHL | 1 | 103,512 | 103,512 |  | 133,536 | 33,5 | 29\% | 133,5 | 133,536 | 0\% | 29\% | 136,212 | 136,212 | 2\% | 138,936 | 138,93 | 2\% | 141,720 | 141,720 | 2\% | 144,55 | 144,55 | 2\% | 147,444 | 147,444 | 2\% | 842,400 | 36\% |
| Dept. Director, HRD | 1 | 103,512 | 103,512 |  | 133,536 | 33,5 | 29\% | 133 | 133,536 | 0\% | 29\% | 136,212 | 136,212 | 2\% | 138,93 | 138,93 | 2\% | 141,720 | 141,72 | 2\% | 144,55 | 144,55 | 2\% | 147,444 | 147,444 | 2\% | 842,40 | 36\% |
| Dept. Director, PSD | 1 | 103,512 | 103,512 |  | 133,536 | 133,5 | 29\% | 133,5 | 133,536 | 0\% | 29\% | 136,212 | 136,212 | 2\% | 138,93 | 138,93 | 2\% | 141,720 | 141,72 | 2\% | 144,55 | 144,55 | 2\% | 147,444 | 147,444 | 2\% | 842,40 | 36\% |
| Deputy Dept. Director, AG | 1 | 105,264 | 105,264 | $\begin{array}{r} 121,992- \\ 129,000 \end{array}$ | 129,000 | 129,000 | 23\% | 129,000 | 129,000 | 0\% | 23\% | 131,580 | 131,580 | 2\% | 134,208 | 134,208 | 2\% | 136,896 | 136,896 | 2\% | 139,632 | 139,632 | 2\% | 142,428 | 142,428 | 2\% | 313,744 | 29\% |
| Deputy Dept. Director, |  |  |  | 116,172- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| B\&F | 1 | 97,524 | 97,524 | 122,844 | 119,508 | 119,508 | 23\% | 125,496 | 125,496 | 5\% | 29\% | 128,004 | 128,004 | 2\% | 130,560 | 130,560 | 2\% | 133,176 | 133,176 | 2\% | 135,840 | 135,840 | 2\% | 138,552 | 138,552 | 2\% | 791,628 | $35 \%$ |
| Deputy Dept. Director, DAGS | 1 | 97,524 | 97,524 | $\begin{array}{r} 116,172- \\ 122,844 \end{array}$ | 119,508 | 119,508 | 23\% | 119,508 | 119,508 | 0\% | 23\% | 121,896 | 121,896 |  | 124,332 | 124,332 |  | 126,816 | 126,816 | 2\% | 129,348 | 129,348 |  | 131,940 | 131,940 | 2\% | 753,840 |  |
| Deputy Dept. Director, |  |  |  | 116,172- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DCCA | 1 | 97,524 | 97,524 | 122,844 | 119,508 | 119,508 | 23\% | 119,508 | 119,508 | 0\% | 23\% | 121,896 | 121,896 | 2\% | 124,332 | 124,332 | 2\% | 126,816 | 126,816 | 2\% | 129,348 | 129,348 | 2\% | 131,940 | 131,940 | 2\% | 753,84 | 29 |
| Deputy Dept. Director, |  |  |  | 116,172- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOH | 4 | 97,524 | 390,096 | 122,844 | 119,508 | 478,032 | 23\% | 119,508 | 478,032 | 0\% | 23\% | 121,896 | 487,584 | 2\% | 124,332 | 497,328 | 2\% | 126,816 | 507,264 | 2\% | 129,348 | 517,392 | 2\% | 131,940 | 527,760 | 2\% | 3,015,360 | 29\% |
| Deputy Dept. Director, |  |  |  | 116,172- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOT | 4 | 97,524 | 390,096 | 122,844 | 119,508 | 478,032 | 23\% | 119,508 | 478,032 | 0\% | 23\% | 121,896 | 487,584 | 2\% | 124,332 | 497,328 | 2\% | 126,816 | 507,264 | 2\% | 129,348 | 517,392 | 2\% | 131,940 | 527,760 | 2\% | 3,015,360 | 29\% |
| Deputy Dept. Director, |  |  |  | 116,172- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TAX | 1 | 100,248 | 100,248 | 122,844 | 122,844 | 122,844 | 23\% | 122,844 | 122,844 | 0\% | 23\% | 125,304 | 125,304 | 2\% | 127,812 | 127,812 | 2\% | 130,368 | 130,368 | 2\% | 132,972 | 132,972 | 2\% | 135,636 | 135,636 | 2\% | 774,93 | 29\% |
| Deputy Dept. Director, DBEDT | 1 | 92,646 | 92,646 | $\begin{array}{r} \hline 116,172 \\ 122,844 \end{array}$ | 119,508 | 119,508 | 29\% | 119,508 | 119,508 | 0\% | 29\% | 121,896 | 121,896 | 2\% | 124,332 | 124,332 | 2\% | 126,816 | 126,816 | 2\% | 129,348 | 129,348 | 2\% | 131,940 | 131,940 | 2\% | 753,840 | 36\% |
| Deputy Dept. Director, |  |  |  | 116,172- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DHS | 1 | 92,646 | 92,646 | 122,844 | 119,508 | 119,508 | 29\% | 119,508 | 119,508 | 0\% | 29\% | 121,896 | 121,896 | 2\% | 124,332 | 124,332 | 2\% | 126,816 | 126,816 | 2\% | 129,348 | 129,348 | 2\% | 131,940 | 131,940 | 2\% | 753,84 | 36\% |
| Deputy Dept. Director, |  |  |  | 116,172- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DLIR | 1 | 93,000 | 93,000 | 122,844 | 119,964 | 119,964 | 29\% | 119,964 | 119,964 | 0\% | 29\% | 122,364 | 122,364 | 2\% | 124,812 | 124,812 | 2\% | 127,308 | 127,308 | 2\% | 129,852 | 129,852 | 2\% | 132,444 | 132,444 | 2\% | 756,744 | 36\% |
| Deputy Dept. Director, |  |  |  | 116,172- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DLNR | 2 | 92,646 | 185,292 | 122,844 | 119,508 | 239,016 | 29\% | 119,508 | 239,016 | 0\% | 29\% | 121,896 | 243,792 | 2\% | 124,332 | 248,664 | 2\% | 126,816 | 253,632 | 2\% | 129,348 | 258,696 | 2\% | 131,940 | 263,880 | 2\% | 1,507,680 | 36\% |
| Deputy Dept. Director, | 1 | 92,646 | 92.646 | $\left\lvert\, \begin{array}{\|c\|} \hline 116,172 \\ 102 \end{array}\right.$ | 119,508 | 119,508 | 29\% | 119,508 | 119.508 | 0\% | 29\% | 121.896 | 121896 | 2\% | 124.332 | 124,332 | 2\% | 126.816 | 126.816 | 2\% | 129,348 | 129348 | 2\% | 131,940 | 131.940 | 2\% | 753,84 |  |
| Deputy Dept. Director, |  |  |  | 116,172- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DHHL | 1 | 92,646 | 92,646 | 122,844 | 119,508 | 119,508 | 29\% | 119,508 | 119,508 | 0\% | 29\% | 121,896 | 121,896 | 2\% | 124,332 | 124,332 | 2\% | 126,816 | 126,816 | 2\% | 129,348 | 129,34 | 2\% | 131,940 | 131,940 | 2\% | 53,84 | 36\% |
| Deputy Dept. Director, |  |  |  | 116,172 - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| HRD | 1 | 92,646 | 92,646 | 122,844 | 119,508 | 119,508 | 29\% | 119,508 | 119,508 | 0\% | 29\% | 121,896 | 121,896 | 2\% | 124,332 | 124,332 | 2\% | 126,816 | 126,816 | 2\% | 129,348 | 129,348 | 2\% | 131,940 | 131,940 | 2\% | 753,84 | 36\% |
| Deputy Dept. Director, |  |  |  | 116,172- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 2 | 92,646 | 185,292 | 122,844 | 119,508 | 239,016 | 29\% | 119,508 | 239,016 | 0\% | 29\% | 121,896 | 243,792 | 2\% | 124,332 | 248,664 | 2\% | 126,816 | 253,632 | 2\% | 129,34 | 258,696 | 2\% | 131,940 | 263,8 | 2\% | 1,507,6 | 36\% |
| Deputy Dept. Director, PSD | 1 | 95,232 | 95,232 | $\begin{array}{r} 116,172- \\ 122,844 \end{array}$ | 122,844 | 122,844 | 29\% | 122,844 | 122,844 | 0\% | 29\% | 125,304 | 125,304 | 2\% | 127,812 | 127,812 | 2\% | 130,368 | 130,368 | 2\% | 132,972 | 132,972 | 2\% | 135,636 | 135,636 | 2\% | 774,93 | 36\% |
| Total | 42 |  | 4,242,822 |  |  |  |  |  | 5,331,396 |  |  |  | 5,438,076 |  |  | 5,546,772 |  |  | 5,657,724 |  |  | 5,770,752 |  |  | 5,886,276 |  |  |  |
| Cost for 6 years |  |  | 25,456,932 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 33,630,996 | 32\% |
| Difference |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 8,174,064 |  |

Table 2 - Judicial Salaries and Costs


Table 3 - Legislative Salaries and Costs


## THE CONSTITUTION OF THE STATE OF HAWAII

## ARTICLE XVI

## GENERAL AND MISCELLANEOUS PROVISIONS

Section [3.5]. There shall be a commission on salaries as provided by law, which shall review and recommend salaries for the justices and judges of all state courts, members of the legislature, department heads or executive officers of the executive departments and the deputies or assistants to department heads of the executive departments as provided by law, excluding the University of Hawaii and the department of education. The commission shall also review and make recommendations for the salary of the administrative director of the State or equivalent position and the salary of the governor and the lieutenant governor.

Any salary established pursuant to this section shall not be decreased during a term of office, unless by general law applying to all salaried officers of the State.

Not later than the fortieth legislative day of the 2007 regular legislative session and every six years thereafter, the commission shall submit to the legislature its recommendations and then dissolve.

The recommended salaries submitted shall become effective as provided in the recommendation, unless the legislature disapproves the entire recommendation as a whole by adoption of a concurrent resolution prior to adjournment sine die of the legislative session in which the recommendation is submitted; provided that any change in salary which becomes effective shall not apply to the legislature to which the recommendation for the change in salary was submitted. [Add HB 1917 (2006) and election Nov 7, 2006]
[\$26-56] Commission on salaries. (a) Pursuant to article XVI, section 3.5 , of the Constitution of the State of Hawaii, there is established a commission on salaries within the department of human resources development, for administrative purposes only.

The commission shall consist of seven members of whom:
(1) Two members shall be appointed by the governor;
(2) Two members shall be appointed by the president of the senate;
(3) Two members shall be appointed by the speaker of the house of representatives; and
(4) One member shall be appointed by the chief justice of the supreme court.

Vacancies in these positions shall be filled in the same manner. The members of the commission shall serve without compensation but shall be reimbursed for expenses, including travel expenses, necessary for the performance of their duties.
(b) The commission shall review and recommend an appropriate salary for the governor, lieutenant governor, members of the legislature, justices and judges of all state courts, administrative director of the State or an equivalent position, and department heads or executive officers and the deputies or assistants to the department heads of the departments of:
(1) Accounting and general services;
(2) Agriculture;
(3) The attorney general;
(4) Budget and finance;
(5) Business, economic development, and tourism;
(6) Commerce and consumer affairs;
(7) Defense;
(8) Hawaiian home lands;
(9) Health;
(10) Human resources development;
(11) Human services;
(12) Labor and industrial relations;
(13) Land and natural resources;
(14) Public safety;
(15) Taxation; and
(16) Transportation.

The commission shall not review the salary of any position in the department of education or the University of Hawaii.

The commission may recommend different salaries for department heads and executive officers and different salary ranges for deputies or assistants to department heads; provided that the commission shall recommend the same salary range for deputies or assistants to department heads within the same department; provided further that the appointing official shall specify the salary for a particular position within the applicable range.

The commission shall not recommend salaries lower than salary amounts recommended by prior commissions replaced by this section.
(c) The commission may seek assistance from the department of human resources development and any other agency in conducting its review, and all agencies shall fully cooperate with the commission and provide any necessary information to the commission upon request.
(d) The commission shall convene in the month of November 2006, and every six years thereafter. Not later than the fortieth legislative day of the regular session of 2007, and every six years thereafter, the commission
shall submit a report of its findings and its salary recommendations to the legislature, through the governor. The commission may include incremental increases that take effect prior to the convening of the next salary commission.

The recommended salaries submitted by the commission shall become effective July 1 of the next fiscal year unless the legislature disapproves the recommended salaries submitted by the commission through the adoption of a concurrent resolution, which shall be approved by a simple majority of each house of the legislature, prior to adjournment sine die of the legislative session in which the recommended salaries are submitted; provided that any change in salary which becomes effective shall not apply to the legislature to which the recommendation for the change in salary was submitted.

The governor shall include the salary amounts recommended by the commission and approved by the legislature for employees of the executive branch in the executive budget. If the salary amounts recommended by the commission are disapproved by the legislature, the commission shall reconvene in the November next following the legislative disapproval to review the legislature's reasons for disapproving its salary recommendation. The commission may submit a report of its findings and submit a new salary recommendation to the legislature at the next regular session. The commission's reconvening following a legislative disapproval shall not toll the six-year cycle. [L 2006, c 299, §1]

# COUNCIL ON REVENUES 

January 10, 2019

The Honorable David Y. Ige

Governor, State of Hawaii
Executive Chambers
State Capitol, Fifth Floor
Honolulu, HI 96813
Dear Governor Ige:
At its meeting on January 9, 2019, the Council on Revenues lowered its forecast for growth in the State General Fund tax revenue in fiscal year (FY) 2019 from $5.0 \%$ to $4.2 \%$. The Council's decision to lower the estimate was based on the expectation of slower economic growth than in the past year. The estimate is in line with the General Fund collections for the first half of FY 2018 which came in at $4.3 \%$. The Council also maintained its growth forecast for FY 2020 to FY 2025 at $4.0 \%$.

The Council believes that the growth of Hawaii's economy has come down from the previous year. While the economy is still performing well overall, the Council cited uncertainty about the future. Among other things, the Council noted the volatility of the stock market, the federal government shutdown, the U.S.-China trade war, and the World Bank's forecast for the global economy outlook is for slower growth. In particular, concerns were expressed that the economy may reach the end of its current expansionary cycle during the seven-year budget window. The majority of the Council noted that while visitor arrivals and expenditures are growing steadily, it expected a slower growth rate.

The new forecasts for the State General Fund tax revenues FY 2019 through FY 2025 are shown in the table below.

The Honorable David Y. Ige
January 10, 2019
Page 2
General Fund Tax Revenues

|  | Amount <br> (in Thousands <br> of Dollars) | Growth From <br> Previous Year |
| :---: | :---: | :---: |
| 2019 | $7,081,470$ | $4.2 \%$ |
| 2020 | $7,364,729$ | $4.0 \%$ |
| 2021 | $7,659,318$ | $4.0 \%$ |
| 2022 | $7,965,691$ | $4.0 \%$ |
| 2023 | $8,284,319$ | $4.0 \%$ |
| 2024 | $8,615,692$ | $4.0 \%$ |
| 2025 | $8,960,320$ | $4.0 \%$ |

The Council adopted specific adjustments recommended by the Department of Taxation to reflect effects on General Fund tax revenues due to tax law changes enacted by the 2018 Legislature, including the following:

- Act 27, SLH 2018 selectively conforms Hawaii income tax laws and estate tax laws to the Internal Revenue Code as of February 9, 2018, and as of December 31, 2017, respectively. The Act is effective June 7, 2018, and applies to taxable years beginning and to decedents dying after December 31, 2017. The estimated gain to the General Fund is estimated to be $\$ 9.2$ million in FY 2019, $\$ 14.2$ million in FY 2020, $\$ 20.1$ million in FY 2021, $\$ 26.9$ million in FY 2022, $\$ 34.9$ million in FY 2023, \$37.9 in FY 2024, and \$37.1 in FY 2025.
- Act 39, SLH 2018 increases the aggregate amount of the GET cost exemption for developing affordable rental housing from $\$ 7$ million to $\$ 30$ million per year. Extends the exemption from June 30, 2022, to June 30, 2030. The Act is effective July 1, 2018, and applies retroactively to taxable years beginning after December 31, 2017. The estimated loss to the General Fund is estimated to be $\$ 23.0$ million in FY 2019, $\$ 23.0$ million in FY 2020, $\$ 23.0$ million in FY 2021, $\$ 23.0$ million in FY 2022, $\$ 30.0$ million in FY 2023, $\$ 30.0$ million in FY 2024, and $\$ 30.0$ million in FY 2025.
- Act 41, SLH 2018 provides that a person is engaging in business in the State for the purpose of the general excise tax law if, in the current or immediately preceding calendar year, the person has $\$ 100,000$ or more in gross income, or two hundred or more separate transactions, from the sale of tangible personal property delivered in the State, services used or consumed in the State, or intangible property used in the State. The Act is effective July 1, 2018, and applies to taxable years beginning after December 31, 2017. The estimated gain to the General Fund is estimated to be $\$ 6.8$ million in FY 2019, $\$ 7.6$ million in FY 2020, $\$ 7.9$ million in FY 2021, $\$ 8.1$ million in FY 2022, $\$ 8.3$ million in FY 2023, $\$ 8.6$ million in FY 2024, and $\$ 8.9$ million in FY 2025.
- Act 86, SLH 2018 reduces the allocations of TAT to the Convention Center Special Fund from $\$ 26.5$ million to $\$ 16.5$ million and the Tourism Special Fund from $\$ 82$ million to $\$ 79$ million. The Act is effective July 1, 2018. The estimated revenue gain to the General Fund is $\$ 13$ million each year from FY 2019 to FY 2025.
- Act 122, SLH 2018 increases the withholding on the amount realized from the disposition of Hawaii real property by nonresidents (HARPTA) from 5\% to $7.25 \%$. The Act is effective July 5, 2018, and applies to real estate dispositions that occur on or after September 15, 2018. The expected revenue gain is $\$ 8.1$ million in FY 2019 and \$2.6 million from FY 2020 to FY 2025.
- Act 211, SLH 2018 imposes the TAT on transient accommodations brokers, travel agencies, and tour packagers that enter into arrangements to furnish transient accommodations at noncommissioned negotiated contract rates on their share of the proceeds. The Act is effective July 1, 2018, and applies to taxable years beginning after December 31, 2018. The expected revenue gain to the General Fund is $\$ 14.7$ million in FY 2019, $\$ 36.6$ million in FY 2020, $\$ 38.0$ million in FY 2021, $\$ 39.3$ million in FY 2022, $\$ 40.6$ million in FY 2023, $\$ 42$ million in FY 2024, and $\$ 45.6$ million in FY 2025.

The Council also took into account provisions from earlier legislation, including the following:

- Act 107, SLH 2017 reinstates three tax rates and brackets $(9.0 \%, 10.0 \%$, and $11.0 \%$ ) for the highest-income taxpayers imposed by Act 60, SLH 2009, for taxable years beginning after December 31, 2017. The estimated gain to the General Fund is estimated to be $\$ 50.7$ million in FY 2019, $\$ 53.3$ million in FY 2020, $\$ 55.9$ million in FY 2021, $\$ 58.7$ million in FY 2022, $\$ 61.6$ million in FY 2023, and $\$ 64.7$ million in FY 2024.
- Act 107, SLH 2017 establishes a nonrefundable earned income tax credit (EITC) equal to 20 percent of the federal EITC. The tax credit applies to tax years 2018 through 2022. The estimated loss to the General Fund is estimated to be $\$ 16.7$ million in FY 2019, $\$ 20.4$ million in FY 2020, $\$ 23.8$ million in FY 2021, $\$ 27.1$ million in FY 2022, \$30.1 million in FY 2023, and \$0.0 in FY 2024.
- Act 107, SLH 2017 repeals the sunset date (December 31, 2017) for the amendments to the refundable food/excise tax credit by Act 223, SLH 2015. The estimated loss to the General Fund is estimated to be $\$ 6.5$ million per year from FY 2019 to FY 2024.
- Act 143, SLH 2017 amends the motion picture, digital media, and film production tax credit by limiting total amount of credit to $\$ 35$ million/year and extending the credit to January 1, 2026. Total tax credits claimed per qualified production shall
not exceed $\$ 15$ million. The estimated revenue loss to the General Fund is $\$ 35$ million from FY 2020 to FY 2024.
- Act 54, SLH 2017 exempts certain affordable rental housing projects from the general excise and use tax. The legislation limits total amount of exemptions to \$7 million/ year starting July 1, 2017 through June 20, 2022. The expected revenue loss is $\$ 7$ million in FY 2019-2022.
- Act 1, SSLH 2017 increases the TAT rate from $9.25 \%$ to $10.25 \%$, effective January 1, 2018 through December 31, 2030, and allocates the tax revenue generated from the increase to the Mass Transit Special Fund. The Act also increases the annual allocation to the counties from $\$ 93$ million to $\$ 103$ million, beginning in FY 2018. The expected revenue loss to the General Fund is $\$ 10$ million from FY 2018 to FY 2024.
- Acts 117 and 121, SLH 2015 changed allocations of the TAT. According to Act 121, TAT allocations for FY 2016 and later are as follows: Tourism special fund $\$ 82$ million; Counties $\$ 93$ million (except $\$ 103$ million in FY 2016 and FY 2017); Convention Center special fund $\$ 26.5$ million; and Turtle Bay conservation easement $\$ 1.5$ million. Act 117 allocated $\$ 3$ million annually to the Special Land Development fund starting in FY 2017. The changes in allocations are expected to yield $\$ 2$ million in additional General Fund tax revenues in FY 2017 and thereafter. Note that Act 107, SLH 2017 directs $\$ 103$ million from FY 2018 and beyond.
- Act 120, SLH 2015 provides a tax credit for converting cesspools to a septic system or connecting to a wastewater system. The tax credit expires December 31, 2020 and is estimated to reduce General Fund tax revenues by $\$ 5$ million annually from FY 2017 through FY 2021.
- Act 223, SLH 2015 modifies the food/excise tax credit (an increase for certain taxpayers) for tax years 2016 and 2017. The Act is estimated to reduce General Fund tax revenues by $\$ 6.5$ million in FY 2017 and in FY 2018.
- Act 89, SLH 2013 amends the motion picture digital media and film production tax credit. The Act increases the credit rate from $15 \%$ to $20 \%$ for productions on Oahu and from $20 \%$ to $25 \%$ for productions on the neighbor islands. The Act also increases the cap on the amount of the credit per production from $\$ 8$ million to $\$ 15$ million and moves the expiration date for the credit from January 1, 2016 to January 1, 2019. The Act is estimated to raise the annual cost of the tax credit by about $\$ 21$ million.

The Department of Taxation has prepared a report (attached) detailing line-item forecasts for various components of the General Fund, reconciled to the Council's forecast growth rate for total General Fund tax revenues. The line-item forecasts include

The Honorable David Y. Ige
January 10, 2019
Page 5
components, such as revenues from the General Excise Tax and from the Individual Income Tax that the Council does not forecast separately. Also, the Department of Budget and Finance has prepared the attached report to update its projections for change in non-tax and special tax revenues from its September 2018 report.

Please advise us if we can be of further assistance or if we can answer any questions.

Very truly yours,


KURT KAWAFUCHI
Chair, Council on Revenues

## Attachments

March 15, 2019

The Honorable David Y. Ige<br>Governor, State of Hawaii<br>Executive Chambers<br>State Capitol, Fifth Floor<br>Honolulu, HI 96813

Dear Governor Ige:
At its meeting on March 12, 2019, the Council on Revenues lowered its forecast for growth of the State General Fund tax revenue in fiscal year (FY) 2019 from $4.2 \%$ to $3.0 \%$. The Council's decision to lower the estimate was based on the expectation of lower economic growth and lower than expected tax revenue growth. The cumulative State General Fund growth rate for the first eight months of the current fiscal year ending June 30, 2019 was $2.1 \%$ compared to the eight-month growth rate of $6.9 \%$ for the same period in the last fiscal year. The Council maintained its annual growth forecast for FY 2020 to FY 2025 at $4.0 \%$.

The Council believes that the growth of Hawaii's economy has declined from the previous year. After the previous period of record growth, the Council expressed additional uncertainty about the future. The Council discussed global and national signs of a slowdown in the economy and their impact on Hawaii's economy. In addition, the Council considered factors affecting Hawaii's economy such as a population decline in two previous years, and lower growth in visitor arrivals and expenditures, job creation, and construction activity. The Council also discussed the impact of Southwest Airlines entering the Hawaii market offering lower-cost airline tickets to the islands. Furthermore, the Council expressed concerns that the economy may reach the end of its current expansionary cycle during the seven-year budget window.

The Council also discussed the permanent and temporary effects of the tax law changes of the Tax Cuts and Jobs Act of 2017, such as how temporary tax planning actions taken by Hawaii taxpayers in late 2017 may have caused a one-time increase in

The Honorable David Y. Ige
March 15, 2019
Page 2
state tax payments in the prior fiscal year. Moreover, the Council also discussed whether any new tax collection initiatives had been undertaken for on-line sellers in light of the Wayfair online sales tax case as well as whether there had been any administrative changes impacting the timing of tax collections.

The new forecasts for the State General Fund tax revenues FY 2019 through FY 2025 are shown in the table below.

General Fund Tax Revenues

|  | Amount <br> (in Thousands <br> of Dollars) | Growth From <br> Previous Year |
| :---: | :---: | :---: |
| 2019 | $6,999,917$ | $3.0 \%$ |
| 2020 | $7,279,914$ | $4.0 \%$ |
| 2021 | $7,571,111$ | $4.0 \%$ |
| 2022 | $7,873,955$ | $4.0 \%$ |
| 2023 | $8,188,913$ | $4.0 \%$ |
| 2024 | $8,516,470$ | $4.0 \%$ |
| 2025 | $8,857,129$ | $4.0 \%$ |

The Council adopted specific adjustments recommended by the Department of Taxation to reflect effects on General Fund tax revenues due to tax law changes enacted by the 2018 Legislature, including the following:

- Act 27, SLH 2018 selectively conforms Hawaii income tax laws and estate tax laws to the Internal Revenue Code as of February 9, 2018, and as of December 31, 2017, respectively. The Act is effective June 7, 2018, and applies to taxable years beginning and to decedents dying after December 31, 2017. The estimated gain to the General Fund is estimated to be $\$ 9.2$ million in FY 2019, $\$ 14.2$ million in FY 2020, $\$ 20.1$ million in FY 2021, $\$ 26.9$ million in FY 2022, $\$ 34.9$ million in FY 2023, $\$ 37.9$ million in FY 2024, and $\$ 37.1$ million in FY 2025.
- Act 39, SLH 2018 increases the aggregate amount of the GET cost exemption for developing affordable rental housing from $\$ 7$ million to $\$ 30$ million per year. Extends the exemption from June 30, 2022, to June 30, 2030. The Act is effective July 1, 2018, and applies retroactively to taxable years beginning after December 31, 2017. The estimated loss to the General Fund is estimated to be $\$ 23.0$ million in FY 2019, $\$ 23.0$ million in FY 2020, $\$ 23.0$ million in FY 2021, $\$ 23.0$ million in FY 2022, $\$ 30.0$ million in FY 2023, $\$ 30.0$ million in FY 2024, and $\$ 30.0$ million in FY 2025.
- Act 41, SLH 2018 provides that a person is engaging in business in the State for the purpose of the general excise tax law if, in the current or immediately preceding calendar year, the person has $\$ 100,000$ or more in gross income, or two hundred or more separate transactions, from the sale of tangible personal property delivered in the State, services used or consumed in the State, or intangible property used in the State. The Act is effective July 1, 2018, and applies to taxable years beginning after December 31, 2017. The estimated gain to the General Fund is estimated to be $\$ 6.8$ million in FY 2019, $\$ 7.6$ million in FY 2020, $\$ 7.9$ million in FY 2021, $\$ 8.1$ million in FY 2022, $\$ 8.3$ million in FY 2023, \$8.6 million in FY 2024, and \$8.9 million in FY 2025.
- Act 86, SLH 2018 reduces the allocations of TAT to the Convention Center Special Fund from $\$ 26.5$ million to $\$ 16.5$ million and the Tourism Special Fund from $\$ 82$ million to $\$ 79$ million. The Act is effective July 1, 2018. The estimated revenue gain to the General Fund is $\$ 13$ million from FY 2019 to FY 2025.
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- Act 211, SLH 2018 imposes the TAT on transient accommodations brokers, travel agencies, and tour packagers that enter into arrangements to furnish transient accommodations at noncommissioned negotiated contract rates on their share of the proceeds. The Act is effective July 1, 2018, and applies to taxable years beginning after December 31, 2018. The expected revenue gain to the General Fund is $\$ 14.7$ million in FY 2019, $\$ 36.6$ million in FY 2020, $\$ 38.0$ million in FY 2021, $\$ 39.3$ million in FY 2022, $\$ 40.6$ million in FY 2023, $\$ 42$ million in FY 2024, and $\$ 45.6$ million in FY 2025.

The Council also took into account provisions from earlier legislation, including the following:

- Act 107, SLH 2017 reinstates three tax rates and brackets $(9.0 \%, 10.0 \%$, and $11.0 \%$ ) for the highest-income taxpayers imposed by Act 60, SLH 2009, for taxable years beginning after December 31, 2017. The estimated gain to the General Fund is estimated to be $\$ 50.7$ million in FY 2019, $\$ 53.3$ million in FY 2020, $\$ 55.9$ million in FY 2021, $\$ 58.7$ million in FY 2022, $\$ 61.6$ million in FY 2023, and \$64.7 million in FY 2024.
- Act 107, SLH 2017 establishes a nonrefundable earned income tax credit (EITC) equal to 20 percent of the federal EITC. The tax credit applies to tax years 2018 through 2022. The estimated loss to the General Fund is estimated to be $\$ 16.7$ million in FY 2019, $\$ 20.4$ million in FY 2020, $\$ 23.8$ million in FY 2021, $\$ 27.1$ million in FY 2022, \$30.1 million in FY 2023, and \$0.0 in FY 2024.
- Act 107, SLH 2017 repeals the sunset date (December 31, 2017) for the amendments to the refundable food/excise tax credit by Act 223, SLH 2015. The estimated loss to the General Fund is estimated to be $\$ 6.5$ million per year from FY 2019 to FY 2024.
- Act 143, SLH 2017 amends the motion picture, digital media, and film production tax credit by limiting total amount of credit to $\$ 35$ million/year and extending the credit to January 1, 2026. Total tax credits claimed per qualified production shall not exceed $\$ 15$ million. The estimated revenue loss to the General Fund is $\$ 35$ million from FY 2020 to FY 2024.
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- Acts 117 and 121, SLH 2015 changed allocations of the TAT. According to Act 121, TAT allocations for FY 2016 and later are as follows: Tourism special fund $\$ 82$ million; Counties $\$ 93$ million (except $\$ 103$ million in FY 2016 and FY 2017); Convention Center special fund $\$ 26.5$ million; and Turtle Bay conservation easement $\$ 1.5$ million. Act 117 allocated $\$ 3$ million annually to the Special Land Development fund starting in FY 2017. The changes in allocations are expected to yield $\$ 2$ million in additional General Fund tax revenues in FY 2017 and thereafter. Note that Act 107, SLH 2017 directs $\$ 103$ million from FY 2018 and beyond.
- Act 120, SLH 2015 provides a tax credit for converting cesspools to a septic system or connecting to a wastewater system. The tax credit expires December 31, 2020 and is estimated to reduce General Fund tax revenues by $\$ 5$ million annually from FY 2017 through FY 2021.
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- Act 89, SLH 2013 amends the motion picture digital media and film production tax credit. The Act increases the credit rate from $15 \%$ to $20 \%$ for productions on Oahu and from $20 \%$ to $25 \%$ for productions on the neighbor islands. The Act also increases the cap on the amount of the credit per production from $\$ 8$ million to $\$ 15$ million and moves the expiration date for the credit from January 1, 2016 to January 1, 2019. The Act is estimated to raise the annual cost of the tax credit by about $\$ 21$ million.

The Department of Taxation has prepared a report (attached) detailing line-item forecasts for various components of the General Fund, reconciled to the Council's forecast growth rate for total General Fund tax revenues. The line-item forecasts include components, such as revenues from the General Excise Tax and from the Individual Income Tax that the Council does not forecast separately. Also, the Department of Budget and Finance has prepared the attached report to update its projections for change in non-tax and special tax revenues from its January 2019 report.

Please advise us if we can be of further assistance or if we can answer any questions.

Very truly yours,


KURT KAWAFUCHI
Chair, Council on Revenues
Attachments

Analysis of Senate President's, Speaker's, Chief Justice's, and Governor's Salaries over a 20-Year Period

| Fiscal Year | Senate President <br> /Speaker Annual <br> Salaries | Chief Justice Annual <br> Salary | Governor Annual <br> Salary |
| :---: | :---: | :---: | :---: |
| 1999 | $\$ 43,400$ | $\$ 98,571$ | $\$ 94,780$ |
| 2000 | $\$ 43,400$ | $\$ 105,206$ | $\$ 94,780$ |
| 2001 | $\$ 43,400$ | $\$ 116,779$ | $\$ 94,780$ |
| 2002 | $\$ 43,400$ | $\$ 116,779$ | $\$ 94,780$ |
| 2003 | $\$ 43,400$ | $\$ 116,779$ | $\$ 94,780$ |
| 2004 | $\$ 43,400$ | $\$ 116,779$ | $\$ 94,780$ |
| 2005 | $\$ 43,400$ | $\$ 116,779$ | $\$ 94,780$ |
| 2006 | $\$ 43,400$ | $\$ 140,000$ | $\$ 94,780$ |
| 2007 | $\$ 43,400$ | $\$ 144,900$ | $\$ 112,000$ |
| 2008 | $\$ 43,400$ | $\$ 159,396$ | $\$ 117,000$ |
| 2009 | $\$ 49,804$ | $\$ 164,976$ | $\$ 123,480$ |
| 2010 | $\$ 57,060$ | $\$ 181,476$ | $\$ 129,660$ |
| 2011 | $\$ 58,794$ | $\$ 187,824$ | $\$ 134,196$ |
| 2012 | $\$ 60,588$ | $\$ 206,604$ | $\$ 138,888$ |
| 2013 | $\$ 62,448$ | $\$ 213,840$ | $\$ 143,748$ |
| 2014 | $\$ 64,374$ | $\$ 213,840$ | $\$ 143,748$ |
| 2015 | $\$ 65,928$ | $\$ 218,112$ | $\$ 146,628$ |
| 2016 | $\$ 67,092$ | $\$ 222,480$ | $\$ 149,556$ |
| 2017 | $\$ 68,280$ | $\$ 226,932$ | $\$ 152,544$ |
| 2018 | $\$ 69,492$ | $\$ 231,468$ | $\$ 155,592$ |
| $\$$ Change | $\$ 26,092$ | $\$ 132,897$ | $\$ 60,812$ |
| Between 1999 |  |  |  |
| -2018 | $60 \%$ | $135 \%$ | $64 \%$ |
| $\$$ Change |  |  |  |
| Between 1999 | -2018 |  |  |
|  |  |  |  |
|  |  |  |  |

## Cumulative Dollar Increases over 18-Year Period




## Federal Salary Increase History

| Year | Senior Executive <br> Service | Congress | Judicial |
| :---: | :---: | :---: | :---: |
| 2019 | $0.0 \%$ |  |  |
| 2018 | $1.4 \%$ | $0.0 \%$ | $1.4 \%$ |
| 2017 | $1.0 \%$ | $0.0 \%$ | $1.0 \%$ |
| 2016 | $1.0 \%$ | $0.0 \%$ | $1.0 \%$ |
| 2015 | $1.0 \%$ | $0.0 \%$ | $1.0 \%$ |
| 2014 | $1.0 \%$ | $0.0 \%$ | $14.3 \%$ |
| 2013 | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| 2012 | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| 2011 | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| 2010 | $1.5 \%$ | $0.0 \%$ | $0.0 \%$ |
| 209 | $2.8 \%$ | $2.8 \%$ | $2.8 \%$ |
| 2008 | $2.5 \%$ | $2.5 \%$ | $2.5 \%$ |
| Average | $\mathbf{1 . 0 \%}$ | $\mathbf{0 . 5 \%}$ | $\mathbf{2 . 2 \%}$ |

* These salary levels reflect two separate adjustments. Beer v. United States, 696 F.3d 1174 (Fed. Cir. 2012), cert. denied, 133 S.Ct. 1997, held that the denial of certain cost-of-living adjustments for judges was an unconstitutional deprivation of judicial compensation in violation of the Compensation Clause and that a 2001 amendment that barred judges from receiving additional compensation except as Congress specifically authorized did not override the provisions of the Ethics Reform Act of 1989, Pub. L. No. 101194. In an order filed on December 10, 2013, in Barker v. United States, No. 12-826 (Fed. Cl. filed Nov. 30, 2012), this holding was applied to other Article III judges, effective that date. As directed by these decisions, the salaries were reset to include the missed adjustments, resulting in the salaries of circuit judges set at $\$ 209,100$, district judges at $\$ 197,100$, the Chief Justice at $\$ 253,000$ and the Associate Justices at $\$ 242,000$. These salary levels were then further adjusted by the one percent cost-of-living adjustment provided to nearly all federal government employees and officials, in accordance with Executive Order No. 13655 (Dec. 23, 2013), effective January 1, 2014.

Executive Branch Salaries

|  |  |  |  |  |  |  | Attorney General (B\&F Director \& Deputy July 2013 to June 2019) |  |  |  |  |  | Health, Transportation, Accounting \& General Services, Commerce \& Consumer Affairs, <br> Taxation, Budget \& Finance |  |  |  |  |  | Human Services, Labor \& Industrial Rel, Land \& Natural Resources, Business Economic Development \& Tourism |  |  |  |  |  | Human Resources Dev, Hawaiian Home Lands, Agriculture, Public Safety |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Governor |  | Lt. Governor |  | Administrative Director of the State |  | Dept Head |  | Deputy |  |  |  | Dept Heads <br> (6) |  | Deputies (11) |  |  |  | Dept Heads <br> (4) |  | Deputies (5) |  |  |  | Dept Heads <br> (4) |  | Deputies (6) |  |  |  |
|  |  |  | Min | Max |  | Min |  | Max |  | Min |  | Max |  | Min |  | Max |  |  |  |  |  |
| 1/1/1990 | 94,780 |  |  |  | 90,041 |  |  |  | 90,041 |  | 85,302 |  |  |  | 72,886 |  | 77,966 |  | 85,302 |  | 72,886 |  | 77,966 |  | 85,302 |  | 72,886 |  | 77,966 |  | 85,302 |  | 72,886 |  | 77,966 |  |
| 7/1/1990 |  | 0\% |  | 0\% |  |  |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1991 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1992 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1993 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1994 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1995 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1996 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1997 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1998 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1999 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2000 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2001 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2002 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2003 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2004 |  | 0\% |  | 0\% |  | 0\% | 105,000 | 23\% | 91,350 | 25\% | 96,600 | 24\% | 100,000 | 17\% | 87,000 | 19\% | 92,000 | 18\% | 95,000 | 11\% | 82,650 | 13\% | 87,400 | 12\% | 90,000 | 6\% | 78,300 | 7\% | 82,800 | 6\% |
| 7/1/2005 |  | 0\% |  | 0\% |  | 0\% | 107,100 | 2\% | 93,177 | 2\% | 98,532 | 2\% | 102,000 | 2\% | 88,740 | 2\% | 93,840 | 2\% | 96,900 | 2\% | 84,303 | 2\% | 89,148 | 2\% | 91,800 | 2\% | 79,866 | 2\% | 84,456 | 2\% |
| 7/1/2006 | 112,000 | 18\% | 100,000 | 11\% | 100,000 | 11\% | 109,242 | 2\% | 95,041 | 2\% | 100,503 | 2\% | 104,040 | 2\% | 90,515 | 2\% | 95,717 | 2\% | 98,838 | 2\% | 85,989 | 2\% | 90,931 | 2\% | 93,636 | 2\% | 81,463 | 2\% | 86,145 | 2\% |
| 7/1/2007 | 117,600 | 5\% | 105,000 | 5\% | 105,000 | 5\% | 114,708 | 5\% | 99,792 | 5\% | 105,528 | 5\% | 109,248 | 5\% | 95,040 | 5\% | 100,500 | 5\% | 103,776 | 5\% | 90,288 | 5\% | 95,472 | 5\% | 98,316 | 5\% | 85,536 | 5\% | 90,456 | 5\% |
| 7/1/2008 | 123,480 | 5\% | 120,444 | 15\% | 120,444 | 15\% | 120,444 | 5\% | 104,784 | 5\% | 110,808 | 5\% | 114,708 | 5\% | 99,792 | 5\% | 105,528 | 5\% | 108,960 | 5\% | 94,800 | 5\% | 100,248 | 5\% | 108,960 | 11\% | 94,800 | 11\% | 100,248 | 11\% |
| 7/1/2009 | 117,312 | -5\% | 114,420 | -5\% | 114,420 | -5\% | 114,420 | -5\% | 99,540 | -5\% | 105,264 | -5\% | 108,972 | -5\% | 94,800 | -5\% | 100,248 | -5\% | 103,512 | -5\% | 90,060 | -5\% | 95,232 | -5\% | 103,512 | -5\% | 90,060 | -5\% | 95,232 | -5\% |
| 7/1/2010 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2011 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2012 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2013 | 143,748 | 23\% | 140,220 | 23\% | 140,220 | 23\% | 140,220 | 23\% | 121,992 | 23\% | 129,000 | 23\% | 133,536 | 29\% | 116,172 | 23\% | 122,844 | 23\% | 133,536 | 29\% | 116,172 | 29\% | 122,844 | 29\% | 133,536 | 29\% | 116,500 | 29\% | 122,844 | 29\% |
| 7/1/2014 | 146,628 | 2\% | 143,028 | 2\% | 143,028 | 2\% | 143,028 | 2\% | 124,428 | 2\% | 131,580 | 2\% | 136,212 | 2\% | 118,500 | 2\% | 125,304 | 2\% | 136,212 | 2\% | 118,500 | 2\% | 125,304 | 2\% | 136,212 | 2\% | 118,500 | 2\% | 125,304 | 2\% |
| 7/1/2015 | 149,556 | 2\% | 145,884 | 2\% | 145,884 | 2\% | 145,884 | 2\% | 126,912 | 2\% | 134,208 | 2\% | 138,936 | 2\% | 120,876 | 2\% | 127,812 | 2\% | 138,936 | 2\% | 120,876 | 2\% | 127,812 | 2\% | 138,936 | 2\% | 120,876 | 2\% | 127,812 | 2\% |
| 7/1/2016 | 152,544 | 2\% | 148,800 | 2\% | 148,800 | 2\% | 148,800 | 2\% | 129,456 | 2\% | 136,896 | 2\% | 141,720 | 2\% | 123,288 | 2\% | 130,368 | 2\% | 141,720 | 2\% | 123,288 | 2\% | 130,368 | 2\% | 141,720 | 2\% | 123,288 | 2\% | 130,368 | 2\% |
| 7/1/2017 | 155,592 | 2\% | 151,776 | 2\% | 151,776 | 2\% | 151,776 | 2\% | 132,048 | 2\% | 139,632 | 2\% | 144,552 | 2\% | 125,748 | 2\% | 132,972 | 2\% | 144,552 | 2\% | 125,748 | 2\% | 132,972 | 2\% | 144,552 | 2\% | 125,748 | 2\% | 132,972 | 2\% |
| 7/1/2018 | 158,700 | 2\% | 154,812 | 2\% | 154,812 | 2\% | 154,812 | 2\% | 134,688 | 2\% | 142,428 | 2\% | 147,444 | 2\% | 128,268 | 2\% | 135,636 | 2\% | 147,444 | 2\% | 128,268 | 2\% | 135,636 | 2\% | 147,444 | 2\% | 128,268 | 2\% | 135,636 | 2\% |

Page 64 of 104

FB 17-19 Operating Budget
Statewide Totals By Department - All Funds

|  |  | Budget Base* FY 2018 | \% of <br> Total | Budget Base* FY 2019 | \% of <br> Total | FY 2018 | $\begin{aligned} & \% \text { of } \\ & \text { Total } \end{aligned}$ | FY 2019 | \% of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | perm | 740.50 |  | 740.50 |  | 749.00 |  | 749.00 |  |
|  | temp | 20.94 |  | 20.94 |  | 26.44 |  | 29.44 |  |
| Accounting \& General Svcs | \$ | 199,284,115 | 1.5\% | 202,384,087 | 1.5\% | 217,699,388 | 1.5\% | 212,429,721 | 1.5\% |
|  | perm | 331.00 |  | 331.00 |  | 341.45 |  | 341.45 |  |
|  | temp | 32.25 |  | 32.25 |  | 33.25 |  | 33.25 |  |
| Agriculture | \$ | 49,789,873 | 0.4\% | 49,789,873 | 0.4\% | 64,126,018 | 0.4\% | 52,232,809 | 0.4\% |
|  | perm | 666.78 |  | 666.78 |  | 670.78 |  | 670.78 |  |
|  | temp | 73.47 |  | 73.47 |  | 71.72 |  | 71.72 |  |
| Attorney General | \$ | 95,388,025 | 0.7\% | 95,388,025 | 0.7\% | 99,707,581 | 0.7\% | 99,630,557 | 0.7\% |
|  | perm | 143.00 |  | 143.00 |  | 169.00 |  | 169.00 |  |
|  | temp | 159.96 |  | 159.96 |  | 160.96 |  | 160.96 |  |
| Business, Econ. Dev. \& Tourism | \$ | 290,587,735 | 2.2\% | 290,587,735 | 2.2\% | 299,867,476 | 2.1\% | 229,234,932 | 1.6\% |
|  | perm | 317.50 |  | 317.50 |  | 371.50 |  | 372.50 |  |
|  | temp | 52.00 |  | 52.00 |  | 2.00 |  | 2.00 |  |
| Budget and Finance | \$ | 2,566,311,986 | 19.0\% | 2,566,311,986 | 19.0\% | 2,647,942,309 | 18.6\% | 2,799,630,082 | 19.5\% |
|  | perm | 492.00 |  | 492.00 |  | 501.00 |  | 501.00 |  |
|  | temp | 37.00 |  | 37.00 |  | 38.00 |  | 38.00 |  |
| Commerce \& Consumer Affairs | \$ | 78,082,097 | 0.6\% | 78,082,097 | 0.6\% | 86,323,959 | 0.6\% | 84,591,486 | 0.6\% |
|  | perm | 256.25 |  | 256.25 |  | 265.00 |  | 265.00 |  |
|  | temp | 204.00 |  | 204.00 |  | 207.00 |  | 207.00 |  |
| Defense | \$ | 130,766,869 | 1.0\% | 130,766,869 | 1.0\% | 135,842,803 | 1.0\% | 131,735,610 | 0.9\% |
|  | perm | 20,065.75 |  | 20,065.75 |  | 20,084.75 |  | 20,104.75 |  |
|  | temp | 2,171.05 |  | 2,171.05 |  | 2,170.00 |  | 2,170.00 |  |
| Education | \$ | 1,964,293,539 | 14.6\% | 1,964,293,539 | 14.6\% | 2,008,492,450 | 14.1\% | 2,012,589,833 | 14.0\% |
|  | perm | 18.00 |  | 18.00 |  | 18.00 |  | 18.00 |  |
|  | temp | - |  | - |  | - |  | - |  |
| Charter Schools | \$ | 78,955,854 | 0.6\% | 78,955,854 | 0.6\% | 87,002,798 | 0.6\% | 87,219,727 | 0.6\% |
|  | perm | 555.00 |  | 555.00 |  | 565.50 |  | 565.50 |  |
|  | temp | 1.00 |  | 1.00 |  | 1.00 |  | 1.00 |  |
| Public Libraries | \$ | 40,136,320 | 0.3\% | 40,136,320 | 0.3\% | 40,571,468 | 0.3\% | 40,756,616 | 0.3\% |
|  | perm | 23.00 |  | 23.00 |  | 23.00 |  | 23.00 |  |
|  | temp | 24.00 |  | 24.00 |  | 24.00 |  | 24.00 |  |
| Governor | \$ | 3,850,740 | 0.0\% | 3,850,740 | 0.0\% | 4,000,740 | 0.0\% | 4,000,740 | 0.0\% |
|  | perm | 204.00 |  | 204.00 |  | 204.00 |  | 204.00 |  |
|  | temp | 2.00 |  | 2.00 |  | 2.00 |  | 2.00 |  |
| Hawaiian Home Lands | \$ | 50,138,613 | 0.4\% | 50,138,613 | 0.4\% | 31,263,966 | 0.2\% | 31,263,966 | 0.2\% |
|  | perm | 2,662.12 |  | 2,662.12 |  | 2,711.25 |  | 2,711.25 |  |
|  | temp | 588.30 |  | 588.30 |  | 579.55 |  | 573.55 |  |
| Health | \$ | 1,015,169,079 | 7.5\% | 1,015,169,079 | 7.5\% | 1,097,358,618 | 7.7\% | 1,056,299,285 | 7.3\% |

FB 17-19 Operating Budget
Statewide Totals By Department - All Funds

|  |  | Budget Base* FY 2018 | $\begin{aligned} & \% \text { of } \\ & \text { Total } \end{aligned}$ | $\begin{gathered} \text { Budget Base* } \\ \text { FY } 2019 \end{gathered}$ | $\begin{aligned} & \text { \% of } \\ & \text { Total } \end{aligned}$ | FY 2018 | \% of <br> Total | FY 2019 | \% of <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | perm | 2,835.25 |  | 2,835.25 |  | 2,835.25 |  | 2,835.25 |  |
|  | temp | - |  | - |  | - |  | - |  |
| HHSC | \$ | 690,521,844 | 5.1\% | 690,521,844 | 5.1\% | 757,387,844 | 5.3\% | 731,507,844 | 5.1\% |
|  | perm | 100.00 |  | 100.00 |  | 98.00 |  | 98.00 |  |
|  | temp | - |  | - |  | - |  | - |  |
| Human Resources Development | \$ | 22,054,750 | 0.2\% | 22,054,750 | 0.2\% | 24,411,778 | 0.2\% | 24,639,778 | 0.2\% |
|  | perm | 2,250.75 |  | 2,250.75 |  | 2,272.75 |  | 2,272.75 |  |
|  | temp | 135.00 |  | 135.00 |  | 122.00 |  | 122.00 |  |
| Human Services | \$ | 3,289,356,132 | 24.4\% | 3,289,356,132 | 24.4\% | 3,499,312,826 | 24.5\% | 3,655,272,161 | 25.4\% |
|  | perm | 621.55 |  | 621.55 |  | 631.55 |  | 631.55 |  |
|  | temp | 88.50 |  | 88.50 |  | 86.50 |  | 86.50 |  |
| Labor and Industrial Relations | \$ | 470,153,995 | 3.5\% | 470,153,995 | 3.5\% | 469,854,732 | 3.3\% | 472,297,039 | 3.3\% |
|  | perm | 827.50 |  | 827.50 |  | 853.00 |  | 853.00 |  |
|  | temp | 113.00 |  | 113.00 |  | 113.00 |  | 113.00 |  |
| Land and Natural Resources | \$ | 128,714,166 | 1.0\% | 128,714,166 | 1.0\% | 167,829,518 | 1.2\% | 153,350,881 | 1.1\% |
|  | perm | 3.00 |  | 3.00 |  | 3.00 |  | 3.00 |  |
|  | temp | 11.00 |  | 11.00 |  | 11.00 |  | 11.00 |  |
| Lieutenant Governor | \$ | 1,061,626 | 0.0\% | 1,061,626 | 0.0\% | 1,061,626 | 0.0\% | 1,061,626 | 0.0\% |
|  | perm | 2,724.10 |  | 2,724.10 |  | 2,744.10 |  | 2,744.10 |  |
|  | temp | 46.00 |  | 46.00 |  | 46.00 |  | 46.00 |  |
| Public Safety | \$ | 275,180,259 | 2.0\% | 275,180,259 | 2.0\% | 285,483,194 | 2.0\% | 282,648,897 | 2.0\% |
|  | perm | - |  | - |  | - |  | - |  |
|  | temp | - |  | - |  | - |  | - |  |
| Subsidies | \$ | - | 0.0\% | - | 0.0\% | - | 0.0\% | - | 0.0\% |
|  | perm | 388.00 |  | 388.00 |  | 388.00 |  | 388.00 |  |
|  | temp | 150.00 |  | 150.00 |  | 150.00 |  | 150.00 |  |
| Taxation | \$ | 29,523,935 | 0.2\% | 29,523,935 | 0.2\% | 29,407,967 | 0.2\% | 29,282,967 | 0.2\% |
|  | perm | 2,258.50 |  | 2,258.50 |  | 2,354.50 |  | 2,355.50 |  |
|  | temp | 12.00 |  | 12.00 |  | 12.00 |  | 12.00 |  |
| Transportation | \$ | 836,702,556 | 6.2\% | 836,702,556 | 6.2\% | 1,011,317,546 | 7.1\% | 997,022,506 | 6.9\% |
|  | perm | 7,328.65 |  | 7,328.65 |  | 7,344.65 |  | 7,344.65 |  |
|  | temp | 131.75 |  | 131.75 |  | 131.75 |  | 131.75 |  |
| University of Hawaii | \$ | 1,166,158,066 | 8.7\% | 1,166,158,066 | 8.7\% | 1,188,058,438 | 8.3\% | 1,187,992,438 | 8.3\% |
|  | perm | 45,812.20 |  | 45,812.20 |  | 46,199.03 |  | 46,221.03 |  |
|  | temp | 4,053.22 |  | 4,053.22 |  | 3,988.17 |  | 3,985.17 |  |
| TOTAL REQUIREMENTS | \$ | 13,472,182,174 | 100.0\% | 13,475,282,146 | 100.0\% | 14,254,325,043 | 100.0\% | 14,376,691,501 | 100.0\% |

${ }^{*}$ The FYs 18 and 19 Budget Bases reflect FY 17 appropriations from Act 119, SLH 2015, as amended by Act 124, SLH 2016, plus collective bargaining and specific recurring costs, and minus non-recurring expense adjustments.

Executive Salary Jurisdiction Comparisons

| POSITIONS | STATE ${ }^{1}$ | C\&C HONOLULU | HAWAll | MAUI | KAUA ${ }^{2}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EFFECTIVE DATES: (EXCEPT AS NOTED) | 711/18 | 711/18 | 3/1/18 | 711/16 | 07/01/18 |
| GOVERNOR | \$158,700 |  |  |  |  |
| LT. GOVERNOR | \$154,812 |  |  |  |  |
| ADMIN DIRECTOR of the STATE | \$154,812 |  |  |  |  |
| MAYOR |  | \$180,120 | \$162,582 | \$151,979 | \$135,300.00 |
| M.D./ ADMIN. ASS'T./ DIR. |  | \$172,296 | \$153,612 | \$141,551 | \$125,602.48 |
| DEPUTY M.D. |  | \$163,344 | \$132,744 | \$127,396 |  |
| PROS ATTY |  | \$170,712 | \$153,228 | \$142,306 | \$122,340.93 |
| 1ST DEPUTY PA |  | \$162,312 | \$145,968 | \$135,190 | \$117,446.55 |
| DEPUTIES: PA, Corp Counsel |  | $\begin{aligned} & \$ 57,120-\$ 158,472 \text { (PA) } \\ & \$ 72,600-\$ 160,920 \text { (CC) } \end{aligned}$ | \$76,614-\$137,905 | $\begin{gathered} \$ 87,234-\$ 130,877 \\ (7 / 1 / 18) \\ \hline \end{gathered}$ | \$112,299.00 |
| DEPT. HEADS |  |  |  |  |  |
| DAGS, DBEDT, DCCA, DHHL, DHS, DLIR, DLNR, DOA, DOH, DOT, PSD, TAX | \$147,444 |  |  |  |  |
| BUDGET \& FINANCE | \$154,812 | \$160,820 | \$132,726 | \$131,118 ${ }^{3}$ | \$122,340.93 |
| ATTORNEY GENERAL/CORP COUNSEL | \$154,812 | \$165,552 |  | \$142,306 | \$122,340.93 |
| HUMAN RESOURCES | \$147,444 | \$160,820 | \$128,628 | \$127,512 | \$117,446.55 |
| INFO TECH |  | \$160,820 | \$126,420 |  |  |
| POLICE |  | \$198,840 | \$153,270 | \$151,200 | \$130,495.83 |
| FIRE |  | \$192,528 | \$151,200 ${ }^{4}$ | \$151,200 | \$130,495.83 ${ }^{4}$ |
| MEDICAL EXAMINER |  | \$299,712 |  |  |  |
| EMERGENCY SERVICES |  | \$160,820 |  |  |  |
| PLANNING |  | \$160,820 | \$132,744 | \$130,732 | \$122,340.93 |
| PUBLIC WORKS |  |  | \$132,582 | \$139,232 | \$122,340.93 ${ }^{5}$ |
| DESIGN \& CONSTRUCTION |  | \$160,820 |  |  |  |
| FACILITIES MAINTENANCE |  | \$160,820 |  |  |  |
| ENVIRONMENTAL SERVICES |  | \$160,820 | \$132,744 | \$139,232 |  |
| LIQUOR |  |  | \$126,420 | \$132,432 | \$112,299.00 |
| WATER |  | \$180,019 ${ }^{6}(11 / 1 / 17)$ | \$130,680 ${ }^{6}$ | \$135,884 | \$122,340.93 |
| CUSTOMER SERVICES |  | \$160,820 |  |  |  |
| ENTERPRISE SERVICES |  | \$160,820 |  |  |  |
| HOUSING |  |  | \$126,420 | \$127,769 (\& HC) | \$117,446.55 |
| LAND MANAGEMENT |  | \$160,820 |  |  |  |
| PARKS |  | \$160,820 | \$128,760 | \$128,542 | \$122,340.93 |
| RESEARCH \& DEV.IECONOMIC DEV. |  |  | \$126,420 |  | \$112,299.00 |
| ROYAL HAWAIIAN BAND |  | \$141,984 |  |  |  |
| TRANSPORTATION |  | \$160,820 |  | \$120,299 |  |
| DEPUTIES |  |  |  |  |  |
| DAGS, DBEDT, DCCA, DHHL, DHS, DLIR, DLNR, DOA, DOH, DOT, PSD, TAX | $\begin{gathered} \$ 128,268- \\ \$ 135,636 \end{gathered}$ |  |  |  |  |
| BUDGET \& FINANCE | $\begin{gathered} \$ 134,688- \\ \$ 142,428 \end{gathered}$ | \$152,688 | \$126,402 | \$118,006 ${ }^{3}$ | \$117,446.55 |
| 1ST DEPUTY AG/CORP COUNSEL | $\begin{gathered} \$ 134,688- \\ \$ 142,428 \end{gathered}$ | \$152,688 | \$145,968 | \$135,190 | \$117,446.55 |
| HUMAN RESOURCES | $\begin{aligned} & \$ 128,268- \\ & \$ 135,636 \end{aligned}$ | $\wedge \wedge$ | \$122,628 | \$114,760 |  |
| INFO TECH |  | \$152,688 |  |  |  |


| POSITIONS | STATE ${ }^{1}$ | C\&C HONOLULU | HAWAll | MAUI | KAUA ${ }^{2}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EFFECTIVE DATES: (EXCEPT AS NOTED) | 7/1/18 | 7/1/18 | 3/1/18 | 7/1/16 | 07/01/18 |
| POLICE |  | \$189,648 | \$145,968 | \$143,640 | \$117,446.55 |
| FIRE |  | \$183,600 | \$143,640 ${ }^{4}$ | \$143,640 | \$117,446.55 |
| MEDICAL EXAMINER |  | \$239,808 |  |  |  |
| EMERGENCY SERVICES |  | \$152,688 |  |  |  |
| PLANNING |  | \$152,688 | \$126,420 | \$117,659 | \$112,299.00 |
| PUBLIC WORKS |  |  | \$126,264 | \$125,310 | \$117,446.55 ${ }^{5}$ |
| DESIGN \& CONSTRUCTION |  | \$152,688 |  |  |  |
| FACILITIES MAINTENANCE |  | \$152,688 |  |  |  |
| ENVIRONMENTAL MANAGEMENT |  | \$152,688 | \$126,420 | \$125,310 |  |
| LIQUOR |  |  |  | \$119,188 |  |
| WATER |  | \$171,836 ${ }^{6}(11 / 1 / 17)$ | \$118,800 ${ }^{6}$ | \$121,288 | \$117,446.55 |
| CUSTOMER SERVICES |  | \$152,688 |  |  |  |
| ENTERPRISE SERVICES |  | \$152,688 |  |  |  |
| HOUSING |  |  |  | \$114,992 (8HC) |  |
| LAND MANAGEMENT |  | \$152,688 |  |  |  |
| PARKS |  | \$152,688 | \$122,628 | \$115,688 | \$117,446.55 |
| RESEARCH \& DEVI ECONOMIC DEV. |  |  | \$113,778 |  |  |
| TRANSPORTATION |  | \$152,688 |  | \$108,269 |  |
| LEGISLATIVE BRANCH |  |  |  |  |  |
|  | 1/1/18 | 7/1/18 | 3/1/2018 | 7/1/2013 | 12/01/18 |
| SPEAKERS/PRES | \$70,104 |  |  |  |  |
| MEMBERS HSEISEN | \$62,604 |  |  |  |  |
| COUNCIL CHAIRPERSON |  | \$74,376 | \$77,016 | \$82,225 | \$72,808.83 |
| COUNCIL MEMBERS |  | \$66,576 | \$70,008 | \$76,475 | \$64,715.50 |
| COUNTY CLERK |  |  | \$126,420 |  | \$122,340.93 |
| DEPUTY COUNTY CLERK |  |  | \$113,778 |  | \$117,446.55 |
| COUNTY AUDITOR |  |  | \$126,420 | \$131,040 | \$122,340.93 |

${ }^{1}$ State departments have statewide responsibility for all islands.
${ }^{2}$ Salaries for the County of Kaua'i reflects the maximum salary each position may be compensated at. The respective appointing authority may set the salary of any new or existing non-elected appointee at a figure lower than the maximum salary.
${ }^{3}$ Maui's Budget \& Finance does not include Budget.
${ }^{4}$ Hawaii Fire includes Emergency Medical Services and Ocean Safety; Kauai Fire includes Ocean Safety
${ }^{5}$ Kauai's Public Works includes Environmental
${ }^{6}$ Salary set by Water Board
${ }^{\wedge \wedge}$ City's HR Deputy is a Civil Service position (inadvertently included the salary of all Deputies on previous chart)
Last Updated 09/14/18

## GOVERNORS

TABLE 4.3
The Governors: Compensation, Staff, Travel and Residence

| State or other jurisdiction | Salary | Governor's office staff (a) | Access to state transportation |  |  | Receives travel allowance | Reimbursed for travel expenses | Official residence |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Automobile | Airplane | Helicopter |  |  |  |
| Alabama | 120,395 | 37 | * | * | * | ... | $\star$ (b) | $\star$ |
| Alaska | 145,000 | 82 | $\star$ | * | $\ldots$ | ... | $\star$ (b) | * |
| Arizona | 95,000 | 26 (f) | $\star$ | * | $\ldots$ | $\ldots$ | $\star$ (b) | $\ldots$ |
| Arkansas | 143,820 | 60 | * | * | * | ... | * |  |
| California | 195,803 | 88 | $\star$ | ... | $\ldots$ | $\ldots$ | (d) | $\star$ |
| Colorado | 90,000 | 50 | $\star$ | $\star$ | ... | $\star$ | $\star$ | * |
| Connecticut | 150,000 | 27 | $\star$ | $\ldots$ | $\ldots$ | ... | $\ldots$ | (e) |
| Delaware | 171,000 | 28 | * | $\ldots$ | $\ldots$ | $\ldots$ | $\ldots$ | * |
| Florida | 130,273 (c) | 276 (f) | * | $\star(\mathrm{j})$ | $\ldots$ | (b) | (b) | * |
| Georgia | 139,339 | 56 (f) | $\star$ | * | * | ... | ... | * |
| Hawaii | 155,592 | 51 | $\star$ | $\ldots$ | $\ldots$ | * | $\star$ | * |
| Idaho | 124,436 | 17 | * | * | $\ldots$ | ... | * | $\ldots$ |
| Illinois | 177,412 (c) | 91 | $\star$ | $\ldots$ | $\ldots$ | $\ldots$ | $\ldots$ | $\star$ |
| Indiana | 121,233 | 34 | $\star$ | $\star$ | $\star$ | $\star$ (b) | $\star$ (b) | $\star$ |
| Iowa | 130,000 | 18 | $\star$ | $\ldots$ | ... | ... | $\star$ | * |
| Kansas | 99,636 | 24 | $\star$ | $\star$ | $\star$ | $\ldots$ | $\star$ | * |
| Kentucky | 145,992 | 45 | $\star$ | * | * | ... | $\star$ (b) | $\star$ |
| Louisiana | 130,000 | 93 (f) | $\star$ | * | $\star$ | ... | $\star$ | $\star$ |
| Maine | 70,000 | 21 | * | $\ldots$ | $\ldots$ | * | * | * |
| Maryland | 170,000 | 85 (f) | * | * | $\star$ | (b) | (b) | * |
| Massachusetts | 151,800 | approx. 60 | $\star$ | $\ldots$ | * | *(b) | *(b) | $\ldots$ |
| Michigan | 159,300 (c) | 75 | * | * | * | (b) | (b) | $\star$ |
| Minnesota | 127,629 | 37 | $\star$ | $\star$ | $\star$ | ... | $\star$ | $\star$ |
| Mississippi | 122,160 | 29 | * | $\star(\mathrm{k})$ | $\ldots$ | $\ldots$ | * | * |
| Missouri | 133,821 | 21 | * | $\star$ | $\ldots$ | (b) | (d) | * |
| Montana | 115,505 | 58 (f) | * | * | * | $\cdots$ | * | * |
| Nebraska | 105,000 | 9 | * | * | $\ldots$ | * | * | * |
| Nevada | 149,573 | 18 (f) | $\star$ | * | $\ldots$ | (b) | $\star$ (b) | $\star$ |
| New Hampshire | 127,443 | 18 | $\star$ | ... | $\ldots$ | (b) | (d) | (e) |
| New Jersey | 175,000 | 128 | $\star$ | $\ldots$ | $\star$ | * | $\star$ (b) | $\star$ |
| New Mexico | 110,000 | 33 | $\star$ | $\star$ | $\star$ | ... | $\star$ | $\star$ |
| New York | 179,000 (c) | 180 | $\star$ | $\star$ | $\star$ | $\ldots$ | $\star$ | * |
| North Carolina | 144,349 | 59 | $\star$ | $\star$ | $\ldots$ | $\star$ | $\star$ | $\star$ |
| North Dakota | 129,096 (c) | 18 | $\star$ | $\star$ | $\ldots$ | ... | * | $\star$ |
| Ohio | 148,886 | 58 | * | * | * | (b) | (d) | (e) |
| Oklahoma | 147,000 | 34 | * | * | ... | $\ldots$.. (b) | $\star$ (b) | * |
| Oregon | 98,600 | 65 (f) | $\star$ | $\ldots$ | ... | $\star$ (b) | $\star$ (b) | $\star$ |
| Pennsylvania | 194,850 | 68 | $\star$ | * | $\ldots$ | ... | $\star$ (b) | * |
| Rhode Island | 139,695 (c) | 39 | * | $\ldots$ | * | $\ldots$ | $\star$ (b) | $\ldots$ |
| South Carolina | 106,078 | 16 | $\star$ | $\star$ | ... | $\ldots$ | $\star$ | $\star$ |
| South Dakota | 112,214 | 18.75 | $\star$ | $\star$ | $\ldots$ | $\ldots$ | * | $\star$ |
| Tennessee | 119,116 (c) | 37 | $\star$ | $\star$ | $\star$ | $\star$ (b) | (d) | * |
| Texas | 153,750 | 277 | $\star$ | $\star$ | $\star$ | ... | $\star$ | * |
| Utah | 150,000 | 23 | $\star$ | $\star$ | $\star$ | ... | $\star$ | $\star$ |
| Vermont | 166,046 | 14 | * | * | $\ldots$ | ... | $\ldots$ | .. |
| Virginia | 175,000 | 36 | $\star$ | * | $\star$ | ... | $\star$ | $\star$ |
| Washington | 175,353 | 36 | $\star$ | * | $\ldots$ | (b) | (d) | $\star$ |
| West Virginia | 150,000 | 56 | * | * | * | (b) | $\ldots$ | * |
| Wisconsin | 146,786 | 34 | * | * | $\ldots$ | ... | (d) | * |
| Wyoming | 105,000 | 18 | $\star$ | * | ... | $\ldots$ | *(b) | $\star$ |
| American Samoa | 90,000 | 23 | * | $\ldots$ | $\ldots$ | (b) | ... | $\star$ |
| Guam | 130,000 | 42 | * | $\ldots$ | $\ldots$ | \$218/day | $\ldots$ | * |
| CNMI* | 70,000 | 16 | * | ... | $\ldots$ | (b) | $\ldots$ | * |
| Puerto Rico | 70,000 | 28 | * | (g) | (g) | ... | * | $\star$ |
| U.S. Virgin Islands | 150,000 | 84 | $\star$ | $\ldots$ | $\ldots$ | $\ldots$ | $\star$ | * |

[^1]TABLE 4.3

## The Governors: Compensation, Staff, Travel and Residence (continued)

Source: The Council of State Governments survey of governors' offices, September 2017.
*Commonwealth of the Northern Mariana Islands
Key:
$\star$-Yes
...-No
N.A.-Not available.
(a) Definitions of "governor's office staff" vary across the states-from general office support to staffing for various operations within the executive office.
(b) Travel expenses.

Alabama-According to state policy.
Alaska-\$60/day per diem plus actual lodging expenses.
American Samoa-\$105,000. Amount includes travel allowance for entire staff.
Arizona-Receives up to \$64/day for meals based on location; receives per diem for lodging out of state; default \$41/day for meals and \$93/day lodging in state.
Florida-The Executive Office of the Governor allocates an annual budget for the governor's travel expenses. Gov. Scott is not reimbursed for personally incurred travel expenses. The Executive Office of the Governor pays the governor's travel expenses directly (hotel accommodations, meals, etc.) out of funds allocated for travel. Guam-The amount varies based on destination but averages \$218/ per day.
Indiana-Statute allows $\$ 12,000$ but due to budget cuts the amount has been reduced to $\$ 9,800$ and reimbursed for actual expenses for travel/lodging.
Kentucky-Mileage at same rate as other state officials.
Maryland-Travel allowance included in office budget.
Massachusetts-As necessary.
Michigan-The Governor is provided a $\$ 54,000$ annual expense allowance, as determined by the State Officers Compensation Commission in 2010. "Expense allowance" is for normal, reimbursable personal expenses such as food, lodging, and travel costs incurred by an individual in carrying out the responsibilities of state office.
Missouri-Amount includes travel allowance for entire staff. Amount not available.
Nevada-Amount includes travel allowance for entire staff. The following figures include travel expenses for governor and staff, $\$ 28,982$ in state; \$12,767 out of state. Reimbursed for travel expenses per GSA/Conus rate.
New Hampshire-Travel allowance included in office budget.
New Jersey-Reimbursement may be provided for necessary expenses.
Commonwealth of the Northern Mariana Islands-Travel allowance included in office budget. Governor has a "contingency account" that can be used for travel expenses and expenses in other departments or other projects.
Ohio-Set administratively.
Oklahoma-Reimbursed for actual and necessary expenses.
Oregon-\$1,000 a month for expenses, not specific to travel. Reimbursed for actual travel expenses.
Pennsylvania-Reimbursed for reasonable expenses.

Rhode Island-The majority of travel expenses are not reimbursed since the State has centralized direct pay agreements with the various airlines / hotels for approved travel for state employees. If necessary, the governor is subject to the same per diem allowance for personal meals as other state employees, which is a maximum of $\$ 35$ per day.
Tennessee-Travel allowance included in office budget.
Washington-Travel allowance included in office budget.
West Virginia-Included in general expense account.
Wyoming-Actual lodging and transportation/federal M\&IE rates.
(c) Governor's salary:

Florida-Gov. Scott has declined a salary every year since taking office.
Illinois-Gov. Rauner is only accepting a \$1 salary and takes no benefits from the state.
Michigan-Gov. Rick Snyder returns all but $\$ 1.00$ of his salary. New York Gov. Andrew Cuomo has reduced his salary by 5 percent: North Dakota-Gov. Burgum is currently not accepting a salary. Rhode Island-Eligible for \$139,695 salary; however in March 2015, Gov. Raimondo gave herself a 5 percent pay cut, so her current salary is $\$ 132,710.25$.
Tennessee-Gov. Haslam returns his salary to the state.
(d) Information not provided.
(e) Governor's residence: Many governors are choosing to live in their own residences even when an official residence is provided. Connecticut-Provided by the Department of Administrative Services. New Hampshire-The current governor does not occupy the official residence.
Ohio-The governor chooses not to live in the state provided housing.
(f) Governor's staff:

Arizona-There are 26 members of the governor's executive staff, not including administrative staff.
Florida-There are 276 full-time employees. Those are broken into the following areas: Executive Direction and Support Services-124 positions; Systems Development and Design-48 positions; Office of Policy and Budget-104 positions.
Georgia-Full-time employees-56 and 2 part-time employees.
Louisiana-Full-time employees-93, part-time (non-student)-21, students-25.
Maryland-Full-time employees-85 and 1 part-time employee.
Montana-Including 16 employees in the Office of Budget and Program Planning.
Nevada-Currently 18. Maximum permitted is 23.
Oregon-Of this total, 45 are true Governor's staff and 20 are on loan for agency staff.
Vermont-Voluntary 5 percent salary reduction.
(g) The Governor's office pays for access to an airplane or helicopter with a corporate credit card and requests a refund of those expenses with the corresponding documentation to the Dept. of Treasury.
(h) Provided for security reasons as determined by the state police.
(i) When not in use by other state agencies.
(j) Gov. Scott does not utilize a state-owned airplane, but instead uses his personal aircraft.
(k) Only for official business.

TABLE 4.11
Selected State Administrative Officials: Annual Salaries

| State or other jurisdiction | Governor | Lieutenant governor (a-1) | Secretary of state (a-2) | Attorney general (a-3) | Treasurer (a-4) | Adjutant general (a-5) | Admin. <br> (a-6) | Agriculture <br> (a-7) | Auditor <br> (a-8) | Banking $(a-9)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Alabama | \$120,395 | \$60,830 | \$85,248 | \$168,002 | \$85,248 | \$91,014 | N.A. | \$84,655 | \$85,248 | \$157,380 |
| Alaska | 145,000 | 115,000 | (a-1) | 141,156 | 142,452 | 141,156 | 141,156 | 106,452 | 153,760 | N.A. |
| Arizona | 95,000 | (a-2) | 70,000 | 90,000 | 70,000 | 146,000 | N.A. | 132,000 | 141,986 | 130,000 |
| Arkansas | 141,000 | 42,315 | 91,800 | 130,000 | 85,000 | 118,680 | 157,182 | 101,969 | 85,000 | 140,552 |
| California | 195,806 | 146,854 | 146,854 | 170,080 | 156,643 | 190,101 | N.O. | 201,869 | 201,869 | 183,759 |
| Colorado | 90,000 | 153,768 | 68,496 | 80,004 | 68,500 | 158,880 | 165,636 | 162,012 | 177,972 | 125,004 |
| Connecticut | 150,000 | 110,000 | 110,000 | 110,000 | 110,000 | 182,132 | 175,000 | 132,160 | (c) | 142,500 |
| Delaware | 171,000 | 80,239 | 130,111 | 147,893 | 113,874 | 122,321 | (c) | 119,540 | 109,032 | 111,916 |
| Florida | 130,273 (d) | 124,851 | 141,000 | 128,972 | (a-24) | 170,352 | 141,000 | 128,972 | 140,004 | (a-24) |
| Georgia | 139,339 | 91,609 | 123,637 | 139,169 | 165,000 | 160,000 | 153,000 | 121,557 | 152,160 | 148,358 |
| Hawaii | 155,592 | 151,776 | N.O. | 151,776 | 151,776 | 220,651 | (c) | 144,452 | 144,552 | 119,664 |
| Idaho | 124,436 | 42,909 | 105,771 | 124,000 | 104,207 | 145,121 | 95,201 | 130,936 | N.O. | (a-24) |
| Illinois | 177,412 (d) | 135,669 | 156,541 | 156,541 | 135,669 | 115,613 | 142,339 | 133,273 | 157,212 | 135,081 |
| Indiana | 121,331 | 95,162 | 82,640 | 99,418 | 82,640 | 139,869 | 142,041 | 148,000 | 82,640 | 126,072 |
| lowa | 130,000 | 103,212 | 103,212 | 123,669 | 103,212 | 175,106 | 142,938 | 103,212 | 103,212 | 117,832 |
| Kansas | 99,636 | 54,000 | 86,003 | 98,901 | 86,003 | 106,392 | 120,000 | 110,000 | N.A. | 120,000 |
| Kentucky | 145,992 | 124,113 | 124,113 | 124,113 | 124,133 | 137,000 | N.O. | 124,113 | 124,113 | 128,533 |
| Louisiana | 130,000 | 115,000 | 115,000 | 115,000 | 115,000 | 192,566 | 237,500 | 115,000 | 132,620 | 145,000 |
| Maine | 70,000 | (e) | 97,157 | 122,616 | 89,149 | 135,658 | 135,658 | 135,658 | 107,890 | 111,925 |
| Maryland | 170,000 | 141,500 | 99,500 | 141,500 | 141,500 | 144,052 (b) | 146,743 (b) | 143,488 (b) | N.O. | 101,463 (b) |
| Massachusetts | 151,800 | 122,058 | 136,402 | 136,402 | 133,277 | 171,392 | 161,522 | 136,000 | 140,607 | 130,000 |
| Michigan | 159,300 | 111,510 | 112,410 | 112,410 | 174,204 | 180,089 | (a-30) | 160,000 | 173,173 | 165,000 |
| Minnesota | 127,629 | 82,959 | 95,722 | 121,248 | (a-24) | 179,902 | 144,991 | 144,991 | 108,485 | 117,179 |
| Mississippi | 122,160 | 60,000 | 90,000 | 108,960 | 90,000 | 141,105 | 140,174 | 90,000 | 90,000 | 140,899 |
| Missouri | 133,821 | 86,484 | 107,746 | 116,437 | 107,746 | 110,016 | 128,226 | 124,139 | 107,746 | 103,180 |
| Montana | 115,505 | 86,990 | 95,695 | 137,008 | (a-6) | 119,613 | 110,787 | 110,787 | 92,236 | 110,787 |
| Nebraska | 105,000 | 75,000 | 85,000 | 95,000 | 85,000 | 109,807 | 118,938 | 115,001 | 85,000 | 105,751 |
| Nevada | 149,573 | 63,648 | 102,898 | 141,086 | 102,898 | 118,200 | 128,998 | 118,200 | N.O. | 98,880 |
| New Hampshire | 127,443 | (e) | 105,930 | 128,260 | 105,930 | 105,930 | 117,913 | 100,171 | N.O. | 105,929 |
| New Jersey | 175,000 | 141,000 | (a-1) | 140,000 | 141,000 | 141,000 | N.O. | 141,000 | 144,629 | 141,000 |
| New Mexico | 110,000 | 85,000 | 85,000 | 95,000 | 85,000 | N.A. | 126,250 | N.A. | 85,000 | 90,900 |
| New York | 179,000 | 151,500 | 120,800 | 151,500 | N.A. | 120,800 | 183,040 | 120,800 | 151,500 | 127,000 |
| North Carolina | 144,349 | 127,561 | 127,561 | 127,561 | 127,561 | 107,490 | 130,935 | 127,561 | 127,561 | 127,561 |
| North Dakota | 129,096 (d) | 103,221 | 105,770 | 157,009 | 99,881 | 200,160 | N.A. | 108,656 | 105,770 | 140,004 |
| Ohio | 148,886 | 77,730 | 109,553 | 109,553 | 109,553 | 134,846 | 140,649 | 134,846 | 109,553 | 121,950 |
| Oklahoma | 147,000 | 114,713 | 140,000 | 132,825 | 114,713 | 179,892 | 110,000 | 87,005 | 114,713 | 187,354 |
| Oregon | 98,600 | (a-2) | 77,000 | 82,220 | 72,000 | 185,508 | 204,058 | 152,652 | 136,488 | N.O. |
| Pennsylvania | 194,850 | 163,672 | 140,291 | 162,115 | 162,115 | 140,291 | 155,874 | 140,291 | 162,115 | 140,291 |
| Rhode Island (g) | 139,695 | 117,637 | 117,637 | 124,991 | 117,637 | 141,259 | 136,510 | (a-23) | 159,248 | 135,000 |
| South Carolina | 106,078 | 46,545 | 92,007 | 92,007 | 92,007 | 92,007 | 201,297 | 92,007 | 147,052 | 135,273 |
| South Dakota | 112,214 | (h) | 89,700 | 112,096 | 89,700 | 119,675 | 102,811 | 118,000 | 89,700 | 109,313 |
| Tennessee | 190,116 (d) | 68,001 (e) | 201,852 | 185,064 | 201,852 | 158,556 | 201,852 | 158,556 | (a-14) | 158,556 |
| Texas | 153,750 | 9,612 (i) | 132,924 | 153,750 | (a-14) | 167,923 | N.O. | 137,500 | 181,128 | 242,925 (j) |
| Utah | 150,000 | 135,000 | (a-1) | 104,405 | 104,405 | 131,997 | 140,004 | 125,008 | 104,405 | 130,000 |
| Vermont | 166,046 | 70,470 | 158,966 | 131,019 | 109,449 | 121,056 | 136,448 | 136,448 | 109,449 | 118,726 |
| Virginia | 175,000 | 36,321 | 163,735 | 150,000 | 172,430 | 139,614 | 164,555 | N.A. | 178,950 | 175,100 |
| Washington | 175,353 | 102,908 | 122,880 | 160,989 | 143,247 | 179,892 | 157,236 | 144,192 | 122,880 | 143,520 |
| West Virginia | 150,000 | 20,000 (e) | 95,000 | 95,000 | 95,000 | 125,000 | 115,000 | 95,000 | 95,000 | 75,000 |
| Wisconsin | 147,328 | 77,795 | 69,936 | 142,966 | 69,936 | 132,024 | 132,001 | 121,950 | 122,096 | 117,686 |
| Wyoming | 105,000 | (a-2) | 92,000 | 175,000 | 92,000 | 139,198 | 165,000 | 124,378 | 92,000 | 107,184 |
| Guam | 130,000 | 85,000 | N.O. | 105,286 | 52,492 | 68,152 | 88,915 | 60,850 | 100,000 | 88,915 |
| CNMI* | 70,000 | 65,000 | N.O. | 80,000 | 40,800 (b) | N.O. | 54,000 | 40,800 (b) | 80,000 | 40,800 (b) |
| Puerto Rico | 70,000 | N.O. | 125,000 | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. |
| U.S. Virgin Islands | 150,000 | 75,000 | (a-1) | 76,500 | 76,500 | 85,000 | 76,500 | 76,500 | 76,500 | 75,000 |

See footnotes at end of table

TABLE 4.11
Selected State Administrative Officials: Annual Salaries (continued)

| State or other jurisdiction | Budget $(a-10)$ | Civil rights (a-11) | Commerce (a-12) | Community affairs (a-13) | Comptroller <br> (a-14) | Consumer affairs (a-15) | Corrections $(a-16)$ | Economic development (a-17) | Education (a-18) | Election admin. (a-19) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Alabama | \$177,266 | N.O. | \$162,232 | \$164,419 | \$138,305 | \$72,686 | \$71,712 | (a-12) | \$250,000 | \$72,686 |
| Alaska | 194,760 | 106,452 | 141,156 | (a-12) | 137,664 | (a-12) | 141,156 | (a-12) | 141,156 | 129,132 |
| Arizona | 130,000 | 145,000 | 250,000 | N.A. | 140,000 | 133,729 | 185,000 | (a-12) | 85,000 | 142,518 |
| Arkansas | 101,077 | N.O. | N.O. | N.A. | N.O. | N.O. | 150,507 | 121,038 | 233,488 | 73,152 |
| California | (a-24) | N.O. | N.O. | 152,632 | 156,643 | 183,759 | 258,180 | N.O. | 170,080 | 143,508 |
| Colorado | 173,616 | 120,000 | N.O. | 80,004 | 143,376 | 153,792 | 166,416 | 155,004 | 255,000 | 135,204 |
| Connecticut | 161,922 | 129,780 | 190,400 | (a-12) | 110,000 | 142,800 | 167,500 | 190,400 | 192,500 | 116,537 |
| Delaware | 147,870 | 79,754 | (a-2) | N. 0 | 147,870 | 122,268 | 147,870 | 128,090 | 160,645 | 81,628 |
| Florida | 145,000 | 99,500 | N.A. | 110,000 | 128,972 | 100,000 | 160,000 | 141,000 | 276,000 | 97,250 |
| Georgia | 175,615 | 105,202 | 132,600 | 164,800 | N.A. | 124,836 | 160,000 | 169,500 | 123,270 | 97,850 |
| Hawaii | 151,776 | 111,120 | 144,552 | N.O. | 144,552 | 116,448 | 144,552 | 144,552 | 240,000 | 100,800 |
| Idaho | 122,990 | 67,787 | 130,000 | N.O. | 104,207 | (a-3) | 139,984 | (a-12) | 104,207 | (a-2) |
| Illinois | 150,000 | 115,613 | 142,339 | (a-12) | 135,669 | (a-3) | 150,228 | (a-12) | 225,000 | 130,008 |
| Indiana | 137,700 | 115,400 | (a-17) | 122,400 | (a-8) | 105,500 | 154,400 | 195,850 | 98,418 | (c) |
| lowa | 141,960 | 87,000 | N.O. | 98,592 | N.O. | 128,890 | 142,500 | 154,300 | 140,000 | 106,309 |
| Kansas | 130,000 | 76,476 | 125,000 | N.A. | 115,000 | 95,000 | 135,000 | 72,050 | 175,000 | (a-2) |
| Kentucky | 137,000 | 126,200 | 137,000 | 115,000 | 108,286 | 86,940 | 103,955 | 250,000 | 150,000 | 70,000 |
| Louisiana | 145,954 | 86,175 | 237,500 | 162,198 | (a-6) | 114,254 | 136,719 | 237,500 | 275,000 | 112,195 |
| Maine | 115,461 | 84,490 | (a-17) | (a-17) | 115,461 | 127,005 | 135,658 | 135,658 | 135,658 | 101,774 |
| Maryland | 174,417 (b) | 114,865 (b) | 172,021 (b) | N.O. | 141,500 | 134,749 (b) | 159,072 (b) | 172,021 (b) | 153,532 (b) | 130,059 (b) |
| Massachusetts | 134,589 | 137,382 | 161,522 | 145,000 | 176,624 | 145,000 | 150,000 | 161,522 | 161,522 | 136,402 |
| Michigan | 165,000 | 152,250 | (a-32) | N.O. | 147,471 | N.O. | 175,000 | 175,000 | 212,221 | (c) |
| Minnesota | (a-24) | 144,991 | 144,991 | (a-17) | (a-24) | 123,025 | 150,002 | 150,002 | 1,500,002 | (a-2) |
| Mississippi | (a-6) | N.O. | 90,000 | 130,000 | (a-6) | 107,000 | 132,761 | 183,000 | 300,000 | 80,000 |
| Missouri | 117,300 | 82,932 | 128,244 | 106,935 | 98,681 | 116,437 | 124,139 | 128,244 | N.A. | 62,010 |
| Montana | 121,200 | 79,623 | 110,787 | 73,101 | 103,485 | 75,378 | 110,796 | 104,809 | 107,127 | 80,000 |
| Nebraska | 161,874 | 78,000 | 132,188 | 100,152 | 108,601 | 95,000 | 186,164 | 142,001 | 222,932 | 95,650 |
| Nevada | (a-6) | 88,651 | 128,998 | N.O. | 102,898 | 75,111 | 128,998 | N.A. | 128,998 | (c) |
| New Hampshire | 105,930 | 80,971 | 114,554 | N.O. | 106,575 | 100,171 | 117,913 | 87,423 | 114,553 | (a-2) |
| New Jersey | 132,000 | 120,000 | (a-17) | 141,000 | 141,000 | 136,000 | 141,000 | 225,000 | 141,000 | 125,000 |
| New Mexico | 89,703 | N.O. | 123,725 | N.O. | 118,000 | 89,606 | 123,725 | 123,725 | 126,250 | 85,000 |
| New York | 199,547 | 109,800 | 120,800 | 120,800 | 151,500 | 127,000 | 136,000 | 1 (d) | 250,000 | (k) |
| North Carolina | (a-24) | N.A. | 138,040 | N.O. | 158,501 | N.A. | N.A. | N.A. | 127,561 | 107,590 |
| North Dakota | 165,000 | 150,000 | 160,000 | N.A. | N.A. | 141,384 | 135,240 | 126,005 | 120,410 | 53,640 |
| Ohio | 178,401 | 113,963 | 137,924 | 141,897 | 178,401 | 116,480 | 147,492 | 141,897 | 184,496 | 109,553 |
| Oklahoma | 100,000 | N.A. | 126,508 | N.O. | 120,000 | 125,000 | 185,000 | N.A. | 124,373 | 117,885 |
| Oregon | 157,884 | 112,428 | 168,276 | 156,773 | N.O. | 185,508 | 185,104 | (a-13) | 157,581 | 150,336 |
| Pennsylvania | 168,490 | 144,157 | 135,179 | 135,179 | 154,015 | 145,976 | 155,879 | 148,085 | 155,879 | 84,930 |
| Rhode Island (g) | 185,739 | 86,342 | 205,706 | N.A. | 140,645 | (a-3) | 145,644 | 185,000 (1) | 212,106 | 145,993 |
| South Carolina | 123,730 | 115,000 | 175,980 | N.A. | 92,007 | 115,836 | 168,043 | (a-12) | 92,007 | 103,264 |
| South Dakota | 75,656 | 51,072 | (a-44) | (a-48) | (a-40) | 61,138 | 124,462 | 138,823 | 123,864 | 74,427 |
| Tennessee | 157,728 | 116,964 | (a-17) | (a-17) | 201,852 | 90,000 | 152,256 | 169,392 | 200,004 | 141,084 |
| Texas | 159,131 | 117,875 | N.O. | 172,997 | 153,750 | 141,484 | 266,500 | N.A. | 220,375 | (c) |
| Utah | 158,995 | 98,176 | 144,997 | 70,554 | (a-24) | (a-12) | 131,997 | 145,995 | 230,069 | 83,200 |
| Vermont | 127,088 | 107,806 | 136,177 | 109,907 | 127,088 | 107,806 | 121,056 | 112,756 | 136,448 | 109,449 |
| Virginia | 172,699 | 97,850 | 171,922 | 137,296 | 172,567 | 105,165 | 160,742 | 350,200 | N.A. | 111,000 |
| Washington | (a-14) | 109,560 | 159,060 | (a-12) | 179,525 | (a-3) | 174,396 | (a-12) | 134,212 | (a-2) |
| West Virginia | 99,120 | 55,000 | 95,000 | 106,280 | (a-8) | (a-3) | 90,504 | (a-13) | 230,000 | (a-2) |
| Wisconsin | 116,126 | 97,573 | N.O. | N.O. | N.A. | 99,590 | 131,997 | N.O. | 122,096 | 120,016 |
| Wyoming | 134,358 | (a-37) | 142,943 | N.O. | (a-8) | 134,260 | 148,628 | (a-12) | 92,000 | 107,675 |
| Guam | 88,915 | N.O. | 88,915 | N.O. | 83,400 | 55,341 | 67,150 | 82,025 | 82,025 | 61,939 |
| CNMI* | 54,000 | 49,000 | 52,000 | 52,000 | 40,800 (b) | 52,000 | 40,800 (b) | 45,000 | 80,000 | 53,000 |
| Puerto Rico | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. |
| U.S. Virgin Islands | 76,500 | 60,000 | 76,500 | (c) | 76,500 | 76,500 | 76,500 | 85,000 | 76,500 | 135,000 |

See footnotes at end of table

Page 72 of 104

TABLE 4.11
Selected State Administrative Officials: Annual Salaries (continued)

| State or other jurisdiction | Emergency management (a-20) | Employment services (a-21) | $\begin{gathered} \text { Energy } \\ (a-22) \end{gathered}$ | Environmental protection (a-23) | Finance $(a-24)$ | Fish \& wildlife <br> (a-25) | General services (a-26) | $\begin{aligned} & \text { Health } \\ & \text { (a-27) } \end{aligned}$ | Higher education (a-28) | Highways $(a-29)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Alabama | \$124,200 | \$88,543 | \$97,766 | \$152,618 | \$177,266 | \$113,479 | \$97,766 | \$282,446 | \$206,184 | \$169,000 |
| Alaska | 114,420 | 129,132 | 175,000 | 141,156 | 146,760 | 141,156 | (a-43) | 141,156 | 325,000 | 127,260 |
| Arizona | 112,500 | 135,000 | N.A. | 175,000 | (a-14) | 160,000 | 120,000 | 205,505 | 120,000 | 145,000 |
| Arkansas | 98,327 | 147,460 | N.O. | 130,250 | (a-6) | 134,056 | 133,797 | 219,779 | 168,810 | 183,924 |
| California | 201,869 | 184,928 | 174,000 | 201,869 | 201,869 | 181,818 | 183,759 | (c) | 299,928 | (a-49) |
| Colorado | 153,804 | 129,948 | 125,004 | 158,124 | 135,312 | 148,752 | 114,000 | 379,641 | 163,260 | 156,228 |
| Connecticut | 183,340 | 157,000 | 139,050 | 139,050 | 209,439 | (c) | 175,000 | 190,000 | 335,000 | 190,749 |
| Delaware | 91,215 | 96,566 | 98,570 | (a-35) | 147,870 | 99,040 | 108,671 | 170,483 | 109,801 | (a-49) |
| Florida | 141,000 | 141,000 | 91,960 | 150,000 | 128,972 | 140,737 | 141,000 | N.A. | 200,000 | 150,000 |
| Georgia | 105,000 | 108,150 | 116,452 | 170,000 | 155,400 | 135,000 | 162,761 | 175,000 | 500,500 | 124,409 |
| Hawaii | N.A. | 104,232(b) | 104,232(b) | N.A. | (c) | 104,232 (b) | (a-14) | 144,552 | 375,000 | N.A. |
| Idaho | 122,532 | 126,152 | 86,174 | 115,960 | 106,890 | 136,572 | N.O. | 157,185 | 126,048 | (a-49) |
| Illinois | 128,920 | 142,339 | (a-42) | 133,273 | (a-10) | (a-35) | (a-b) | 150,228 | 200,004 | (a-49) |
| Indiana | 133,110 | 168,500 | 81,159 | 134,415 | 159,878 | 88,997 | (a-6) | 175,000 | 192,560 | (a-49) |
| lowa | 112,070 | 135,000 | (a-17) | 134,472 | 140,629 | 102,690 | 118,019 | 135,387 | N.O. | 163,634 |
| Kansas | (c) | 113,400 | 85,010 | 105,019 | 115,000 | 84,000 | 114,000 | 190,000 | 200,000 | (a-49) |
| Kentucky | 84,349 | 69,500 | 137,000 | 105,000 | 137,000 | 141,750 | N.O. | 120,000 | 360,000 | 120,000 |
| Louisiana | 130,000 | 102,149 | 124,342 | 137,197 | (a-6) | 123,614 | (a-6) | 236,001 | 378,560 | 176,900 |
| Maine | 88,608 | (a-32) | (a-38) | 135,658 | (a-b) | 135,658 | 112,216 | 135,658 | N.A. | (a-49) |
| Maryland | 150,000 (b) | 161,975 (b) | 138,631 (b) | 104,235 (b) | 174,417 (b) | 116,185 (b) | (a-6) | 170,997 (b) | 157,558 (b) | 160,742 |
| Massachusetts | 143,000 | 161,522 | 135,000 | 139,050 | 161,522 | 129,000 | 158,000 | 140,000 | 220,763 | 153,536 |
| Michigan | (a-47) | 140,703 | 110,000 | 165,000 | (a-10) | (c) | N.O. | 175,000 | N.O. | (a-49) |
| Minnesota | 154,992 | N.O. | 136,555 | 150,002 | 154,992 | 131,941 | (a-6) | 150,002 | 350,000 | 154,992 |
| Mississippi | 107,868 | 135,315 | 90,000 | 129,347 | (a-6) | 147,216 | N.O. | 230,000 | 300,000 | 157,000 |
| Missouri | 92,437 | 106,935 | 102,000 | 106,091 | 117,300 | (c) | 98,681 | 142,000 | 175,000 | 177,480 |
| Montana | 90,975 | 104,773 | 121,047 | 110,787 | 103,485 | 110,796 | 96,825 | 110,787 | 313,845 | (a-49) |
| Nebraska | 93,351 | 132,188 | 105,751 | 124,109 | (c) | 113,541 | 118,938 | 166,650 | 187,180 | 149,966 |
| Nevada | 118,200 | 128,998 | 107,973 | 125,021 | (a-14) | 118,200 | N.O. | (c) | N.A. | (a-49) |
| New Hampshire | 105,930 | 105,930 | 80,971 | 114,554 | (a-10) | 100,171 | (a-6) | 100,171 | 79,664 | (a-49) |
| New Jersey | 132,300 | N.A. | 100,000 | 141,000 | 133,507 | 105,783 | (c) | 141,000 | 141,000 | 123,500 |
| New Mexico | 125,000 | 113,827 | 125,000 | 125,000 | 126,250 | 103,000 | 113,000 | 125,000 | 126,250 | 115,000 |
| New York | 136,000 | 127,000 | 120,800 | 136,000 | 151,500 | 136,000 | 136,000 | 136,000 | 250,000 | 136,000 |
| North Carolina | 109,068 | 122,815 | 104,000 | 127,000 | 195,352 | 141,382 | N.A. | 146,666 | 775,000 | 164,511 |
| North Dakota | 94,200 | 150,000 | 160,000 | 136,116 | 165,000 | 128,136 | 165,000 | 170,004 | 372,000 | (a-49) |
| Ohio | 113,006 | 147,576 | 141,897 | 143,249 | (c) | 109,013 | 105,061 | 140,525 | 171,766 | 144,061 |
| Oklahoma | 95,000 | 115,110 | 114,000 | 123,163 | 171,833 | 135,000 | 110,000 | 189,000 | 412,031 | (a-49) |
| Oregon | 129,936 | 168,276 | 145,476 | 152,652 | (a-4) | 152,652 | (a-6) | 185,508 | 186,084 | 184,724 |
| Pennsylvania | 142,964 | 135,003 | 140,187 | 155,879 | 168,490 | (c) | 148,085 | 155,879 | 142,553 | 148,128 |
| Rhode Island (g) | 136,489 | 135,000 | 140,513 | 135,000 | (a-44) | (a-23) | (a-6) | 134,975 | 265,000 (c) | (a-49) |
| South Carolina | 102,155 | 161,507 | 113,609 | (c) | 180,189 | 135,072 | 136,874 | (c) | 166,280 | 162,313 |
| South Dakota | 89,904 | 67,902 | (a-42) | (a-35) | 119,675 | 124,462 | (a-6) | 128,598 | 378,813 | 109,791 |
| Tennessee | 123,600 | 152,256 | 166,032 | 168,708 | 201,852 | 168,708 | 159,996 | 176,868 | 171,600 | 158,555 |
| Texas | 198,164 | 179,500 | N.O. | 210,695 | (a-14) | 195,749 | 170,824 | 242,353 | 205,160 | (a-49) |
| Utah | 98,945 | 147,992 | 124,176 | 140,004 | 139,672 | 114,004 | 104,000 | 202,425 | N.O. | (a-49) |
| Vermont | 81,660 | 121,056 | 118,726 | 118,726 | 127,088 | 101,920 | 121,056 | 148,262 | N.O. | 118,227 |
| Virginia | 148,860 | 161,679 | 99,419 | 190,188 | 175,980 | 144,414 | 167,214 | 202,023 | 199,479 | 212,661 |
| Washington | (a-5) | 162,240 | N.O. | 158,184 | (a-14) | 156,684 | (a-6) | 157,452 | N.O. | N. 0 |
| West Virginia | 65,000 | 75,000 | 82,404 | 95,000 | (a-6) | 75,000 | 80,508 | 85,512 | N.A. | 120,000 |
| Wisconsin | 104,832 | 111,800 | 92,477 | 108,618 | 116,126 | (a-35) | (a-7) | 128,000 | 525,000 | (a-49) |
| Wyoming | 100,147 | 155,913 | 121,000 | 130,577 | N.O. | 148,593 | 116,552 | 202,952 | 168,600 | 156,000 |
| Guam | 68,152 | 73,020 | 55,303 | 60,850 | 88,915 | 60,850 | 60,528 | 74,096 | 195,000 | 88,915 |
| CNMI* | 45,000 | 40,800 (b) | 45,000 | 58,000 | 54,000 | 40,800 (b) | 54,000 | 80,000 | 80,000 | 40,800 (b) |
| Puerto Rico | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. |
| U.S. Virgin Islands | 71,250 | 76,500 | 69,350 | 76,500 | 76,500 | 76,500 | 76,500 | 76,500 | 76,500 | 65,000 |

[^2]TABLE 4.11
Selected State Administrative Officials: Annual Salaries (continued)

| State or other jurisdiction | Information systems (a-30) | Insurance (a-31) | $\begin{aligned} & \text { Labor } \\ & (a-32) \end{aligned}$ | Licensing $(a-33)$ | Mental health \& developmental disabilities (a-34) | Natural resources (a-35) | Parks \& recreation (a-36) | Personnel (a-37) | Planning $(a-38)$ | Post audit (a-39) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Alabama | \$177,266 | \$164,419 | \$139,859 | N.O. | \$152,618 | \$141,000 | \$100,198 | \$168,622 | (a-12) | \$241,695 |
| Alaska | 142,140 | 126,984 | 141,156 | 129,132 | 91,272 | 141,156 | 106,452 | 133,332 | N.O. | (a-8) |
| Arizona | 180,000 | 120,000 | 150,000 | N.O. | 120,058 | 175,000 | 175,000 | 130,000 | (a-10) | N.O. |
| Arkansas | 137,360 | 132,128 | 130,138 | N.O. | 135,567 | 112,756 | 130,000 | 106,549 | N.O. | 185,439 |
| California | 183,759 | 156,643 | 201,869 | 173,031 | (c) | 201,869 | 173,160 | 183,759 | N.O. | N.O. |
| Colorado | 166,212 | 125,004 | N.A. | 150,000 | 149,508 | 157,848 | 157,236 | 141,588 | 155,904 | (a-8) |
| Connecticut | 176,960 | 160,000 | 157,000 | 118,362 | (c) | 155,767 | 155,767 | 140,000 | 158,592 | (a-8) |
| Delaware | 160,645 | 109,032 | 119,540 | 106,500 | (c) | 128,090 | 99,039 | 118,252 | 95,658 | (a-8) |
| Florida | 130,000 | 134,158 | 141,000 | 71,400 | N.A. | 150,000 | 114,000 | 111,000 | 100,000 | (a-24) |
| Georgia | 160,000 | 120,394 | 122,786 | 89,309 | 175,000 | 175,000 | 119,882 | 140,000 | (a-10) | (a-8) |
| Hawaii | 203,244 | 122,940 | 144,552 | 99,276 (b) | 132,972 | 144,552 | 104,232 (b) | 144,552 | N.A. | 104,232 (b) |
| Idaho | (a-6) | 102,273 | (a-21) | 83,116 | N.O. | 129,771 | 91,561 | 99,548 | N.O. | (a-14) |
| Illinois | (a-b) | 135,081 | 124,090 | (a-9) | (a-45) | 133,273 | (a-35) | (a-b) | N.O. | (a-8) |
| Indiana | 131,402 | 115,895 | 115,895 | 110,376 | 119,195 | 125,700 | 92,302 | 114,400 | N.O. | 125,044 |
| lowa | 140,400 | 128,890 | 112,070 | N.O. | 128,066 | 128,890 | (a-25) | 127,317 | N.O. | N.O. |
| Kansas | 185,000 | 86,003 | 113,400 | 63,000 | 69,000 | 111,490 | 111,490 | 95,000 | N.O. | 115,296 |
| Kentucky | 160,000 | 103,000 | 137,000 | N.O. | 112,212 | 105,000 | 113,400 | 137,000 | 137,000 | 124,113 |
| Louisiana | 150,000 | 115,000 | 137,000 | N.O. | 130,000 | 129,210 | 120,016 | 142,854 | 121,306 | N.A. |
| Maine | 133,355 | 111,925 | 135,658 | 135,658 | (a-45) | 135,658 | (a-35) | 115,461 | N.A. | N.A. |
| Maryland | 167,433 (b) | 157,386 (b) | 161,975 (b) | 105,000 (b) | (b)(c) | 159,312 (b) | 116,053 (b) | 141,365 (b) | 135.048 (b) | 73,361 (b) |
| Massachusetts | (a-44)(p) | 130,000 | 119,060 | 115,000 | (c) | 161,522 | 130,000 | 158,000 | 161,522 | (a-8) |
| Michigan | 180,000 | (a-9) | 165,000 | (a-32) | 147,471 | 165,000 | 133,242 | 178,360 | N.O. | (a-8) |
| Minnesota | 135,010 | N.A. | 144,991 | N.A. | 154,992 | 154,992 | 131,941 | (a-24) | N.A. | (a-8) |
| Mississippi | 173,209 | 90,000 | N.O. | N.O. | 170,180 | 129,347 | 147,216 | 135,000 | 86,407 | (a-8) |
| Missouri | 110,000 | 124,139 | 128,000 | 112,200 | 137,000 | 124,139 | 110,000 | 98,681 | 117,300 | 107,746 |
| Montana | 127,209 | 95,695 | 110,787 | 100,481 | 104,507 | 110,787 | 95,418 | 104,739 | 104,809 | 104,507 |
| Nebraska | 175,821 | 128,383 | 132,188 | 80,120 | 139,624 | 149,968 | 145,001 | 107,563 | 137,476 | 85,000 |
| Nevada | 118,200 | 118,200 | 98,880 | N.O. | (c) | 128,998 | 108,540 | 108,540 | N.O. | N.O. |
| New Hampshire | 117,913 | 105,930 | 105,930 | 105,930 | 105,930 | 114,554 | 91,965 | 88,933 | N.O. | (a-14) |
| New Jersey | 140,000 | 130,000 | 141,000 | N.O. | (c) | 125,000 | 110,000 | 141,000 | 95,000 | N.O. |
| New Mexico | 125,000 | 114,000 | 113,827 | 113,000 | N.O. | 125,000 | 79,131 | 105,000 | 76,198 | 85,000 |
| New York | 170,000 | 127,000 | 127,000 | (c) | (c) | 136,000 | 127,000 | 120,800 | 1 (d) | 151,500 |
| North Carolina | N.A. | 127,561 | 127,561 | N.O. | N.A. | 130,935 | 120,597 | 142,100 | N.A. | (a-8) |
| North Dakota | 170,004 | 105,770 | 150,000 | N.O. | 101,532 | N.O. | 112,000 | 104,424 | N.O. | 116,400 |
| Ohio | 134,368 | 145,395 | 97,385 | (m) | (c) | 144,061 | 111,737 | 116,272 | 141,897 | (a-8) |
| Oklahoma | 160,000 | 126,713 | 105,053 | N.O. | 173,318 | 126,508 | 126,508 | 110,000 | N.O. | N.O. |
| Oregon | 211,440 | 129,936 | 77,000 | N.O. | 136,488 | N.O. | 152,652 | 157,884 | N.O. | (a-8) |
| Pennsylvania | 150,006 | 140,291 | 155,879 | 119,433 | 148,128 | 148,085 | 140,715 | 146,211 | 148,069 | (a-8) |
| Rhode Island (g) | 205,706 | (a-9) | (a-21) | ( n ) | 135,000 | (a-23) | (a-23) | 146,994 | 102,860 | N.A. |
| South Carolina | 173,400 | 143,420 | 127,950 | 127,950 | (c) | 135,072 | 132,806 | 136,290 | N.A. | 109,976 |
| South Dakota | 129,268 | 99,619 | 112,805 | N.O. | 113,692 | 119,675 | 92,212 | 119,675 | N.O. | (a-8) |
| Tennessee | 200,112 | 158,556 | 152,256 | 124,752 | 158,556 | 168,708 | 115,632 | 158,556 | N.O. | (a-14) |
| Texas | 184,792 | 202,383 | 179,500 | 179,375 | 241,273 | 210,695 | 195,749 | N.O. | 159,131 | (a-8) |
| Utah | 131,996 | 125,008 | 130,000 | 119,850 | 112,736 | 140,004 | 113,235 | 125,590 | (a-10) | (a-8) |
| Vermont | 136,448 | 118,726 | 121,056 | 95,097 | 120,827 | 136,448 | 105,476 | 121,056 | N.O. | (a-8) |
| Virginia | 189,263 | 170,000 | 139,647 | 151,759 | 241,326 | 163,735 | 151,577 | N.A. | (a-10) | (a-8) |
| Washington | 162,240 | 125,302 | 162,240 | 155,940 | (a-45) | 135,515 | 139,068 | (a-14) | (a-14) | N.O. |
| West Virginia | 133,428 | 92,500 | 70,504 | N.O. | (a-27) | (a-25) | (a-25) | 70,000 | (a-17) | N.A. |
| Wisconsin | 121,950 | 119,413 | 101,130 | 112,300 | 112,300 | 127,026 | 108,618 | 111,800 | N.O. | (a-8) |
| Wyoming | 153,326 | 122,900 | 96,804 | 69,783 | (c) | 123,257 | 108,433 | 112,000 | 175,000 | 106,966 |
| Guam | 88,915 | 88,915 | 73,020 | 88,915 | 75,208 | 60,850 | 60,850 | 88,915 | 88,915 | 100,000 |
| CNMI* | 45,000 | 40,800 (b) | 45,000 | 45,360 | 40,800 (b) | 52,000 | 40,800 (b) | 60,000 | 45,000 | 80,000 |
| Puerto Rico | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. |
| U.S. Virgin Islands | 71,250 | 75,000 | 76,500 | 76,500 | 70,000 | 76,500 | 76,500 | 76,500 | 76,500 | 55,000 |

See footnotes at end of table

## EXECUTIVE BRANCH

TABLE 4.11
Selected State Administrative Officials: Annual Salaries (continued)

| State or other jurisdiction | Pre-audit (a-40) | Public library development (a-41) | Public utility regulation (a-42) | Purchasing (a-43) | Revenue (a-44) | Social services (a-45) | Solid waste mgmt. (a-46) | State police $(a-47)$ | Tourism (a-48) | Transportation (a-49) | $\begin{gathered} \text { Welfare } \\ (a-50) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Alabama | (a-14) | \$95,000 | \$103,490 | \$95,359 | \$164,419 | \$140,000 | \$105,403 | \$149,000 | \$91,014 | (a-29) | (a-45) |
| Alaska | N.O. | 133,332 | 133,332 | 115,824 | 141,156 | (a-27) | 106,452 | 141,156 | 115,824 | 141,156 | 120,144 |
| Arizona | (a-14) | 73,000 | 154,320 | 95,176 | 175,000 | 215,250 | 121,992 | 197,000 | 175,000 | 150,000 | (a-45) |
| Arkansas | N.A. | 110,812 | 126,748 | 102,088 | 139,919 | 162,648 | N.A. | 118,786 | 105,000 | (a-29) | (a-45) |
| California | (a-14) | N.O. | 152,474 | (a-26) | 197,900 | 234,879 | 173,160 | 258,286 | N.O. | 190,334 | (a-45) |
| Colorado | (a-14) | 125,502 | 136,824 | 114,612 | 161,952 | 166,452 | 149,136 | 109,752 | 123,012 | 166,456 | 166,452 |
| Connecticut | (a-14) | 150,797 | 145,948 | 149,423 | 190,400 | 190,400 | 144,021 | 183,340 | 155,000 | 190,750 | 190,400 |
| Delaware | (a-8) | 84,307 | 104,500 | (a-26) | 125,103 | (c) | 163,000 | 170,598 | 93,223 | 138,945 | 115,522 |
| Florida | (a-24) | 83,000 | 131,036 | 110,000 | 150,000 | 140,000 | 113,000 | 140,100 | N.O. | 141,000 | N.A. |
| Georgia | (a-8) | N.A. | 116,452 | 143,595 | 158,000 | 166,860 | 112,931 | 170,000 | 132,600 | 250,000 | 137,940 |
| Hawaii | 104,232 (b) | 120,000 | 125,760 | 120,864 | 144,552 | 144,552 | 97,332 (b) | N.O. | 297,684 | 144,552 | 99,276 (b) |
| Idaho | (a-14) | 96,636 | 95,899 | (a-6) | 88,908 | (a-27) | N.O. | 117,707 | (a-12) | 184,849 | 125,195 |
| Illinois | (a-14) | 102,252 | 130,008 | (a-6) | 142,339 | 150,228 | (a-23) | 132,566 | (a-12) | 150,228 | 142,339 |
| Indiana | 82,640 | 113,622 | 127,500 | 96,900 | 139,256 | 190,550 | 101,999 | 147,070 | 112,200 | 171,600 | (a-45) |
| lowa | 111,259 | 117,832 | 128,890 | 110,302 | 154,300 | 154,300 | (a-23) | 110,240 | 102,066 | 147,014 | 128,066 |
| Kansas | 80,460 | 85,000 | N.A. | 88,000 | 125,000 | 105,000 | 86,965 | 110,000 | 84,000 | 110,000 | N.O. |
| Kentucky | N.O. | 82,500 | 110,000 | 86,205 | 117,265 | 120,000 | 90,000 | 125,000 | 108,150 | 137,000 | (a-45) |
| Louisiana | 126,880 | 111,280 | 137,000 | 120,141 | 250,000 | 129,995 | 102,000 | 177,436 | 115,000 | 176,900 | 110,411 |
| Maine | (a-14) | 101,067 | 131,248 | N.A. | 119,038 | 135,658 | 82,826 | 136,885 | (a-17) | 135,657 | (a-45) |
| Maryland | 114,752 (b) | 123,236 (b) | 165,565 | (b) | 132,569 (b) | 167,488(b) | 140,489 (b) | 167,661 (b) | 113,763 (b) | 174,419 (b) | (a-45) |
| Massachusetts | (a-8) | 121,142 | 129,000 | 158,000 | (p) | 140,000 | 139,050 | 251,922 | 121,800 | 161,522 | 150,000 |
| Michigan | N.O. | N.O. | 140,000 | 144,200 | 125,189 | 175,000 | 124,421 | 165,000 | N.O. | 165,000 | 175,000 |
| Minnesota | (a-8) | N.A. | (c) | 127,389 | 154,992 | 154,992 | 150,002 | 131,941 | 131,941 | 154,992 | (a-34) |
| Mississippi | (a-8) | 94,000 | 120,745 | 75,501 | 134,935 | 130,000 | 82,480 | 138,116 | 120,000 | 157,000 | 130,000 |
| Missouri | 98,681 | N.A. | 108,758 | 98,681 | 128,244 | 128,244 | 74,690 | 123,864 | N.A. | 177,480 | 100,764 |
| Montana | (a-39) | 96,040 | 101,772 | 87,870 | 110,787 | (a-27) | 84,840 | 100,481 | 94,746 | 110,787 | (a-27) |
| Nebraska | 108,601 | 107,440 | 135,000 | 125,002 | 161,600 | 206,850 | 99,142 | 149,999 | 104,449 | 149,966 | 206,850 |
| Nevada | N.O. | (c) | 125,021 | 98,880 | 128,998 | 128,998 | (a-23) | 128,998 | 118,200 | 128,998 | (c) |
| New Hampshire | (a-14) | 91,965 | 111,687 | 75,410 | 117,913 | 121,896 | 100,171 | 105,930 | 91,965 | 117,913 | 100,171 |
| New Jersey | N.O. | N.O. | 125,301 | 130,000 | 128,000 | (c) | 108,128 | 132,300 | 92,490 | 141,000 | 127,200 |
| New Mexico | 90,228 | N.A. | 90,000 | 101,000 | N.A. | 126,250 | 87,929 | 125,000 | 106,050 | 125,000 | 123,725 |
| New York | 151,500 | 250,000 | 127,000 | 136,000 | N.A. | 136,000 | 136,000 | 136,000 | 1 (d) | 136,000 | 136,000 |
| North Carolina | (a-8) | 110,704 | 141,947 | N.A. | N.A. | 138,290 | 108,605 | 125,260 | 82,066 | 195,352 | N.A. |
| North Dakota | N.A. | N.A. | 108,656 | 103,272 | 114,791 | 182,004 | 110,478 | 135,000 | 126,864 | 170,000 | 182,004 |
| Ohio | (a-10) | 107,598 | 132,496 | 105,060 | 144,061 | (c) | 95,597 | 146,994 | 105,019 | 144,061 | 147,576 |
| Oklahoma | (a-14) | 85,850 | (c) | 105,000 | 150,000 | 185,000 | 112,057 | 136,471 | 126,508 | 156,128 | 185,000 |
| Oregon | (a-10) | 138,504 | 160,285 | 123,828 | 168,276 | 185,508 | N.O. | 168,276 | N.O. | 185,103 | (a-45) |
| Pennsylvania | (a-4) | 142,553 | 150,585 | 140,715 | 148,085 | 155,879 | 140,187 | 154,248 | 140,715 | 155,879 | 155,879 |
| Rhode Island (g) | (a-14) | 113,146 | 117,412 | 125,874 | 130,100 | (c) | (0) | 148,937 | (a-17) | 135,000 | (a-45) |
| South Carolina | (a-14) | 108,207 | 169,820 | 124,773 | 174,966 | 168,043 | 146,618 | 162,313 | 132,806 | 187,200 | (a-45) |
| South Dakota | 76,694 | 84,513 | 104,611 | 62,897 | 113,692 | 124,462 | N.A. | 109,791 | 112,676 | 124,462 | (a-45) |
| Tennessee | 157,728 | 136,524 | 158,352 | 156,912 | 163,800 | 158,556 | 133,104 | 158,556 | 159,996 | 158,556 | 158,556 |
| Texas | (a-14) | 143,500 | 158,075 | 174,803 | (a-14) | 230,523 | N.O. | 214,672 | 159,131 | 299,812 | 266,500 |
| Utah | (a-24) | 117,520 | 101,836 | (a-26) | 84,032 | 131,081 | 122,928 | 121,534 | 123,905 | 163,425 | (a-45) |
| Vermont | 127,088 | 98,176 | 150,737 | 121,056 | 121,056 | 136,448 | 118,726 | 136,448 | 99,195 | 136,448 | 121,056 |
| Virginia | (a-14) | 153,585 | (c) | 125,000 | 164,651 | 209,000 | 190,188 | 184,705 | 183,890 | 212,661 | 209,000 |
| Washington | (a-4) | (a-2) | 137,064 | (a-b) | 162,240 | 183,000 | N.O. | 185,400 | N.O. | 174,396 | (a-45) |
| West Virginia | (a-8) | 72,000 | 90,000 | 105,648 | 95,000 | (a-27) | 79,700 | 85,000 | 93,504 | 120,000 | (a-27) |
| Wisconsin | (a-8) | 118,872 | 128,502 | 109,158 | 122,470 | 123,989 | 108,618 | 111,280 | 109,762 | 127,026 | 101,629 |
| Wyoming | (a-8) | 105,600 | 121,692 | 81,936 | 126,994 | (a-27) | 115,620 | 124,152 | 139,000 | (a-29) | (a-45) |
| Guam | 88,915 | 55,303 | 1,200 | 88,915 | 88,915 | 74,096 | 88,915 | 74,096 | 88,591 | N.O. | 74,096 |
| CNMI* | 54,000 | 45,000 | 80,000 | 40,800 (b) | 45,000 | 40,800 (b) | 54,000 | 54,000 | 70,000 | 40,800 (b) | 52,000 |
| Puerto Rico | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | N.A. | 108,000 | N.A. | N.A. | N.A. |
| U.S. Virgin Islands | 76,500 | 53,350 | 54,500 | 76,500 | 76,500 | 76,500 | 76,500 | 76,500 | 76,500 | 65,000 | 76,500 |

See footnotes at end of table

## TABLE 4.11

Selected State Administrative Officials: Annual Salaries (continued)

Source: The Council of State Governments' survey of state personnel agencies and state websites, April 2018.
*Commonwealth of Northern Mariana Islands Key:
N.A.-Not available.
N.O.-No specific chief administrative official or agency in charge of function.
(a) Chief administrative official or agency in charge of function:
(a-1) Lieutenant governor.
(a-2) Secretary of state.
(a-3) Attorney general.
(a-4) Treasurer.
(a-5) Adjutant general.
(a-b) Administration.
(a-7) Agriculture.
(a-8) Auditor.
(a-9) Banking.
(a-10) Budget.
(a-11) Civil rights.
(a-12) Commerce.
(a-13) Community affairs.
(a-14) Comptroller.
(a-15) Consumer affairs.
(a-16) Corrections.
(a-17) Economic development.
(a-18) Education (chief state school officer).
(a-19) Election administration.
(a-20) Emergency administration.
(a-21) Employment Services.
(a-22) Energy.
(a-23) Environmental protection.
(a-24) Finance.
(a-25) Fish and wildlife.
(a-26 ) General services.
(a-27) Health.
(a-28) Higher education.
(a-29) Highways.
(a-30) Information systems.
(a-31) Insurance.
(a-32) Labor.
(a-33) Licensing.
(a-34) Mental Health.
(a-35) Natural resources.
(a-36) Parks and recreation.
(a-37) Personnel.
(a-38) Planning.
(a-39) Post audit.
(a-40) Pre-audit.
(a-41) Public library development.
(a-42) Public utility regulation.
(a-43) Purchasing.
(a-44) Revenue.
(a-45) Social services.
(a-46) Solid waste management.
(a-47) State police.
(a-48) Tourism.
(a-49) Transportation.
(a-50) Welfare.
(b) Salary ranges, top figure in ranges follow:

Hawaii: Employment Services, \$173,508; Energy, \$173,508; Fish and Wildlife, \$173,508; Licensing, \$165,216; Parks and Recreation, \$173,508; Post-Audit, \$173,508; Pre-Audit, \$173,508; Welfare, \$165,216.
Maryland: For these positions the salary in the chart is the actual salary and the following are the salary ranges: Adjutant General, \$114,874-\$153,532; Administration, \$114,874-\$153,532; Agriculture, \$114,874-\$153,532; Banking, \$73,612-\$118,197; Budget, \$133,069-\$177,977; Civil Rights, \$92,333-\$123,236; Commerce, \$133,069-\$177,977; Consumer Affairs, \$83,836\$134,749; Corrections, \$133,069-\$177,977; Economic Development, \$133,069-\$177,977; Elections Administration, \$99,275-\$132,569; Emergency Management, \$114,784\$153,532; Workforce Development, \$123,618-\$165,281; Energy, \$99,275-\$132,569; Environmental Protection, \$123,618-\$165,281; Finance, \$133,069-177,977; Fish and Wildlife, \$92,333-\$123,236; Health, \$133,069-\$177,977; Higher Education, \$123,618-\$165,281; Information Services, \$133,069-\$177,977; Insurance, \$133,069-\$177,977; Labor, \$123,618-\$165,281; Licensing, \$92,333-\$123,236; Mental Health shared duties, \$154,064-\$254,576 (vacant at press time) and \$114,874-\$153,532 (actual, \$140,526); Natural Resources, \$123,618-\$165,281; Parks and Recreation, \$78,596-\$126,186; Personnel, \$106,773-\$142,646; Planning, \$114,874-\$153,532; Post-Audit, \$53,193-\$85,401; Pre-Audit, \$99,275-\$132,569; Public Library, \$92,333-\$123,236; Public Utility Regulation, \$153,027-\$256,866, Purchasing \$85,902-\$114,600 (vacant at press time); Revenue, \$99,275-\$132,569; Social Services, \$133,069-\$177,977; Solid Waste Management, \$106,773\$142,646; State Police, \$133,069-\$177,977; Tourism, \$106,773-\$142,646; Transportation, \$133,069-\$177,977; Welfare, \$92,333-\$123,236.
Commonwealth of the Northern Mariana Islands: \$49,266 top of range applies to the following positions: Treasurer, Banking, Comptroller, Corrections, Employment Services, Fish and Wildlife, Highways, Insurance, Mental Health and Retardation, Parks and Recreation, Purchasing, Social/Human Services, Transportation.
(c) Responsibilities shared between:

California-Health-Responsibilities shared between Director Jennifer Kent of Health Care Services, $\$ 199,855$ and Director Karen L. Smith Department of Public Health \$256,085.
California-Mental health \& developmental disabilities-Responsibilities shared between Director Pamela Ahlin of State Hospitals, \$199,850 and Director Nancy A. Baugmann of Developmental Services, \$199,850.
Connecticut-Auditor-Responsibilities shared between John C. Geragosian, \$173,389 and Robert J. Kane, \$145,886.
Connecticut-Fish And Wildlife-Responsibilities shared between Director Richard Jacobson of Wildlife, \$144,021 Director Peter Aarrestad of Inland and Marine Fisheries, \$128,962.
Connecticut-Mental Health \& Developmental Disabilities-Respon-

## EXECUTIVE BRANCH

## TABLE 4.11

Selected State Administrative Officials: Annual Salaries (continued)

## sibilities shared between Commissioner Miriam Delphin-Rittmon Mental Health: \$160,000 and Commissioner Jordan Scheff, Dept.

 of Developmental Services: \$168,000.Delaware-The Dept. of Administration was abolished in 2005. Responsibilities are now shared between the Office of Management and Budget, General Services and Dept. of State.
Delaware-Mental Health-Responsibilities shared between Director, Division of Substance Abuse and Mental Health, Department of Health and Social Services, \$143,713 and Director, Division of Developmental Disabilities Service, same department, \$115,419. Delaware-Social Services-Function split between two cabinet positions: Secretary, Dept. of Health and Social Services : $\$ 147,870$ and Secretary, Dept. of Svcs. for Children, Youth and their Families, \$133,241.
Hawaii-Administration-There is no single agency for Administration. The functions are divided amongst the Director of Budget and Finance, Director of Human Resources Development and the Comptroller.
Hawaii-Finance-Responsibilities shared between Director Laurel A. Johnston of Budget and Finance, \$151,776 and Comptroller Roderick K. Becker \$144,552.
Indiana-Elections Administration-Responsibilities shared between Co-Directors Brad King, \$79,129 and Angela Nussmeyer, \$78,555. Kansas-Emergency Management-Responsibilities shared between Adjutant General, \$106,392 and deputy director, \$75,608.
Maryland-Mental Health-Responsibilities shared between Executive Director of Mental Hygiene Administration, salary range $\$ 154,064-\$ 254,576$ (position vacant at press time) and Secretary, Dept. of Disabilities ,\$140,525, salary range \$114,874-\$153,532.
Massachusetts-Mental Health-Responsibilities shared between Commissioners Joan Mikula, \$157,982 and Elin M. Howe, \$153,511. Michigan-Elections Administration-Responsibilities shared between Secretary of State Ruth Johnson, \$112,410 and Director of Elections Sally Williams, \$129,780.
Michigan-Fish and Wildlife-Responsibilities shared between Chief of Fisheries, Jim Dexter, \$131,812 and Chief of Wildlife, James Russ Mason, \$130,269.
Minnesota-Public Utility Regulation-Responsibilities shared between five commissioners with salaries of $\$ 140,000$ for each. Missouri-Fish and Wildlife-Responsibilities shared between Larry Yamnitz, Administrator, Division of Fisheries, Department of Conservation, \$103,380; Jason Sumners, Administrator, Division of Wildlife, same department, \$87,060.
Nebraska-Finance-Responsibilities shared between, Auditor of Public Accounts, Charlie Janssen-\$85,000; Director of Administration, Gerry Oligmueller-\$161,874 and State Tax Commissioner, Tony Fulton-\$161,600.
Nevada-Elections Administration-Responsibilities shared between Secretary of State, \$102,898; Deputy Secretary of State for Elections, \$108,540 and Chief Deputy Secretary of State, \$118,200.
Nevada-Health and Welfare-Responsibilities shared between Richard Whitley, Director, Health and Human Services, \$128,998 and Steve Fisher, Division Administrator, Welfare and Support Services, \$118,200.
Nevada-Mental Health-Responsibilities shared between Director,

Health and Human Services, \$128,998 and Division Administrator, \$125,021.
Nevada-Public Library Development-Responsibilities shared between Director, Department of Tourism and Cultural Affairs, \$118,200 and Division Administrator, Library and Archives, \$98,880.
New Jersey-General Services-Responsibilities shared between Jignasa Desai Director, Division of Purchase and Property, Dept. of the Treasury, \$130,000 and Steven Sutkin, Director, Division of Property Management and Construction, Dept. of the Treasury, \$130,000.
New Jersey-Mental Health-Responsibilities shared between Assistant Commissioner Lynn Kovich, Division of Mental Health Services, Dept. of Human Services, \$128,000 and position of Assistant Commissioner Elizabeth Shea, Division of Developmental Disabilities, Dept. of Human Services, \$128,000.
New Jersey-Social Services-Responsibilities shared between Jennifer Velez, Commissioner, Department of Human Services, \$141,000 and Allison Blake, Commissioner, Department of Children and Families, \$141,000.
New York-Licensing-Responsibilities shared between Commissioner, State Education Department, \$250,000; Secretary of State, Department of State, \$120,800.
New York-Mental Health-Responsibilities shared between Commissioner of Office for People with Developmental Disabilities, $\$ 136,000$ and Commissioner of Office of Mental Health, \$136,000.
Ohio-Finance-Responsibilities shared between Kurt Kauffman, Interim Assistant Director of Budget and Management,\$123,199 and Fred Church, Deputy Director, Office of Budget and Management, \$125,340.
Ohio-Mental Health-Responsibilities shared between John L. Martin, Director of Dept. of Developmental Disabilities, \$142,584 and Tracy J. Plouck, Director, Dept. of Mental Health and Addiction Services, \$138,132.
Ohio-Social Services-Responsibilities shared between Director, Dept. of Job and Family Services, \$147,576; Superintendent of Dept. of Education, \$184,496; Executive Director Opportunities for Ohioans with Disabilities, \$117,374 and Director of Dept. of Aging, \$125,008.
Oklahoma-Public Utility Regulation-Responsibilities shared between three Commissioners, Commissioner Bob Anthony, \$114,713, Commissioner Dana Murphy, \$116,713 and Commissioner Jimmie Hiett, \$114,713 and Timothy Rhodes, Director of Administration Div., \$125,000.

Pennsylvania-Fish and Wildlife-Responsibilities shared between Executive Director (Fish), \$144,157 and Executive Director (Game), \$132,010.
Rhode Island-Higher Education-Serves a dual role as Commissioner of Higher Education and as the President of the Community College of Rhode Island.
Rhode Island-Social Services-Responsibilities shared between Commissioner, Office of Health and Human Services,\$141,828 and Director of the Dept. Human Service, \$135,000, and reports to the Commissioner, Office of Health and Human Services.
South Carolina-Environmental protection-Responsibilities shared

## TABLE 4.11

## Selected State Administrative Officials: Annual Salaries (continued)

between Acting Director David Wilson, \$146,618 (BS) and Director Alvin Taylor \$135,072 (B).
South Carolina-Health-Responsibilities shared between Director of Health and Human Services Joshua Baker, \$168,043 and Director of Health and Environmental Control David Wilson, \$146,618. South Carolina-Mental Health-Responsibilities shared between Interim Director for Disabilities and Special Needs, Patrick Maley, \$106,000 and Director of Mental Health, John Magill \$214,901.
Texas-Elections Administration-Responsibilities shared between Secretary of State, \$132,924; and Division Director, \$125,447.
U.S. Virgin Islands-Community Affairs-Responsibilities for St. Thomas, \$74,400; St. Croix, \$76,500; St. John, \$74,400.
Virginia-Public Utility Regulation-Functions shared between William F. "Bill" Stephens; Energy Regulation, \$175,100; Utility and Railroad Safety, Massoud Tahamtani, \$172,134.
Wyoming-Mental Health-Responsibilities shared between State Hospital, Heather Babbitt, \$116,527 and Life Resource Center, Richard Dunkley, \$120,000.
(d) These individuals have voluntarily taken no salary or a reduced salary:
Florida-Governor Scott has refused his salary of \$130,273 since taking office.
Illinois-Governor Rauner only accepts \$1 of salary and takes no state benefits.
New York-Howard A. Zemsky-takes \$1 of his salary of \$120,800. He is the chair and Commissioner of Empire State Development, which oversees Commerce, Economic Development, Planning and Tourism.
North Dakota-Governor Doug Burgum has declined his salary of \$129,096.
Tennessee-Governor Haslam returns his salary to the state.
(e) In Maine, New Hampshire, Tennessee and West Virginia, the
presidents (or speakers) of the Senate are next in line of succession to the governorship. In Tennessee and West Virginia, the speaker of the Senate bears the statutory title of lieutenant governor.
(g) A number of the employees receive a stipend for their length of service to the State (known as a longevity payment). This amount can vary significantly among employees and, depending on state turnover, can show dramatic changes in actual salaries from year to year.
(h) $\$ 68,680$ part time.
(i) Lieutenant Governor receives additional pay when serving as acting governor.
(j) This agency is now a self-directed state agency.
(k) The statutory salary for each of the four members of the Board of Elections is $\$ 25,000$, including the two co-chairs, Douglas A. Kellner and Peter S. Kosinski
(I) The Rhode Island Economic Development Corporation is a quasipublic agency. The salary shown is for the previous director.
(m) Numerous licensing boards, too many to list.
( n ) Varies by department.
(o) Solid waste is managed by the Rhode Island Resource Recovery Corporation (RIRRC). Although not a department of the state government, RIRRC is a public corporation and a component of the State of Rhode Island for financial reporting purposes. To be financially self-sufficient, the agency earns revenue through the sale of recyclable products, methane gas royalties and fees for it services.
(p) Commissioner Mark Nunnelly waives his salary. The last reported salary for this position was $\$ 158,000$.

THE COUNCIL OF STATE GOVERNMENTS - THE BOOK OF THE STATES 2018 EXECUTIVE BRANCH

| Rank | State | Governor |
| :---: | :---: | :---: |
| 1 | California | 195,806 |
| 2 | Pennsylvania | 194,850 |
| 3 | Tennessee | 190,116 |
| 4 | New York | 179,000 |
| 5 | Illinois | 177,412 |
| 6 | Washington | 175,353 |
| 7 | New Jersey | 175,000 |
| 8 | Virginia | 175,000 |
| 9 | Delaware | 171,000 |
| 10 | Maryland | 170,000 |
| 11 | Vermont | 166,046 |
| 12 | Michigan | 159,300 |
| 13 | Hawaii | 155,592 |
| 14 | Texas | 153,750 |
| 15 | Massachusetts | 151,800 |
| 16 | Connecticut | 150,000 |
| 17 | Utah | 150,000 |
| 18 | West Virginia | 150,000 |
| 19 | Nevada | 149,573 |
| 20 | Ohio | 148,886 |
| 21 | Wisconsin | 147,328 |
| 22 | Oklahoma | 147,000 |
| 23 | Kentucky | 145,992 |
| 24 | Alaska | 145,000 |
| 25 | North Carolina | 144,349 |
| 26 | Arkansas | 143,820 |
| 27 | Rhode Island | 139,695 |
| 28 | Georgia | 139,339 |
| 29 | Missouri | 133,821 |
| 30 | Florida | 130,273 |
| 31 | lowa | 130,000 |
| 32 | Louisiana | 130,000 |
| 33 | North Dakota | 129,096 |
| 34 | Minnesota | 127,629 |
| 35 | New Hampshire | 127,443 |
| 36 | Idaho | 124,436 |
| 37 | Mississippi | 122,160 |
| 38 | Indiana | 121,331 |
| 39 | Alabama | 120,395 |
| 40 | Montana | 115,505 |
| 41 | South Dakota | 112,214 |
| 42 | New Mexico | 110,000 |
| 43 | South Carolina | 106,078 |
| 44 | Nebraska | 105,000 |
| 45 | Wyoming | 105,000 |
| 46 | Kansas | 99,636 |
| 47 | Oregon | 98,600 |
| 48 | Arizona | 95,000 |
| 49 | Colorado | 90,000 |
| 50 | Maine | 70,000 |


| Rank | State | Lieutenant Governor |
| :---: | :---: | :---: |
| 1 | Pennsylvania | 163,672 |
| 2 | Colorado | 153,768 |
| 3 | Hawaii | 151,776 |
| 4 | New York | 151,500 |
| 5 | California | 146,854 |
| 6 | Maryland | 141,500 |
| 7 | New Jersey | 141,000 |
| 8 | Illinois | 135,669 |
| 9 | Utah | 135,000 |
| 10 | North Carolina | 127,561 |
| 11 | Florida | 124,851 |
| 12 | Kentucky | 124,113 |
| 13 | Massachusetts | 122,058 |
| 14 | Rhode Island | 117,637 |
| 15 | Alaska | 115,000 |
| 16 | Louisiana | 115,000 |
| 17 | Oklahoma | 114,713 |
| 18 | Michigan | 111,510 |
| 19 | Connecticut | 110,000 |
| 20 | North Dakota | 103,221 |
| 21 | lowa | 103,212 |
| 22 | Washington | 102,908 |
| 23 | Indiana | 95,162 |
| 24 | Georgia | 91,609 |
| 25 | Montana | 86,990 |
| 26 | Missouri | 86,484 |
| 27 | New Mexico | 85,000 |
| 28 | Minnesota | 82,959 |
| 29 | Delaware | 80,239 |
| 30 | Wisconsin | 77,795 |
| 31 | Ohio | 77,730 |
| 32 | Nebraska | 75,000 |
| 33 | Vermont | 70,470 |
| 34 | Tennessee | 68,001 |
| 35 | Nevada | 63,648 |
| 36 | Alabama | 60,830 |
| 37 | Mississippi | 60,000 |
| 38 | Kansas | 54,000 |
| 39 | South Carolina | 46,545 |
| 40 | Idaho | 42,909 |
| 41 | Arkansas | 42,315 |
| 42 | Virginia | 36,321 |
| 43 | West Virginia | 20,000 |
| 44 | Texas | 9,612 |
| Arizona |  |  |
| Maine |  |  |
| New Hampshire |  |  |
| Oregon |  |  |
| South Dakota |  |  |
|  | Wyoming |  |

THE COUNCIL OF STATE GOVERNMENTS - THE BOOK OF THE STATES 2018 EXECUTIVE BRANCH

| Rank | State | Attorney General | Rank | State | Labor |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Tennessee | 185,064 | 1 | California | 201,869 |
| 2 | Wyoming | 175,000 | 2 | Texas | 179,500 |
| 3 | California | 170,080 | 3 | Michigan | 165,000 |
| 4 | Alabama | 168,002 | 4 | Washington | 162,240 |
| 5 | Pennsylvania | 162,115 | 5 | Maryland | 161,975 |
| 6 | Washington | 160,989 | 6 | Connecticut | 157,000 |
| 7 | North Dakota | 157,009 | 7 | Pennsylvania | 155,879 |
| 8 | Illinois | 156,541 | 8 | Tennessee | 152,256 |
| 9 | Texas | 153,750 | 9 | Arizona | 150,000 |
| 10 | Hawaii | 151,776 | 10 | North Dakota | 150,000 |
| 11 | New York | 151,500 | 11 | Minnesota | 144,991 |
| 12 | Virginia | 150,000 | 12 | Hawaii | 144,552 |
| 13 | Delaware | 147,893 | 13 | Alaska | 141,156 |
| 14 | Wisconsin | 142,966 | 14 | Florida | 141,000 |
| 15 | Maryland | 141,500 | 15 | New Jersey | 141,000 |
| 16 | Alaska | 141,156 | 16 | Alabama | 139,859 |
| 17 | Nevada | 141,086 | 17 | Virginia | 139,647 |
| 18 | New Jersey | 140,000 | 18 | Kentucky | 137,000 |
| 19 | Georgia | 139,169 | 19 | Louisiana | 137,000 |
| 20 | Montana | 137,008 | 20 | Maine | 135,658 |
| 21 | Massachusetts | 136,402 | 21 | Nebraska | 132,188 |
| 22 | Oklahoma | 132,825 | 22 | Arkansas | 130,138 |
| 23 | Vermont | 131,019 | 23 | Utah | 130,000 |
| 24 | Arkansas | 130,000 | 24 | Missouri | 128,000 |
| 25 | Florida | 128,972 | 25 | South Carolina | 127,950 |
| 26 | New Hampshire | 128,260 | 26 | North Carolina | 127,561 |
| 27 | North Carolina | 127,561 | 27 | New York | 127,000 |
| 28 | Rhode Island (g) | 124,991 | 28 | Illinois | 124,090 |
| 29 | Kentucky | 124,113 | 29 | Georgia | 122,786 |
| 30 | Idaho | 124,000 | 30 | Vermont | 121,056 |
| 31 | lowa | 123,669 | 31 | Delaware | 119,540 |
| 32 | Maine | 122,616 | 32 | Massachusetts | 119,060 |
| 33 | Minnesota | 121,248 | 33 | Indiana | 115,895 |
| 34 | Missouri | 116,437 | 34 | New Mexico | 113,827 |
| 35 | Louisiana | 115,000 | 35 | Kansas | 113,400 |
| 36 | Michigan | 112,410 | 36 | South Dakota | 112,805 |
| 37 | South Dakota | 112,096 | 37 | lowa | 112,070 |
| 38 | Connecticut | 110,000 | 38 | Montana | 110,787 |
| 39 | Ohio | 109,553 | 39 | New Hampshire | 105,930 |
| 40 | Mississippi | 108,960 | 40 | Oklahoma | 105,053 |
| 41 | Utah | 104,405 | 41 | Wisconsin | 101,130 |
| 42 | Indiana | 99,418 | 42 | Nevada | 98,880 |
| 43 | Kansas | 98,901 | 43 | Ohio | 97,385 |
| 44 | Nebraska | 95,000 | 44 | Wyoming | 96,804 |
| 45 | New Mexico | 95,000 | 45 | Oregon | 77,000 |
| 46 | West Virginia | 95,000 | 46 | West Virginia | 70,504 |
| 47 | South Carolina | 92,007 |  |  |  |
| 48 | Arizona | 90,000 |  | Colorado |  |
| 49 | Oregon | 82,220 |  | Idaho |  |
| 50 | Colorado | 80,004 |  | Mississippi |  |
|  |  |  |  | Rhode Island |  |

THE COUNCIL OF STATE GOVERNMENTS - THE BOOK OF THE STATES 2018 EXECUTIVE BRANCH

| Rank | State | Budget | Rank | State | Treasurer |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | New York | 199,547 | 1 | Tennessee | 201,852 |
| 2 | Alaska | 194,760 | 2 | Michigan | 174,204 |
| 3 | Rhode Island | 185,739 | 3 | Virginia | 172,430 |
| 4 | Ohio | 178,401 | 4 | Georgia | 165,000 |
| 5 | Alabama | 177,266 | 5 | Pennsylvania | 162,115 |
| 6 | Georgia | 175,615 | 6 | California | 156,643 |
| 7 | Maryland | 174,417 | 7 | Hawaii | 151,776 |
| 8 | Colorado | 173,616 | 8 | Washington | 143,247 |
| 9 | Virginia | 172,699 | 9 | Alaska | 142,452 |
| 10 | Pennsylvania | 168,490 | 10 | Maryland | 141,500 |
| 11 | Michigan | 165,000 | 11 | New Jersey | 141,000 |
| 12 | North Dakota | 165,000 | 12 | Illinois | 135,669 |
| 13 | Connecticut | 161,922 | 13 | Massachusetts | 133,277 |
| 14 | Nebraska | 161,874 | 14 | North Carolina | 127,561 |
| 15 | Texas | 159,131 | 15 | Kentucky | 124,133 |
| 16 | Utah | 158,995 | 16 | Rhode Island (g) | 117,637 |
| 17 | Oregon | 157,884 | 17 | Louisiana | 115,000 |
| 18 | Tennessee | 157,728 | 18 | Oklahoma | 114,713 |
| 19 | Hawaii | 151,776 | 19 | Delaware | 113,874 |
| 20 | Illinois | 150,000 | 20 | Connecticut | 110,000 |
| 21 | Delaware | 147,870 | 21 | Ohio | 109,553 |
| 22 | Louisiana | 145,954 | 22 | Vermont | 109,449 |
| 23 | Florida | 145,000 | 23 | Missouri | 107,746 |
| 24 | lowa | 141,960 | 24 | New Hampshire | 105,930 |
| 25 | Indiana | 137,700 | 25 | Utah | 104,405 |
| 26 | Kentucky | 137,000 | 26 | Idaho | 104,207 |
| 27 | Massachusetts | 134,589 | 27 | lowa | 103,212 |
| 28 | Wyoming | 134,358 | 28 | Nevada | 102,898 |
| 29 | New Jersey | 132,000 | 29 | North Dakota | 99,881 |
| 30 | Arizona | 130,000 | 30 | West Virginia | 95,000 |
| 31 | Kansas | 130,000 | 31 | South Carolina | 92,007 |
| 32 | Vermont | 127,088 | 32 | Wyoming | 92,000 |
| 33 | South Carolina | 123,730 | 33 | Mississippi | 90,000 |
| 34 | Idaho | 122,990 | 34 | South Dakota | 89,700 |
| 35 | Montana | 121,200 | 35 | Maine | 89,149 |
| 36 | Missouri | 117,300 | 36 | Kansas | 86,003 |
| 37 | Wisconsin | 116,126 | 37 | Alabama | 85,248 |
| 38 | Maine | 115,461 | 38 | Arkansas | 85,000 |
| 39 | New Hampshire | 105,930 | 39 | Nebraska | 85,000 |
| 40 | Arkansas | 101,077 | 40 | New Mexico | 85,000 |
| 41 | Oklahoma | 100,000 | 41 | Indiana | 82,640 |
| 42 | West Virginia | 99,120 | 42 | Oregon | 72,000 |
| 43 | New Mexico | 89,703 | 43 | Arizona | 70,000 |
| 44 | South Dakota | 75,656 | 44 | Wisconsin | 69,936 |
|  |  |  | 45 | Colorado | 68,500 |
|  | California |  |  |  |  |
|  | Minnesota |  |  | Florida |  |
|  | Mississippi |  |  | Minnesota |  |
|  | Nevada |  |  | Montana |  |
|  | North Carolina |  |  | New York |  |
|  | Washington |  |  | Texas |  |

THE COUNCIL OF STATE GOVERNMENTS - THE BOOK OF THE STATES 2018 EXECUTIVE BRANCH

| Rank | State | Agriculture |
| :---: | :---: | :---: |
| 1 | California | 201,869 |
| 2 | Colorado | 162,012 |
| 3 | Michigan | 160,000 |
| 4 | Tennessee | 158,556 |
| 5 | Oregon | 152,652 |
| 6 | Indiana | 148,000 |
| 7 | Minnesota | 144,991 |
| 8 | Hawaii | 144,452 |
| 9 | Washington | 144,192 |
| 10 | Maryland | 143,488 |
| 11 | New Jersey | 141,000 |
| 12 | Pennsylvania | 140,291 |
| 13 | Texas | 137,500 |
| 14 | Vermont | 136,448 |
| 15 | Massachusetts | 136,000 |
| 16 | Maine | 135,658 |
| 17 | Ohio | 134,846 |
| 18 | Illinois | 133,273 |
| 19 | Connecticut | 132,160 |
| 20 | Arizona | 132,000 |
| 21 | Idaho | 130,936 |
| 22 | Florida | 128,972 |
| 23 | North Carolina | 127,561 |
| 24 | Utah | 125,008 |
| 25 | Wyoming | 124,378 |
| 26 | Missouri | 124,139 |
| 27 | Kentucky | 124,113 |
| 28 | Wisconsin | 121,950 |
| 29 | Georgia | 121,557 |
| 30 | New York | 120,800 |
| 31 | Delaware | 119,540 |
| 32 | Nevada | 118,200 |
| 33 | South Dakota | 118,000 |
| 34 | Nebraska | 115,001 |
| 35 | Louisiana | 115,000 |
| 36 | Montana | 110,787 |
| 37 | Kansas | 110,000 |
| 38 | North Dakota | 108,656 |
| 39 | Alaska | 106,452 |
| 40 | Iowa | 103,212 |
| 41 | Arkansas | 101,969 |
| 42 | New Hampshire | 100,171 |
| 43 | West Virginia | 95,000 |
| 44 | South Carolina | 92,007 |
| 45 | Mississippi | 90,000 |
| 46 | Oklahoma | 87,005 |
| 47 | Alabama | 84,655 |
|  | New Mexico |  |
|  | Rhode Island |  |
|  | Virginia |  |


| Rank | State | Personnel |
| :---: | :---: | :---: |
| 1 | California | 183,759 |
| 2 | Michigan | 178,360 |
| 3 | Alabama | 168,622 |
| 4 | Tennessee | 158,556 |
| 5 | Massachusetts | 158,000 |
| 6 | Oregon | 157,884 |
| 7 | Rhode Island | 146,994 |
| 8 | Pennsylvania | 146,211 |
| 9 | Hawaii | 144,552 |
| 10 | Louisiana | 142,854 |
| 11 | North Carolina | 142,100 |
| 12 | Colorado | 141,588 |
| 13 | Maryland | 141,365 |
| 14 | New Jersey | 141,000 |
| 15 | Connecticut | 140,000 |
| 16 | Georgia | 140,000 |
| 17 | Kentucky | 137,000 |
| 18 | South Carolina | 136,290 |
| 19 | Mississippi | 135,000 |
| 20 | Alaska | 133,332 |
| 21 | Arizona | 130,000 |
| 22 | lowa | 127,317 |
| 23 | Utah | 125,590 |
| 24 | Vermont | 121,056 |
| 25 | New York | 120,800 |
| 26 | South Dakota | 119,675 |
| 27 | Delaware | 118,252 |
| 28 | Ohio | 116,272 |
| 29 | Maine | 115,461 |
| 30 | Indiana | 114,400 |
| 31 | Wyoming | 112,000 |
| 32 | Wisconsin | 111,800 |
| 33 | Florida | 111,000 |
| 34 | Oklahoma | 110,000 |
| 35 | Nevada | 108,540 |
| 36 | Nebraska | 107,563 |
| 37 | Arkansas | 106,549 |
| 38 | New Mexico | 105,000 |
| 39 | Montana | 104,739 |
| 40 | North Dakota | 104,424 |
| 41 | Idaho | 99,548 |
| 42 | Missouri | 98,681 |
| 43 | Kansas | 95,000 |
| 44 | New Hampshire | 88,933 |
| 45 | West Virginia | 70,000 |
|  | Illinois |  |
|  | Minnesota |  |
|  | Texas |  |
|  | Virginia |  |
|  | Washington |  |

THE COUNCIL OF STATE GOVERNMENTS - THE BOOK OF THE STATES 2018 EXECUTIVE BRANCH

| Rank | State | Comptroller | Rank | State | Commerce |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Tennessee | 201,852 | 1 | Arizona | 250,000 |
| 2 | Washington | 179,525 | 2 | Louisiana | 237,500 |
| 3 | Ohio | 178,401 | 3 | Rhode Island (g) | 205,706 |
| 4 | Massachusetts | 176,624 | 4 | Connecticut | 190,400 |
| 5 | Virginia | 172,567 | 5 | South Carolina | 175,980 |
| 6 | North Carolina | 158,501 | 6 | Maryland | 172,021 |
| 7 | California | 156,643 | 7 | Virginia | 171,922 |
| 8 | Pennsylvania | 154,015 | 8 | Oregon | 168,276 |
| 9 | Texas | 153,750 | 9 | Alabama | 162,232 |
| 10 | New York | 151,500 | 10 | Massachusetts | 161,522 |
| 11 | Delaware | 147,870 | 11 | North Dakota | 160,000 |
| 12 | Michigan | 147,471 | 12 | Washington | 159,060 |
| 13 | Hawaii | 144,552 | 13 | Utah | 144,997 |
| 14 | Colorado | 143,376 | 14 | Minnesota | 144,991 |
| 15 | Maryland | 141,500 | 15 | Hawaii | 144,552 |
| 16 | New Jersey | 141,000 | 16 | Wyoming | 142,943 |
| 17 | Rhode Island (g) | 140,645 | 17 | Illinois | 142,339 |
| 18 | Arizona | 140,000 | 18 | Alaska | 141,156 |
| 19 | Alabama | 138,305 | 19 | North Carolina | 138,040 |
| 20 | Alaska | 137,664 | 20 | Ohio | 137,924 |
| 21 | Illinois | 135,669 | 21 | Kentucky | 137,000 |
| 22 | Florida | 128,972 | 22 | Vermont | 136,177 |
| 23 | Vermont | 127,088 | 23 | Pennsylvania | 135,179 |
| 24 | Oklahoma | 120,000 | 24 | Georgia | 132,600 |
| 25 | New Mexico | 118,000 | 25 | Nebraska | 132,188 |
| 26 | Maine | 115,461 | 26 | Idaho | 130,000 |
| 27 | Kansas | 115,000 | 27 | Nevada | 128,998 |
| 28 | Connecticut | 110,000 | 28 | Missouri | 128,244 |
| 29 | Nebraska | 108,601 | 29 | Oklahoma | 126,508 |
| 30 | Kentucky | 108,286 | 30 | Kansas | 125,000 |
| 31 | New Hampshire | 106,575 | 31 | New Mexico | 123,725 |
| 32 | Idaho | 104,207 | 32 | New York | 120,800 |
| 33 | Montana | 103,485 | 33 | New Hampshire | 114,554 |
| 34 | Nevada | 102,898 | 34 | Montana | 110,787 |
| 35 | Missouri | 98,681 | 35 | West Virginia | 95,000 |
| 36 | South Carolina | 92,007 | 36 | Mississippi | 90,000 |
|  | Arkansas |  |  | Arkansas |  |
|  | Georgia |  |  | California |  |
|  | Indiana |  |  | Colorado |  |
|  | lowa |  |  | Delaware |  |
|  | Louisiana |  |  | Florida |  |
|  | Minnesota |  |  | Indiana |  |
|  | Mississippi |  |  | lowa |  |
|  | North Dakota |  |  | Maine |  |
|  | Oregon |  |  | Michigan |  |
|  | South Dakota |  |  | New Jersey |  |
|  | Utah |  |  | South Dakota |  |
|  | West Virginia |  |  | Tennessee |  |
|  | Wisconsin |  |  | Texas |  |
|  | Wyoming |  |  | Wisconsin |  |

THE COUNCIL OF STATE GOVERNMENTS - THE BOOK OF THE STATES 2018 EXECUTIVE BRANCH

| Rank | State | Natural Resources | Rank | State | Economic Development |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Texas | 210,695 | 1 | Virginia | 350,200 |
| 2 | California | 201,869 | 2 | Kentucky | 250,000 |
| 3 | Arizona | 175,000 | 3 | Louisiana | 237,500 |
| 4 | Georgia | 175,000 | 4 | New Jersey | 225,000 |
| 5 | Tennessee | 168,708 | 5 | Indiana | 195,850 |
| 6 | Michigan | 165,000 | 6 | Connecticut | 190,400 |
| 7 | Virginia | 163,735 | 7 | Rhode Island | 185,000 |
| 8 | Massachusetts | 161,522 | 8 | Mississippi | 183,000 |
| 9 | Maryland | 159,312 | 9 | Michigan | 175,000 |
| 10 | Colorado | 157,848 | 10 | Maryland | 172,021 |
| 11 | Connecticut | 155,767 | 11 | Georgia | 169,500 |
| 12 | Minnesota | 154,992 | 12 | Tennessee | 169,392 |
| 13 | Florida | 150,000 | 13 | Massachusetts | 161,522 |
| 14 | Nebraska | 149,968 | 14 | Colorado | 155,004 |
| 15 | Pennsylvania | 148,085 | 15 | lowa | 154,300 |
| 16 | Hawaii | 144,552 | 16 | Minnesota | 150,002 |
| 17 | Ohio | 144,061 | 17 | Pennsylvania | 148,085 |
| 18 | Alaska | 141,156 | 18 | Utah | 145,995 |
| 19 | Alabama | 141,000 | 19 | Hawaii | 144,552 |
| 20 | Utah | 140,004 | 20 | Nebraska | 142,001 |
| 21 | Vermont | 136,448 | 21 | Ohio | 141,897 |
| 22 | New York | 136,000 | 22 | Florida | 141,000 |
| 23 | Maine | 135,658 | 23 | South Dakota | 138,823 |
| 24 | Washington | 135,515 | 24 | Maine | 135,658 |
| 25 | South Carolina | 135,072 | 25 | Missouri | 128,244 |
| 26 | Illinois | 133,273 | 26 | Delaware | 128,090 |
| 27 | North Carolina | 130,935 | 27 | North Dakota | 126,005 |
| 28 | Idaho | 129,771 | 28 | New Mexico | 123,725 |
| 29 | Mississippi | 129,347 | 29 | Arkansas | 121,038 |
| 30 | Louisiana | 129,210 | 30 | Vermont | 112,756 |
| 31 | Nevada | 128,998 | 31 | Montana | 104,809 |
| 32 | lowa | 128,890 | 32 | New Hampshire | 87,423 |
| 33 | Delaware | 128,090 | 33 | Kansas | 72,050 |
| 34 | Wisconsin | 127,026 |  |  |  |
| 35 | Oklahoma | 126,508 |  | Alabama |  |
| 36 | Indiana | 125,700 |  | Alaska |  |
| 37 | New Jersey | 125,000 |  | Arizona |  |
| 38 | New Mexico | 125,000 |  | California |  |
| 39 | Missouri | 124,139 |  | Idaho |  |
| 40 | Wyoming | 123,257 |  | Illinois |  |
| 41 | South Dakota | 119,675 |  | Nevada |  |
| 42 | New Hampshire | 114,554 |  | New York |  |
| 43 | Arkansas | 112,756 |  | North Carolina |  |
| 44 | Kansas | 111,490 |  | Oklahoma |  |
| 45 | Montana | 110,787 |  | Oregon |  |
| 46 | Kentucky | 105,000 |  | South Carolina |  |
|  |  |  |  | Texas |  |
|  | North Dakota |  |  | Washington |  |
|  | Oregon |  |  | West Virginia |  |
|  | Rhode Island |  |  | Wisconsin |  |
|  | West Virginia |  |  | Wyoming |  |

THE COUNCIL OF STATE GOVERNMENTS - THE BOOK OF THE STATES 2018 EXECUTIVE BRANCH

| Rank | State | Revenue | Rank | State | Social Services |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Louisiana | 250,000 | 1 | California | 234,879 |
| 2 | California | 197,900 | 2 | Texas | 230,523 |
| 3 | Connecticut | 190,400 | 3 | Arizona | 215,250 |
| 4 | Arizona | 175,000 | 4 | Virginia | 209,000 |
| 5 | South Carolina | 174,966 | 5 | Nebraska | 206,850 |
| 6 | Oregon | 168,276 | 6 | Indiana | 190,550 |
| 7 | Virginia | 164,651 | 7 | Connecticut | 190,400 |
| 8 | Alabama | 164,419 | 8 | Oregon | 185,508 |
| 9 | Tennessee | 163,800 | 9 | Oklahoma | 185,000 |
| 10 | Washington | 162,240 | 10 | Washington | 183,000 |
| 11 | Colorado | 161,952 | 11 | North Dakota | 182,004 |
| 12 | Nebraska | 161,600 | 12 | Michigan | 175,000 |
| 13 | Georgia | 158,000 | 13 | South Carolina | 168,043 |
| 14 | Minnesota | 154,992 | 14 | Maryland | 167,488 |
| 15 | lowa | 154,300 | 15 | Georgia | 166,860 |
| 16 | Florida | 150,000 | 16 | Colorado | 166,452 |
| 17 | Oklahoma | 150,000 | 17 | Arkansas | 162,648 |
| 18 | Pennsylvania | 148,085 | 18 | Tennessee | 158,556 |
| 19 | Hawaii | 144,552 | 19 | Pennsylvania | 155,879 |
| 20 | Ohio | 144,061 | 20 | Minnesota | 154,992 |
| 21 | Illinois | 142,339 | 21 | lowa | 154,300 |
| 22 | Alaska | 141,156 | 22 | Illinois | 150,228 |
| 23 | Arkansas | 139,919 | 23 | Hawaii | 144,552 |
| 24 | Indiana | 139,256 | 24 | Alabama | 140,000 |
| 25 | Mississippi | 134,935 | 25 | Florida | 140,000 |
| 26 | Maryland | 132,569 | 26 | Massachusetts | 140,000 |
| 27 | Rhode Island | 130,100 | 27 | North Carolina | 138,290 |
| 28 | Nevada | 128,998 | 28 | Vermont | 136,448 |
| 29 | Missouri | 128,244 | 29 | New York | 136,000 |
| 30 | New Jersey | 128,000 | 30 | Maine | 135,658 |
| 31 | Wyoming | 126,994 | 31 | Utah | 131,081 |
| 32 | Michigan | 125,189 | 32 | Mississippi | 130,000 |
| 33 | Delaware | 125,103 | 33 | Louisiana | 129,995 |
| 34 | Kansas | 125,000 | 34 | Nevada | 128,998 |
| 35 | Wisconsin | 122,470 | 35 | Missouri | 128,244 |
| 36 | Vermont | 121,056 | 36 | New Mexico | 126,250 |
| 37 | Maine | 119,038 | 37 | South Dakota | 124,462 |
| 38 | New Hampshire | 117,913 | 38 | Wisconsin | 123,989 |
| 39 | Kentucky | 117,265 | 39 | New Hampshire | 121,896 |
| 40 | North Dakota | 114,791 | 40 | Kentucky | 120,000 |
| 41 | South Dakota | 113,692 | 41 | Kansas | 105,000 |
| 42 | Montana | 110,787 |  |  |  |
| 43 | West Virginia | 95,000 |  | Alaska |  |
| 44 | Idaho | 88,908 |  | Delaware |  |
| 45 | Utah | 84,032 |  | Idaho |  |
|  |  |  |  | Montana |  |
|  | Massachusetts |  |  | New Jersey |  |
|  | New Mexico |  |  | Ohio |  |
|  | New York |  |  | Rhode Island |  |
|  | North Carolina |  |  | West Virginia |  |
|  | Texas |  |  | Wyoming |  |

THE COUNCIL OF STATE GOVERNMENTS - THE BOOK OF THE STATES 2018 EXECUTIVE BRANCH
 EXECUTIVE BRANCH

| Rank | State | Health |
| :---: | :---: | :---: |
| 1 | Colorado | 379,641 |
| 2 | Alabama | 282,446 |
| 3 | Texas | 242,353 |
| 4 | Louisiana | 236,001 |
| 5 | Mississippi | 230,000 |
| 6 | Arkansas | 219,779 |
| 7 | Arizona | 205,505 |
| 8 | Wyoming | 202,952 |
| 9 | Utah | 202,425 |
| 10 | Virginia | 202,023 |
| 11 | Connecticut | 190,000 |
| 12 | Kansas | 190,000 |
| 13 | Oklahoma | 189,000 |
| 14 | Oregon | 185,508 |
| 15 | Tennessee | 176,868 |
| 16 | Georgia | 175,000 |
| 17 | Indiana | 175,000 |
| 18 | Michigan | 175,000 |
| 19 | Maryland | 170,997 |
| 20 | Delaware | 170,483 |
| 21 | North Dakota | 170,004 |
| 22 | Nebraska | 166,650 |
| 23 | Washington | 157,452 |
| 24 | Idaho | 157,185 |
| 25 | Pennsylvania | 155,879 |
| 26 | Illinois | 150,228 |
| 27 | Minnesota | 150,002 |
| 28 | Vermont | 148,262 |
| 29 | North Carolina | 146,666 |
| 30 | Hawaii | 144,552 |
| 31 | Missouri | 142,000 |
| 32 | Alaska | 141,156 |
| 33 | New Jersey | 141,000 |
| 34 | Ohio | 140,525 |
| 35 | Massachusetts | 140,000 |
| 36 | New York | 136,000 |
| 37 | Maine | 135,658 |
| 38 | lowa | 135,387 |
| 39 | Rhode Island (g) | 134,975 |
| 40 | South Dakota | 128,598 |
| 41 | Wisconsin | 128,000 |
| 42 | New Mexico | 125,000 |
| 43 | Kentucky | 120,000 |
| 44 | Montana | 110,787 |
| 45 | New Hampshire | 100,171 |
| 46 | West Virginia | 85,512 |
| California |  |  |
| Florida |  |  |
|  | Nevada |  |
|  | South Carolina |  |

## THE COUNCIL OF STATE GOVERNMENTS - THE BOOK OF THE STATES 2018

 EXECUTIVE BRANCHSummary of Hawaii's Rank Among the 50 States

| Title | Hawaii's Rank |
| :---: | :---: |
| Governor | 13 |
| Lieutenant governor | 3 |
| Treasurer | 7 |
| Agriculture | 8 |
| Personnel | 9 |
| Attorney general | 10 |
| Labor | 12 |
| Comptroller | 13 |
| Commerce | 15 |
| Natural resources | 16 |
| Budget | 19 |
| Economic development | 19 |
| Revenue | 19 |
| Social services | 23 |
| Corrections | 27 |
| Transportation | 29 |
| Health | 30 |

## Salary Table No. 2019-EX

## Rates of Basic Pay for the Executive Schedule (EX)

Rates Frozen at 2018 Levels

Effective January 2019

| Level | Rate |
| :--- | ---: |
| Level I | $\$ 210,700$ |
| Level II | $\$ 189,600$ |
| Level III | $\$ 174,500$ |
| Level IV | $\$ 164,200$ |
| Level V | $\$ 153,800$ |

Section 738 of division E of the Consolidated Appropriations Act, 2018 (Public Law 115-141, March 23, 2018), continued the freeze on the payable pay rates for certain senior political officials at 2013 levels through January 5, 2019, or the date of enactment of new appropriations legislation. For more information, please see Compensation Policy Memorandum 2018-08 at https://chcoc.gov/ content/continued-pay-freeze-certain-senior-political-officials-2. We will issue separate guidance regarding whether this pay freeze will be continued or terminated.

|  | Chief Justice |  | Associate Justice |  | ICA Chief Judge |  | Associate Judge, ICA |  | Circuit Court Judge |  | District/Family Court Judge |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1/1/1990 | 94,780 |  | 93,780 |  | 91,280 |  | 89,780 |  | 86,780 |  | 81,780 |  |
| 7/1/1990 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1991 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1992 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1993 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1994 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1995 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1996 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1997 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1998 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/1999 | 105,206 | 11\% | 104,096 | 11\% | 101,321 | 11\% | 99,656 | 11\% | 96,326 | 11\% | 90,776 | 11\% |
| 7/1/2000 | 116,779 | 11\% | 115,547 | 11\% | 112,466 | 11\% | 110,618 | 11\% | 106,922 | 11\% | 100,761 | 11\% |
| 7/1/2001 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2002 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2003 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2004 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2005 | 140,000 | 20\% | 135,000 | 17\% | 130,000 | 16\% | 125,000 | 13\% | 121,600 | 14\% | 114,600 | 14\% |
| 7/1/2006 | 144,900 | 4\% | 139,725 | 4\% | 134,550 | 4\% | 129,375 | 4\% | 125,856 | 4\% | 118,611 | 4\% |
| 7/1/2007 | 159,396 | 10\% | 153,696 | 10\% | 148,008 | 10\% | 142,308 | 10\% | 138,444 | 10\% | 130,476 | 10\% |
| 7/1/2008 | 164,976 | 4\% | 159,072 | 3\% | 153,192 | 4\% | 147,288 | 3\% | 143,292 | 4\% | 135,048 | 4\% |
| 7/1/2009 | 156,732 | -5\% | 151,116 | -5\% | 145,536 | -5\% | 139,920 | -5\% | 136,128 | -5\% | 128,292 | -5\% |
| 7/1/2010 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2011 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2012 |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |  | 0\% |
| 7/1/2013 | 213,840 | 34\% | 206,184 | 34\% | 198,588 | 34\% | 190,908 | 34\% | 185,736 | 34\% | 175,032 | 34\% |
| 7/1/2014 | 218,112 | 2\% | 210,312 | 2\% | 202,560 | 2\% | 194,724 | 2\% | 189,456 | 2\% | 178,536 | 2\% |
| 7/1/2015 | 222,480 | 2\% | 214,524 | 2\% | 206,616 | 2\% | 198,624 | 2\% | 193,248 | 2\% | 182,112 | 2\% |
| 7/1/2016 | 226,932 | 2\% | 218,820 | 2\% | 210,744 | 2\% | 202,596 | 2\% | 197,112 | 2\% | 185,760 | 2\% |
| 7/1/2017 | 231,468 | 2\% | 223,200 | 2\% | 214,956 | 2\% | 206,652 | 2\% | 201,060 | 2\% | 189,480 | 2\% |
| 7/1/2018 | 236,100 | 2\% | 227,664 | 2\% | 219,252 | 2\% | 210,780 | 2\% | 205,080 | 2\% | 193,272 | 2\% |

## Salary Comparison Among States

Chief Justice - Court of Last Resort

As of July 1, 2018

| Rank | State | Salary |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 1 | California | \$256,059 | National Average | 181,343 |
| 2 | New York | \$237,500 | Hawaii vs. National Average | 130\% |
| 3 | Hawaii | \$236,100 |  |  |
| 4 | Illinois | \$234,391 | National Median | 177,244 |
| 5 | District of Columbia | \$221,100 | Hawaii vs. National Median | 133\% |
| 5 | Florida | \$220,600 |  |  |
| 7 | Pennsylvania | \$213,748 |  |  |
| 8 | Virginia | \$210,017 |  |  |
| 9 | Massachusetts | \$206,984 |  |  |
| 10 | Alaska | \$205,776 |  |  |
| 11 | Delaware | \$204,148 |  |  |
| 12 | New Jersey | \$200,795 |  |  |
| 13 | Connecticut | \$200,599 |  |  |
| 14 | Maryland | \$200,433 |  |  |
| 15 | Rhode Island | \$197,327 |  |  |
| 16 | Minnesota | \$195,466 |  |  |
| 17 | Tennessee | \$194,124 |  |  |
| 18 | Washington | \$189,374 |  |  |
| 19 | Arkansas | \$189,108 |  |  |
| 20 | Colorado | \$186,656 |  |  |
| 21 | Utah | \$184,950 |  |  |
| 22 | Missouri | \$184,230 |  |  |
| 23 | Jowa | \$183,001 |  |  |
| 24 | Alabama | \$181,127 |  |  |
| 25 | Louisiana | \$177,703 |  |  |
| 26 | Indiana | \$177,244 |  |  |
| 27 | Georgia | \$175,600 |  |  |
| 28 | Ohio | \$174,700 |  |  |
| 29 | Nebraska | \$173,694 |  |  |
| 30 | Texas | \$170,500 |  |  |
| 31 | Nevada | \$170,000 |  |  |
| 32 | New Hampshire | \$169,781 |  |  |
| 33 | Vermont | \$169,297 |  |  |
| 34 | Wyoming | \$165,000 |  |  |
| 35 | Arizona | \$164,836 |  |  |
| 36 | Michigan | \$164,610 |  |  |
| 37 | North Dakota | \$161,517 |  |  |
| 38 | Maine | \$159,640 |  |  |
| 39 | Mississippi | \$159,000 |  |  |
| 40 | Oregon | \$157,076 |  |  |
| 41 | South Carolina | \$156,234 |  |  |
| 42 | Oklahoma | \$155,820 |  |  |
| 43 | Idaho | \$154,400 |  |  |
| 44 | Wisconsin | \$153,291 |  |  |
| 45 | North Carolina | \$153,088 |  |  |
| 46 | Kansas | \$145,649 |  |  |
| 47 | Montana | \$145,621 |  |  |
| 48 | Kentucky | \$143,890 |  |  |
| 49 | New Mexico | \$141,819 |  |  |
| 50 | South Dakota | \$138,893 |  |  |
| 51 | West Virginia | \$136,000 |  |  |

## Salary Comparison Among States <br> Court of Last Resort

As of July 1, 2018

| Rank | State | Salary |
| :---: | :---: | :---: |
| 1 | California | \$244,179 |
| 2 | Illinois | \$234,391 |
| 3 | New York | \$230,200 |
| 4 | Hawaii | \$227,664 |
| 5 | District of Columbia | \$220,600 |
| 5 | Florida | \$220,600 |
| 7 | Pennsylvania | \$207,203 |
| 8 | Alaska | \$205,176 |
| 9 | Massachusetts | \$200,984 |
| 10 | Virginia | \$197,827 |
| 11 | Delaware | \$195,245 |
| 12 | New Jersey | \$193,842 |
| 13 | Tennessee | \$188,952 |
| 14 | Washington | \$186,681 |
| 15 | Connecticut | \$185,610 |
| 16 | Utah | \$182,950 |
| 17 | Colorado | \$182,671 |
| 18 | Maryland | \$181,433 |
| 19 | Rhode Island | \$179,387 |
| 20 | Minnesota | \$177,697 |
| 21 | Indiana | \$177,244 |
| 22 | Missouri | \$176,157 |
| 23 | Georgia | \$175,600 |
| 24 | Arkansas | \$174,925 |
| 25 | lowa | \$174,808 |
| 26 | Nebraska | \$173,694 |
| 27 | Nevada | \$170,000 |
| 28 | Louisiana | \$169,125 |
| 29 | Texas | \$168,000 |
| 30 | Alabama | \$167,685 |
| 31 | Wyoming | \$165,000 |
| 32 | New Hampshire | \$164,647 |
| 33 | Michigan | \$164,610 |
| 34 | Ohio | \$164,000 |
| 35 | Vermont | \$161,576 |
| 36 | Arizona | \$159,685 |
| 37 | North Dakota | \$157,009 |
| 38 | Oregon | \$154,040 |
| 39 | Wisconsin | \$153,291 |
| 40 | Mississippi | \$152,250 |
| 41 | Idaho | \$151,400 |
| 42 | North Carolina | \$149,115 |
| 43 | South Carolina | \$148,794 |
| 44 | Oklahoma | \$145,914 |
| 45 | Montana | \$144,061 |
| 46 | Kansas | \$142,089 |
| 47 | New Mexico | \$139,819 |
| 48 | Kentucky | \$138,890 |
| 49 | Maine | \$138,070 |
| 50 | South Dakota | \$136,893 |
| 51 | West Virginia | \$136,000 |


| National Average | 175,249 |
| ---: | ---: |
| Hawaii vs. National Average | $130 \%$ |
|  |  |
| National Median | 173,694 |
| Hawaii vs. National Median | $131 \%$ |

## Salary Comparison Among States

 Intermediate Appellate CourtAs of July 1, 2018

| Rank | State | Salary |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 1 | California | \$228,918 | National Average | 168,663 |
| 2 | Illinois | \$220,605 | Hawaii vs. National Average | 125\% |
| 3 | New York | \$212,700 |  |  |
| 4 | Hawaii | \$210,780 | National Median | 168,036 |
| 5 | Pennsylvania | \$195,978 | Hawaii vs. National Median | 125\% |
| 6 | Alaska | \$193,836 |  |  |
| 7 | Massachusetts | \$190,087 |  |  |
| 8 | New Jersey | \$183,534 |  |  |
| 9 | Tennessee | \$182,664 |  |  |
| 10 | Virginia | \$181,610 |  |  |
| 11 | Alabama | \$178,878 |  |  |
| 12 | Washington | \$177,708 |  |  |
| 13 | Colorado | \$175,434 |  |  |
| 14 | Utah | \$174,600 |  |  |
| 15 | Georgia | \$174,500 |  |  |
| 16 | Connecticut | \$174,323 |  |  |
| 17 | Indiana | \$172,296 |  |  |
| 18 | Arkansas | \$169,672 |  |  |
| 19 | Florida | \$169,554 |  |  |
| 20 | Maryland | \$168,633 |  |  |
| 21 | Minnesota | \$167,438 |  |  |
| 22 | Nebraska | \$165,009 |  |  |
| 23 | Nevada | \$165,000 |  |  |
| 24 | Missouri | \$161,038 |  |  |
| 25 | Texas | \$158,500 |  |  |
| 26 | lowa | \$158,420 |  |  |
| 27 | Louisiana | \$158,147 |  |  |
| 28 | Michigan | \$157,544 |  |  |
| 29 | Arizona | \$154,534 |  |  |
| 30 | Ohio | \$152,850 |  |  |
| 31 | Oregon | \$150,980 |  |  |
| 32 | South Carolina | \$145,074 |  |  |
| 33 | Mississippi | \$144,827 |  |  |
| 34 | Wisconsin | \$144,614 |  |  |
| 35 | North Carolina | \$142,947 |  |  |
| 36 | Idaho | \$141,400 |  |  |
| 37 | Oklahoma | \$138,235 |  |  |
| 38 | Kansas | \$137,502 |  |  |
| 39 | Kentucky | \$133,299 |  |  |
| 40 | New Mexico | \$132,838 |  |  |
| N/A | Delaware |  |  |  |
|  | District of Columbia |  |  |  |
|  | Maine |  |  |  |
|  | Montana |  |  |  |
|  | New Hampshire |  |  |  |
|  | North Dakota |  |  |  |
|  | Rhode Island |  |  |  |
|  | South Dakota |  |  |  |
|  | Vermont |  |  |  |
|  | West Virginia |  |  |  |
|  | Wyoming |  |  |  |

## Salary Comparison Among States

## General Jurisdiction Trial Court Judges

As of July 1, 2018

| Rank | State | Salary |
| :---: | :---: | :---: |
| 1 | District of Columbia | \$208,000 |
| 1 | New York | \$208,000 |
| 3 | Hawaii | \$205,080 |
| 4 | Illinois | \$202,433 |
| 5 | California | \$200,042 |
| 6 | Alaska | \$189,720 |
| 7 | Massachusetts | \$184,694 |
| 8 | Delaware | \$183,444 |
| 9 | Pennsylvania | \$180,299 |
| 10 | Tennessee | \$176,364 |
| 11 | Georgia | \$173,065 |
| 12 | New Jersey | \$173,000 |
| 13 | Virginia | \$171,120 |
| 14 | Washington | \$169,187 |
| 15 | Colorado | \$168,202 |
| 16 | Arkansas | \$168,096 |
| 17 | Connecticut | \$167,634 |
| 18 | Utah | \$166,300 |
| 19 | Rhode Island | \$161,507 |
| 20 | Florida | \$160,688 |
| 21 | Nebraska | \$160,667 |
| 22 | Nevada | \$160,000 |
| 23 | Maryland | \$159,433 |
| 24 | Minnesota | \$157,179 |
| 25 | New Hampshire | \$154,442 |
| 26 | Vermont | \$153,603 |
| 27 | Louisiana | \$151,943 |
| 28 | Missouri | \$151,840 |
| 29 | Wyoming | \$150,000 |
| 30 | Arizona | \$149,383 |
| 31 | Texas | \$149,000 |
| 32 | lowa | \$147,494 |
| 33 | Indiana | \$147,164 |
| 34 | Michigan | \$145,578 |
| 35 | North Dakota | \$143,869 |
| 36 | Oregon | \$142,136 |
| 37 | South Carolina | \$141,354 |
| 38 | Ohio | \$140,550 |
| 39 | Wisconsin | \$136,428 |
| 40 | Mississippi | \$136,000 |
| 41 | Idaho | \$135,400 |
| 42 | North Carolina | \$135,236 |
| 43 | Alabama | \$134,943 |
| 44 | Montana | \$132,558 |
| 45 | Oklahoma | \$131,835 |
| 46 | Maine | \$129,397 |
| 47 | South Dakota | \$127,862 |
| 48 | Kentucky | \$127,733 |
| 49 | New Mexico | \$126,187 |
| 50 | West Virginia | \$126,000 |
| 51 | Kansas | \$125,499 |


| National Average | 157,404 |
| ---: | ---: |
| Hawaii vs. National Average | $130 \%$ |
|  |  |
| National Median | 153,603 |
| Hawaii vs. National Median | $134 \%$ |

## Federal Judicial Compensation

From 1968 to Present
www.uscourts.gov

| Year | District Judges | Circuit Judges | Associate <br> Justices | Chief Justice |
| :---: | :---: | :---: | :---: | :---: |
| 2018 | $\$ 208,000$ | $\$ 220,600$ | $\$ 255,300$ | $\$ 267,000$ |
| 2017 | $\$ 205,100$ | $\$ 217,600$ | $\$ 251,800$ | $\$ 263,300$ |
| 2016 | $\$ 203,100$ | $\$ 215,400$ | $\$ 249,300$ | $\$ 260,700$ |
| 2015 | $\$ 201,100$ | $\$ 213,300$ | $\$ 246,800$ | $\$ 258,100$ |
| 2014 | $\$ 199,100$ | $\$ 211,200$ | $\$ 244,400$ | $\$ 255,500$ |
| 2013 | $\$ 174,000$ | $\$ 184,500$ | $\$ 213,900$ | $\$ 223,500$ |
| 2012 | $\$ 174,000$ | $\$ 184,500$ | $\$ 213,900$ | $\$ 223,500$ |
| 2011 | $\$ 174,000$ | $\$ 184,500$ | $\$ 213,900$ | $\$ 223,500$ |
| 2010 | $\$ 174,000$ | $\$ 184,500$ | $\$ 213,900$ | $\$ 223,500$ |
| 2009 | $\$ 174,000$ | $\$ 184,500$ | $\$ 213,900$ | $\$ 223,500$ |
| 2008 | $\$ 169,300$ | $\$ 179,500$ | $\$ 208,100$ | $\$ 217,400$ |
| 2007 | $\$ 165,200$ | $\$ 175,100$ | $\$ 203,000$ | $\$ 212,100$ |
| 2006 | $\$ 165,200$ | $\$ 175,100$ | $\$ 203,000$ | $\$ 212,100$ |
| 2005 | $\$ 162,100$ | $\$ 171,800$ | $\$ 199,200$ | $\$ 208,100$ |
| 2004 | $\$ 158,100$ | $\$ 167,600$ | $\$ 194,300$ | $\$ 203,000$ |
| 2003 | $\$ 154,700$ | $\$ 164,000$ | $\$ 190,100$ | $\$ 198,600$ |
| 2002 | $\$ 150,000$ | $\$ 159,100$ | $\$ 184,400$ | $\$ 192,600$ |
| 2001 | $\$ 145,100$ | $\$ 153,900$ | $\$ 178,300$ | $\$ 186,300$ |
| 2000 | $\$ 141,300$ | $\$ 149,900$ | $\$ 173,600$ | $\$ 181,400$ |
| 1999 | $\$ 136,700$ | $\$ 145,000$ | $\$ 167,900$ | $\$ 175,400$ |
| 1998 | $\$ 136,700$ | $\$ 145,000$ | $\$ 167,900$ | $\$ 175,400$ |
| 1997 | $\$ 133,600$ | $\$ 141,700$ | $\$ 164,100$ | $\$ 171,500$ |
| 1996 | $\$ 133,600$ | $\$ 141,700$ | $\$ 164,100$ | $\$ 171,500$ |
| 1995 | $\$ 133,600$ | $\$ 141,700$ | $\$ 164,100$ | $\$ 171,500$ |
| 1994 | $\$ 133,600$ | $\$ 141,700$ | $\$ 164,100$ | $\$ 171,500$ |
| 1993 | $\$ 133,600$ | $\$ 141,700$ | $\$ 164,100$ | $\$ 171,500$ |
| 1992 | $\$ 129,500$ | $\$ 137,300$ | $\$ 159,000$ | $\$ 166,200$ |
| 1991 | $\$ 125,100$ | $\$ 132,700$ | $\$ 153,600$ | $\$ 160,600$ |
| 1990 | $\$ 96,600$ | $\$ 102,500$ | $\$ 118,600$ | $\$ 124,000$ |
| 1989 | $\$ 89,500$ | $\$ 95,000$ | $\$ 110,000$ | $\$ 115,000$ |
| 1988 | $\$ 89,500$ | $\$ 95,000$ | $\$ 110,000$ | $\$ 115,000$ |
| 1987 | $\$ 89,500$ | $\$ 95,000$ | $\$ 110,000$ | $\$ 115,000$ |
| 1986 | $\$ 78,700$ | $\$ 83,200$ | $\$ 104,100$ | $\$ 108,400$ |
| 1985 | $\$ 78,700$ | $\$ 83,200$ | $\$ 104,100$ | $\$ 108,400$ |
| 1984 | $\$ 76,000$ | $\$ 80,400$ | $\$ 100,600$ | $\$ 104,700$ |
| 1983 | $\$ 73,100$ | $\$ 77,300$ | $\$ 96,700$ | $\$ 100,700$ |
| 1982 | $\$ 73,100$ | $\$ 77,300$ | $\$ 96,700$ | $\$ 100,700$ |
| 1981 | $\$ 70,300$ | $\$ 74,300$ | $\$ 93,000$ | $\$ 96,800$ |
| 1980 | $\$ 67,100$ | $\$ 70,900$ | $\$ 88,700$ | $\$ 92,400$ |
|  |  |  |  |  |


| 1979 | $\$ 61,500$ | $\$ 65,000$ | $\$ 81,300$ | $\$ 84,700$ |
| :--- | :--- | :--- | :--- | :--- |
| 1978 | $\$ 54,500$ | $\$ 57,500$ | $\$ 72,000$ | $\$ 75,000$ |
| 1977 | $\$ 54,500$ | $\$ 57,500$ | $\$ 72,000$ | $\$ 75,000$ |
| 1976 | $\$ 44,000$ | $\$ 46,800$ | $\$ 66,000$ | $\$ 68,700$ |
| 1975 | $\$ 42,000$ | $\$ 44,600$ | $\$ 63,000$ | $\$ 65,600$ |
| 1974 | $\$ 40,000$ | $\$ 42,500$ | $\$ 60,000$ | $\$ 62,500$ |
| 1973 | $\$ 40,000$ | $\$ 42,500$ | $\$ 60,000$ | $\$ 62,500$ |
| 1972 | $\$ 40,000$ | $\$ 42,500$ | $\$ 60,000$ | $\$ 62,500$ |
| 1971 | $\$ 40,000$ | $\$ 42,500$ | $\$ 60,000$ | $\$ 62,500$ |
| 1970 | $\$ 40,000$ | $\$ 42,500$ | $\$ 60,000$ | $\$ 62,500$ |
| 1969 | $\$ 40,000$ | $\$ 42,500$ | $\$ 60,000$ | $\$ 62,500$ |
| 1968 | $\$ 30,000$ | $\$ 33,000$ | $\$ 39,500$ | $\$ 40,000$ |

## Explanatory Notes

Unless otherwise indicated, all increases were the result of annual salary adjustments, in accordance with 28 U.S.C. §§5, 44(d), 135, and/or 461.

1 These salary levels reflect two separate adjustments. Beer v. United States, 696 F.3d 1174 (Fed. Cir. 2012), cert. denied, 133 S.Ct. 1997, held that the denial of certain cost-ofliving adjustments for judges was an unconstitutional deprivation of judicial compensation in violation of the Compensation Clause and that a 2001 amendment that barred judges from receiving additional compensation except as Congress specifically authorized did not override the provisions of the Ethics Reform Act of 1989, Pub. L. No. 101-194. In an order filed on December 10, 2013, in Barker v. United States, No. 12-826 (Fed. Cl. filed Nov. 30, 2012), this holding was applied to other Article III judges, effective that date. As directed by these decisions, the salaries were reset to include the missed adjustments, resulting in the salaries of circuit judges set at $\$ 209,100$, district judges at $\$ 197,100$, the Chief Justice at $\$ 253,000$ and the Associate Justices at $\$ 242,000$. These salary levels were then further adjusted by the one percent cost-of-living adjustment provided to nearly all federal government employees and officials, in accordance with Executive Order No. 13655 (Dec. 23, 2013), effective January 1, 2014.

2 These salary levels reflect two separate adjustments that both became effective on January 1, 1991: a 25 percent increase provided to judges and other senior government officials by the Ethics Reform Act of 1989, Pub. L. No. 101-194, § 703, 103 Stat. 1716, 1768; and a 3.6 percent cost-of-living adjustment for the 1991 fiscal year.

3 These salary levels reflect two separate adjustments. First, Public Law Number 99$500, \S 406$, provided a three percent cost-of-living adjustment for the Judiciary as of January 1,1987 , bringing the salaries of circuit judges to $\$ 85,700$, district judges (and other top government officials) to $\$ 81,100$, the Chief Justice to $\$ 111,700$, and the salaries of the Associate Justices to $\$ 107,200$. Then on January 5, 1987, President Reagan recommended to Congress further adjustment for justices, judges, and other executive level officers under the Federal Salary Act of 1967, as amended, 2 U.S.C. § 358, to the rates shown. These rates became effective March 1, 1987, following Congressional failure to effectively disapprove them.

4 United States v. Will, 449 U.S. 200 (1980), held that 1979 legislation violated the Compensation Clause of Article III in denying judges joint implementation of annual cost-of-living adjustments in 1978 and 1979.

5 These salary levels reflect varying percentage increases proposed and implemented under the Quadrennial Commission process, effective March 1, 1977.

6 Implementation of the 1976 annual cost-of-living adjustment, pursuant to United States v. Will, supra, holding that retroactive cancellation of the 1976 adjustment violated the Compensation Clause of Article III.

7 These salary levels reflect varying percentage increases proposed and implemented under the Quadrennial Commission process, effective March 1, 1969.

Legislative Salaries

|  | Representatives and Senators |  | House Speaker and Senate President |  |
| :---: | :---: | :---: | :---: | :---: |
| 1990 | 27,000 |  | 32,000 |  |
| 1991 |  | 0\% |  | 0\% |
| 1992 |  | 0\% |  | 0\% |
| 1/1993 | 32,000 | 19\% | 37,000 | 16\% |
| 1994 |  | 0\% |  | 0\% |
| 1995 |  | 0\% |  | 0\% |
| 1996 |  | 0\% |  | 0\% |
| 1997 |  | 0\% |  | 0\% |
| 1998 |  | 0\% |  | 0\% |
| 1999 |  | 0\% |  | 0\% |
| 2000 |  | 0\% |  | 0\% |
| 2001 |  | 0\% |  | 0\% |
| 2002 |  | 0\% |  | 0\% |
| 2003 |  | 0\% |  | 0\% |
| 2004 |  | 0\% |  | 0\% |
| 1/1/2005 | 34,200 | 7\% | 41,700 | 13\% |
| 1/1/2006 |  | 0\% |  | 0\% |
| 1/1/2007 | 35,900 | 5\% | 43,400 | 4\% |
| 1/1/2008 |  | 0\% |  | 0\% |
| 1/1/2009 | 48,708 | 36\% | 56,208 | 30\% |
| 7/1/2009 | 46,273 | -5\% | 53,398 | -5\% |
| 1/1/2010 |  | 0\% |  | 0\% |
| 1/1/2011 |  | 0\% |  | 0\% |
| 1/1/2012 |  | 0\% |  | 0\% |
| 1/1/2013 |  | 0\% |  | 0\% |
| 7/1/2013 | 55,896 | 21\% | 63,396 | 19\% |
| 1/1/2014 | 57,852 | 3\% | 65,352 | 3\% |
| 1/1/2015 | 59,004 | 2\% | 66,504 | 2\% |
| 1/1/2016 | 60,180 | 2\% | 67,680 | 2\% |
| 1/1/2017 | 61,380 | 2\% | 68,880 | 2\% |
| 1/1/2018 | 62,604 | 2\% | 70,104 | 2\% |

Revised 9/25/18

COMPARISON OF LEGISLATIVE PAY RATES FOR STATE AND COUNTIES IN HAWAII
(AS OF SEPTEMBER 1, 2018)

|  | STATE | C\&C HONOLULU | HAWAII | MAUI | KAUAI |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Job Count | $15,821^{1}$ | $10,207^{2}$ | $2,700^{3}$ | $2,700^{3}$ | $1,300^{3}$ |
| EFFECTIVE DATES: | $1 / 1 / 2018$ | $7 / 1 / 2018$ | $3 / 1 / 2018$ | $7 / 1 / 2013$ | $12 / 1 / 2018$ |
| Position |  |  |  |  |  |
| SPEAKER/PRESIDENT | 70,104 |  |  |  |  |
| MEMBERS HOUSE/SENATE | 62,604 |  |  |  |  |
| CHAIRPERSON |  | 74,376 | $\mathbf{7 7 , 0 1 6}$ | 82,225 | $\mathbf{7 2 , 8 0 9}$ |
| COUNCIL MEMBERS |  |  |  |  |  |

${ }^{1}$ State of Hawaii, Department of Budget and Finance, The Operating and Capital Budget - Statewide Summaries, FY 19 Supplemental Operating Budget; Position ceiling totals under the administration of the Department of Human Resources Development, excluding University of Hawaii positions
${ }^{2}$ City and County of Honolulu, Executive Operating Budget and Program for the Fiscal Year 2019
${ }^{3}$ Department of Labor and Industrial Relations, HIWI, Current Employment Statistics, Job Count by Industry (CES), 2017 Annual Average

|  | State | C/C Honolulu | Hawaii | Maui | Kauai | Average Counties | \% difference |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  | $\$ 62,604$ | $\$ 66,576$ | $\$ 70,008$ | $\$ 76,475$ | $\$ 64,716$ | $\$ 69,444$ |
| Members | $\$ 74,93 \%$ |  |  |  |  |  |  |
| Leadership | $\$ 70,104$ | $\$ 74,376$ | $\$ 77,016$ | $\$ 82,225$ | $\$ 72,809$ | $\$ 76,607$ | $9.28 \%$ |

2013: The annual salary for State legislators is between $\$ 1,500$ and $\$ 2,000$ below the salaries of Council members from each of the four counties 2019: The annual salary for State legislators is between $\$ 2,112$ and $\$ 13,872$ below the salaries of Council members from each of the four counties

2013: Annual salary for the Senate President and House Speaker is currently approximately the same as the Council Chair from Hawaii County, but is between $\$ \mathbf{5 , 2 0 0}$ and $\$ 18,000$ less than the Council Chairs from the other three Counties
2019: Annual salary for the Senate President and House Speaker is currently between \$2,705 and \$12,121 less than all Council Chairs
Note: Although Senators and Representatives have defined districts they represent, on most issues they consider they must have a broader, statewide perspective, and a knowledge of how legislation will impact the state as a whole versus their particular district

BLOG

## 2018 LEGISLATOR COMPENSATION INFORMATION

4/16/2018


Annually, NCSL collects legislative salary and per diem information from all 50 states.
This information is presented in the table
below.
Every other year, NCSL conducts a broader
survey on legislative compensation,
including information on mileage
reimbursement, office supplies and
benefits. In 2018, NCSL decided to wait to
collect this information until the majority of states were out of session. The results of this survey will be available by the fall of 2018. For the most up to date look at the type of information available from these surveys, please see NCSL's 2016 Legislator Compensation page.

LEGISLATIVE SALARIES AND PER DIEM

| STATE | BASE SALARY | PER DIEM |
| :--- | :--- | :--- |
| Alabama | $\$ 46,257$ | Alabama legislators no longer receive a set per diem rate while in <br> session. Legislators are reimbursed for in-state travel expenses which <br> include mileage and per diem in accordance with rates and procedures <br> applicable to state employees. All out-of-district reimbursable travel must <br> be for official business and in the interests of the state or in the <br> performance of official duties, as approved by the applicable presiding <br> officer. |
| Alaska | $\$ 50,400$ | $\$ 275 /$ day. Tied to the federal rate. |
| Arizona | $\$ 24,000$ | $\$ 35 / d$ for legislators who live in Maricopa County; $\$ 60 / \mathrm{d}$ for legislators <br> who live outside of Maricopa County. |
| Arkansas | $\$ 40,188$ | $\$ 155$ for legislators who live more than 50 miles from the Capitol; $\$ 59$ for <br> legislators who live less than 50 miles from the Capitol. |
| California | $\$ 107,241$ | $\$ 192 /$ for each day in session. |
| Colorado | $\$ 30,000$ | 85 percent of federal per diem for members living outside Denver; $\$ 45 / \mathrm{l}$ <br> for members who live 50 or fewer miles from the capitol (V). Set by the <br> legislature. |

## NAVIGATE

Home

- About State Legislatures
- Facilities and Security
- Human Resources
- Legislative Organization
- Legislative Process
- Legislative Sessions
- Legislative Staff
- Legislator Compensation
- Legislator Data
- Other Legislative Issues
- Agriculture and Rural Development
- Civil and Criminal Justice
- Education

Elections and Campaigns

- Energy
- Environment and Natural Resources
- Ethics
- Financial Services and Commerce
- Fiscal Policy
- Health
- Human Services
- Immigration
- International
- Labor and Employment
- Military and Veterans Affairs
- Redistricting
- State-Tribal Institute
- Telecommunications and Information Technology
- Transportation

| 2018 Legislator Compensation Information |
| :--- |
|  | 保


| 2018 Legislator Compensation Information |  |  |  |
| :---: | :---: | :---: | :---: |
|  | South Dakota | \$6,000/session | \$144/d (L) (U). |
|  | Tennessee | \$22,667 | \$229/d |
|  | Texas | \$7,200 | \$190/d (U). Set by ethics commission. |
|  | Utah | \$273/day (C) | Up to $\$ 100$ plus tax/d (C) lodging; up to $\$ 42 /$ date meals (V). Tied to instate lodging and meal reimbursement rates. |
|  | Vermont | 723.27/week | \$125/d lodging (including overnight) or \$69/d (no overnight). |
|  | Virginia | \$18,000/y Senate; <br> \$17,640/y House. | \$203/d |
|  | Washington | $\$ 47,776 / \mathrm{y}$; increases to $\$ 48,731 / \mathrm{y}$ eff. 9/1/2018. | \$120/d. |
|  | West Virginia | \$20,000 | \$131/d (U). Set by compensation commission. |
|  | Wisconsin | \$50,950 | Senate - up to \$115/d (\$57.50/d Senators living in Dane County). Assembly - up to $\$ 157 \mathrm{~d}$ (including overnight) or up to $\$ 78.50 / \mathrm{d}$ (no overnight). The maximum number of days per year that per diem can be claimed is 90 days. |
|  | Wyoming | \$150/day | \$109/d (V). Set by legislature. |

Source: National Conference of State Legislatures, 2018
(C) = Calendar Day, (L) = Legislative Day
(V) = Vouchered, (U) = Unvouchered

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## NCSL Member Toolbox

Members Resources

- Get Involved With NCSL
- Jobs Clearinghouse
- Legislative Careers
- NCSL Staff Directories
- Staff Directories
- StateConnect Directory
- Terms and Conditions


## Policy \& Research

Resources

- Bill Information Service
- Legislative Websites
- NCSL Bookstore
- State Legislatures Magazine

Accessibility Support

- Tel: 1-800-659-2656 or 71
- Accessibility Support
- Accessibility Policy


## Meeting Resources

- Calendar
- Online Registration

Press Room

- Media Contact
- NCSL in the News
- Press Releases


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Page 103 of 104

2018 MEMBERS OF CONGRESS

| Position | Salary |
| :--- | :---: |
| Speaker of the House of Representatives | $\$ 223,500$ |
| President pro tempore of the Senate | $\$ 193,400$ |
| Majority leader and minority leader of the Senate | $\$ 193,400$ |
| Majority leader and minority leader of the House of Representatives | $\$ 193,400$ |
| Senators and House Representatives | $\$ 174,000$ |


[^0]:    ${ }^{1}$ The 2013 Commission on Salaries was appointed in November 2012 and will make recommendations effective July 1, 2013 for the Executive and Judicial Branches and January 1, 2015 for the Legislative Branch.

[^1]:    See footnotes at end of table

[^2]:    See footnotes at end of table

